

**12/11/78 [2]**

Folder Citation: Collection: Office of Staff Secretary; Series: Presidential Files; Folder: 12/11/78  
[2]; Container 100

To See Complete Finding Aid:

[http://www.jimmycarterlibrary.gov/library/findingaids/Staff\\_Secretary.pdf](http://www.jimmycarterlibrary.gov/library/findingaids/Staff_Secretary.pdf)

**WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)**

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Memo	<p align="right"><i>Sanitized per RAC NAC-126-15-19- 2-4, 6/27/83</i></p> <p>Harold Brown to Pres. Carter, and <del>Andrew Young to Pres. Carter,</del> w/attachments 4 pp., re: Defense and UN activities <i>1 PAGE ODENCO 8/11/93</i></p>	12/8/78	A
Memo	<p><i>Open 12/19/94</i></p> <p>Brzezinski to Pres. Carter, w/attachments 7 pp., re: Defense budget <i>Open 2/2/93</i></p>	12/7/78	A
Letter	<p>Phyllis C. Fanell to Pres. Carter, w/attachments 7 pp., re: personal matter</p>	12/11/78	C

**FILE LOCATION**

Carter Presidential Papers-Staff Offices, Office of Staff Sec.-Presidential Handwriting File, 12/11/78 [2] Box 111

**RESTRICTION CODES**

- (A) Closed by Executive Order 12356 governing access to national security information.
- (B) Closed by statute or by the agency which originated the document.
- (C) Closed in accordance with restrictions contained in the donor's deed of gift.

THE WHITE HOUSE  
WASHINGTON  
December 8, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: HUGH CARTER *HC*

SUBJECT: Weekly Mail Report (Per Your Request)

Below are statistics on Presidential and First Family:

<u>INCOMING</u>	<u>WEEK ENDING 12/1</u>	<u>WEEK ENDING 12/8</u>
Presidential	20,160	24,230
First Lady	1,530	2,390
Amy	345	260
<u>Other First Family</u>	<u>95</u>	<u>80</u>
TOTAL	22,130	26,960

BACKLOG

Presidential	5,710	4,785
First Lady	160	200
Amy	0	0
<u>Other</u>	<u>0</u>	<u>0</u>
TOTAL	5,870	4,985

DISTRIBUTION OF PRESIDENTIAL MAIL ANALYZED

Agency Referrals	11%	13%
WH Correspondence	54%	51%
Unanswerable Mail	16%	17%
White House Staff	5%	6%
Greetings Requests	13%	12%
<u>Other</u>	<u>1%</u>	<u>1%</u>
TOTAL	100%	100%

NOT INCLUDED ABOVE

Form Letters	0	0
Form Post Cards	9,400	9,620
Mail Addressed to White House Staff	14,887	16,033

cc: Senior Staff

MAJOR ISSUES IN  
CURRENT PRESIDENTIAL ADULT MAIL  
Week Ending 12/8/78

ISSUES	PRO	CON	COMMENT ONLY	NUMBER LETTERS
Support for Protection of Alaska Lands	96%	2%	2%	891
Support for President's Address to the Nation on Inflation 10/24/78	24%	12%	64%	854
Support for Use of Tax Dollars to Return Americans from Guyana	2%	98%	0	448
Comments re: Guyana Tragedies	0	0	100%	244
Support for Aid to Vietnamese Refugees Stranded Off the Coast of Malaysia	89%	11%	0	242
Support for U.S. Aid to End World Hunger	100%	0	0	<u>178</u>
			Total	2,857

Log # 2B

6194

THE WHITE HOUSE  
WASHINGTON

11 Dec 78

Zbig Brzezinski

The attached was returned in  
the President's outbox today  
and is forwarded to you  
for appropriate handling.

Rick Hutcheson

The Vice President  
Hamilton Jordan  
Fran Voorde  
Phil Wise

~~SECRET ATTACHMENT~~

~~CONFIDENTIAL~~

DECLASSIFIED  
E.O. 12356, SEC. 3.4(b)  
WHITE HOUSE GUIDELINES, FEB. 24, 1983  
BY [Signature] NARS, DATE 11/20/93

THE WHITE HOUSE  
WASHINGTON 12/11/78

Mr. President:

If you want to hold  
this meeting I'll work it  
in sometime while Haig is  
in the country.

Phil

*ok -  
later better  
J*

**Electrostatic Copy Made  
for Preservation Purposes**

MEMORANDUM

~~SECRET~~

THE WHITE HOUSE

WASHINGTON

~~SECRET~~

December 7, 1978

ACTION

MEMORANDUM FOR: THE PRESIDENT

FROM: ZBIGNIEW BRZEZINSKI

*B.*

Al Haig wants to see you around the 15th of December to discuss the Defense budget and some other key European issues, including long-range tactical nuclear forces for Europe.

If you are inclined to provide 3% growth in the Defense budget, I recommend you do not see him for he will simply take the credit for your very difficult decision, *but see him after the decision.*

If you are inclined to come in significantly below 3%, you should see him so that you can instruct him to support your conclusion on this issue.

Attachments:

Schedule Proposal  
Cable from General Haig

DECLASSIFIED

E.O. 12356, Sec. 3.4

PER *12/14/92 NLC HRE MR-NLC-92-86*  
BY *[Signature]* NARS, DATE *1/26/93*

~~SECRET~~

Review on  
December 7, 1998

~~SECRET~~

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

SCHEDULE PROPOSAL

DATE: December 7, 1978

FROM: Zbigniew Brzezinski

VIA: Phil Wise *pw*

MEETING: Discussion with General Haig, Supreme Allied Commander, Europe

DATE: Morning, December 15 (alternatively, morning of December 18) ?

PURPOSE: To review with Gen Haig significant European security issues, such as defense spending

FORMAT: - 30-minute meeting in Oval Office  
- Participants: Gen Haig, Zbigniew Brzezinski

CABINET PARTICIPATION: None

SPEECH MATERIAL: NSC will supply briefing paper.

PRESS COVERAGE: None

STAFF: Zbigniew Brzezinski

RECOMMEND: Zbigniew Brzezinski endorses this proposal.

OPPOSED: None

PREVIOUS PARTICIPATION: You saw Gen Haig in Belgium, January 6, 1978 and again May 30-31 when the NATO Delegation was in Washington.

BACKGROUND: Gen Haig has requested this meeting to review with the President significant European security issues including future US defense spending, future relations with Greece and Turkey, US military assistance to Portugal, and European theater nuclear modernization.

Approve  Disapprove

~~CONFIDENTIAL~~

Declassify December 7, 1984

*Jan 1/2/93*

~~CONFIDENTIAL~~

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION

ACTION  
FYI

ADMIN CONFIDENTIAL
CONFIDENTIAL
SECRET
EYES ONLY

<input checked="" type="checkbox"/>	VICE PRESIDENT
<input checked="" type="checkbox"/>	JORDAN
	EIZENSTAT
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	RAFSHOON
	WATSON
	WEXLER
<input checked="" type="checkbox"/>	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARAGON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	LINDER
	MARTIN
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
<input checked="" type="checkbox"/>	VOORDE
	WARREN
<input checked="" type="checkbox"/>	WISE

OP IMMED  
DTTZYU VDHAVS 470R 3411310-MNSH--WHCA.  
O 071305Z DEC 78 ZYU  
FM GENERAL SAIG, SACRUR, SHAPE, RE

TO DR. RUFZINSKY, ASSISTANT TO THE PRESIDENT FOR  
NATIONAL SECURITY AFFAIRS, WHITE HOUSE, WASH, DC

.....

SUBJECT: EUROPEAN SECURITY

1. REFERENCE OUR EDNECON DECEMBER 6. AN EXTENDED PERIOD  
OF TIME HAS ELAPSED SINCE I HAD A PERSONAL DISCUSSION  
WITH THE PRESIDENT. IN THAT INTERVAL,

.....

I PLAN TO  
BE IN WASHINGTON AND WOULD BE AVAILABLE THE MORNINGS OF 15  
DECEMBER AND 18 DECEMBER AND WOULD HOPE TO HAVE AN  
OPPORTUNITY DURING EITHER OF THESE TWO PERIODS TO MEET  
WITH THE PRESIDENT.

2. AS YOU KNOW, OVER THE PAST YEAR I HAVE  
CONSISTENTLY URGED

.....

\* \* \* \* \*

ZS, AAR, I C, SA

PSN: 036162 RECALLED PAGE 21 TOR: 341/13:57Z DTG: 071305Z DEC 78

SANITIZED

E.O. 12356, Sec. 3.4

PER 8/24/02 Amy HYE WP-NIC-92-87  
BY [Signature] NARS. DATE 11/26/93

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\*S COPY

[REDACTED]

3. WARM REGARDS.

REVW 07 DEC 1999

NOTE: DELIVER DURING DUTY HOURS.

PSN:035162

RECALLED  
PAGE 02

OF 02

TOR:341/13:57Z

DTG:071705Z DEC 78

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\*S COPY

544

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\*S COPY

OP IMMEO  
OTTNZYUW [ ] 4708 3411310-MNSH--WHCA.  
O 071305Z DEC 78 ZYH  
FM GENERAL HAIG, SACRUR, SHAPE, BE

25X1

TO DR. BRZEZINSKY, ASSISTANT TO THE PRESIDENT FOR  
NATIONAL SECURITY AFFAIRS, WHITE HOUSE, WASH, DC

~~SECRET~~ SHP 3097 EYES ONLY VIA STAR CHANNEL

SUBJECT: EUROPEAN SECURITY

1. REFERENCE OUR PONECON DECEMBER 6. AN EXTENDED PERIOD OF TIME HAS ELAPSED SINCE I HAD A PERSONAL DISCUSSION WITH THE PRESIDENT. IN THAT INTERVAL, SEVERAL SIGNIFICANT EUROPEAN SECURITY ISSUES HAVE SURFACED, TO INCLUDE FUTURE US DEFENSE SPENDING, FUTURE RELATIONS WITH GREECE AND TURKEY, US MILITARY ASSISTANCE TO PORTUGAL, AND EUROPEAN THEATER NUCLEAR MODERNIZATION. I BELIEVE IT BOTH PROPER AND NECESSARY THAT AS SACRUR I HAVE AN EARLY OPPORTUNITY TO MEET WITH THE PRESIDENT. BARRING A WORSENING OF THE CRISIS IN IRAN, I PLAN TO BE IN WASHINGTON AND WOULD BE AVAILABLE THE MORNINGS OF 15 DECEMBER AND 18 DECEMBER AND WOULD HOPE TO HAVE AN OPPORTUNITY DURING EITHER OF THESE TWO PERIODS TO MEET WITH THE PRESIDENT.

2. AS YOU KNOW, OVER THE PAST YEAR I HAVE CONSISTENTLY URGED OUR EUROPEAN ALLIES TO MEET THE AGREED AIM OF THREE PERCENT IN REAL TERM EXPENDITURES FOR THE FIVE-YEAR PERIOD COMMENCING 1979. RECENT SPECULATION HERE TO THE EFFECT THAT THE U.S. MAY NOT REACH THIS GOAL, IS A SOURCE OF SERIOUS CONSTERNATION AMONG EUROPEAN LEADERS WHO ANTICIPATE THAT A FAILURE BY THE U.S. TO DO SO WILL UNDERCUT THEIR OWN ABILITY TO DELIVER ON THIS AGREED UPON AND ESSENTIAL OBJECTIVE. BECAUSE OF MY LONGSTANDING PUBLIC POSITION ON THIS ISSUE, I HAVE RECENTLY FOUND IT NECESSARY TO REITERATE MY CONVICTION THAT, WITH SEVERAL UNDERSTANDABLE EXCEPTIONS, THE FAILURE OF ANY OF OUR MEMBER GOVERNMENTS TO MEET THE STATED GOAL WOULD BE A "TRAGIC SETBACK" FOR THE ALLIANCE. I NOW ANTICIPATE INCREASING PRESS SPECULATION WHICH WILL TEND TO PLACE ME AT ODDS WITH THE PRESIDENT ON THIS

\*\*\*\*\* WHSR COMMENT \*\*\*\*\*

ZB, AAR, INFO, GA

PSN: 436162 RECALLED PAGE 01 TOR: 341/13:57Z OTG: 071305Z DEC 78

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\*S COPY

SANITIZED

State Dept. review completed

Per. Re. Project

ESDN: NLC-126-15-19-2-4

BY: KS WADA DATE 6/25/13

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\* COPY

KEY ISSUE OF PARAMOUNT CONCERN, HOWEVER, IS THAT U.S. FAILURE TO MEET THE OBLIGATIONS INCURRED AT THE JUNE SUMMIT IN WASHINGTON WILL SERIOUSLY JEOPARDIZE NOT ONLY THE PROGRESS THUS FAR ACHIEVED DURING THE PAST YEAR, BUT MORE IMPORTANTLY, THE UNDERPINNINGS OF FUTURE U.S. LEADERSHIP WITHIN THE ALLIANCE ITSELF. SHOULD A NEGATIVE DECISION BE ANTICIPATED BEFORE I HAVE AN OPPORTUNITY TO DISCUSS THIS ISSUE PERSONALLY WITH THE PRESIDENT, I WOULD HOPE, AS A MINIMUM, TO HAVE AN OPPORTUNITY TO EXPRESS MY CONCERN VIA A SECURE TELEPHONE CONVERSATION WITH HIM. IN THE INTERIM, I WANT THE PRESIDENT TO BE AWARE OF THE LIKELIHOOD OF INCREASING CONTROVERSY HERE IN EUROPE ON THE ISSUE OF US DEFENSE SPENDING AND MY OWN CONCERNS ABOUT IT.

3. WARM REGARDS.

REVW 07 DEC 1998

NOTE: DELIVER DURING DUTY HOURS.

RECALLED

PAGE 02

OF 02

TOR:341/13:57Z

DTG:071305Z DEC 78

PSN:036162

\*\*\*\*\*

~~SECRET~~

\*\*\*\*\* COPY

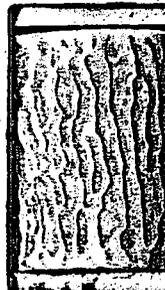
8  
THE WHITE HOUSE  
WASHINGTON

11 Dec 78

Frank Moore

The attached was returned in  
the President's outbox today,  
It is forwarded to you for  
appropriate handling.

Rick Hutcheson



THE WHITE HOUSE  
WASHINGTON

*Cone*  
*J*

December 6, 1978

CONGRESSIONAL TELEPHONE CALL

TO: Representative Don Young (R - Alaska)

DATE: As soon as possible

RECOMMENDED BY: Frank Moore *F. M. /BR*  
Terry Straub

PURPOSE: To discuss your decision on the Alaska  
lands set-aside

BACKGROUND: As Alaska's only Congressman, Rep.  
Young wishes to have some input with  
you on this issue. He has expressed  
a desire to meet with you in person.

*Human Rights*  
*Commercial (over in March)*  
*trapping*  
*big problem*

THE WHITE HOUSE

WASHINGTON

TALKING POINTS ON CONG. DON YOUNG

Congressman Young is distressed over the Alaska lands set-aside decision. He wished to speak to the President before the decision, yet now that it is made feels an obligation (as Alaska's only Congressman) to talk to the President about its impact and future legislation in this area (Alaska D-2 lands).

Don was extremely helpful on the energy bill, and rounded up Republicans for our vote on the rule which passed 217-216. He now calls every day, asking when he can speak with the President. It should be noted that he will play a more central role on this issue now that Senator Ted Stevens is incapacitated.

My feeling is that we can satisfy his need to communicate with the President via the phone rather than by a personal visit.

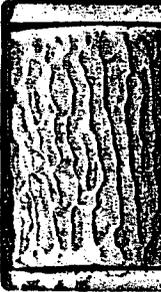
THE WHITE HOUSE  
WASHINGTON

11 Dec 78

The First Lady

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson



THE WHITE HOUSE  
WASHINGTON

12/11/78

rick--

for first lady

thanks--susan

THE WHITE HOUSE

WASHINGTON

November 29, 1978

MEMORANDUM FOR:

MRS. CARTER

FROM:

BETTY UBBENS *BU*

SUBJECT:

Offer from Congressman Fowler

Through the White House Congressional Relations office, Congressman Fowler (generally a supporter) inquired about arranging a pre-screening of the film, "A Woman Called Moses," prior to its being televised. The movie stars Cecily Tyson and depicts the life of Harriett Tubman, a leader in the Underground Railroad and the women's suffrage movement.

The movie is in two parts, each lasting two hours. It will be shown on television (in two parts) December 11 and 12 -- the night of the Congressional Ball. There was a prescreening in Atlanta that received rave reviews. Due to its length, only the first part of the film was shown.

\_\_\_\_\_ Accept Congressman Fowler's offer  
to prescreen the film

\_\_\_\_\_ Put on film list to be shown at  
some time in the future

\_\_\_\_\_ No interest in seeing.

OTHER: *Will try to see on TV*  
\_\_\_\_\_ ✓  
\_\_\_\_\_  
\_\_\_\_\_

(I have informed Congressional Relations that I do not schedule your free time -- that this would be sent to you and that it is a personal decision.)

SHAPIRO

Electrostatic Copy Made  
for Preservation Purposes

THE WHITE HOUSE  
WASHINGTON

November 21, 1978

Love  
J

MEMORANDUM FOR THE PRESIDENT

FROM: Scott Burnett <sup>SB</sup>

SUBJECT: Telephone Calls - Week of November 27, 1978

-----  
Peter Shapiro  
Essex County, New Jersey  
(o) 201/961-7090  
(r) 201/763-4552

Peter Shapiro was sworn in as the new Essex County Executive one week after November's election. The twenty-seven year old two-term state assemblyman is in a very difficult position. He ran against the old organization and won because the old organization split. The former county chair, Harry Lerner, who is under investigation and has left the state, is an arch enemy of Shapiro. Shapiro gets along well, however, with Peter Rodino. Shapiro will be a major New Jersey force and a call from you will show our up-front support.

NOTES: Biggest problem - loss of anti-recession  
aid = Mayor Gibson = \$6? mil Co. budget cut:  
Restructuring Co. govt = may need to  
talk to Watson or MS Intyre

done  
J

Telephone Calls - Week of November 27, 1978 - page 2

John Medlin  
Winston-Salem, North Carolina  
(o) 919/748-5938  
(h) 919/724-5023

President of Wachovia Bank, strong Democratic businessman who has been lobbying the North Carolina Delegation for our legislative programs and has been speaking throughout the state in defense of our economic programs. He is a strong ally.

NOTES: He will remain supportive. Enjoyed meeting me in '74 in Steve Neal Campaign.

Jack Mathews  
Jacksonville, Florida  
(o) 904/354-0624  
(h) 904/268-5407

Jack is a former State Senator and President of the Senate, as well as a former State Representative. The son of a former Chief Justice of the State Supreme Court, Jack is a successful attorney and is well respected state-wide and particularly in his home town of Jacksonville. Jack Mathews was helpful in both the Florida primary and the general election. You might want to discuss the economy, inflation, and the role of the business community. (Jack was candidate for Governor of Florida in 1964 and again in 1970).

NOTES: On right track now.  
Told Ham Pres needs announce nuclear policy.

Telephone Calls - Week of November 27, 1978 - page 3

> Charles Brown  
New York, New York

(o) 212/393-5262  
(h) 609/921-1133

On February 1, 1979, he will succeed Joh DeButts as Chairman of American Telegraph and Telephone Company. He is a former head of Illinois Bell and has come up through the Bell system ranks. He is currently raising \$400,000 for a memorial to Ralph Bunche. He is a good citizen and a personal friend of Louie Martin.

NOTES: Talked to him <sup>also</sup> at The White House -  
Congrats best wishes - He will help as  
did DeButts.

Erastus Corning  
Albany, New York  
(o) 518-472-8900  
(h) 518-463-3783

Mayor Corning has been in office since 1942 and is the dean of the New York Mayor's delegation. He was the first big city mayor to support Carey's campaign in 1974. Corning was a delegate to the Democratic National Convention in 1976. You carried the Albany area with the Mayor's help and he should be encouraged to mobilize his workers to the same degree he did two years ago. He is a national leader within the Greek-American community.

NOTES: Pleasure to work w me, Ros,  
Caron. Cong Sam Stratton excellent.

done  
J

THE WHITE HOUSE

WASHINGTON

December 1, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT TK

SUBJECT: Telephone Calls - Week of December 4, 1978

Matt Reese  
Washington, D.C.  
(o) 202/483-9000  
(h) 202/893-3967

Matt Reese was the consultant responsible for "Right to Work" defeat in Missouri. He is an old Kennedy consultant and should be brought into the Carter fold. He is good and his professional expertise should be sought by us. "Right to Work" was defeated by 60% in the State of Missouri. Reese put together an incredible voter registration effort one month from the election. Labor regards him highly.

NOTE: Can't believe it's President - Like to be of help - Would appreciate a talk E Kraft -

George K. Arthur  
Buffalo, New York  
(o) 716/856-3762  
(h) 716/845-6188

Majority Leader of the Buffalo Common Council; respected leader within the city's Black community and emerging as a leader throughout the city since his election to an at-large councilman seat last year; vitally interested in housing, economic development and aid for senior citizens; during the President's trip to Buffalo for Governor Carey, none of the city councilpersons were allowed on the stage--as a result, many felt snubbed by the Erie County Democratic Committee Chairman, Joe Crangle and possibly by the President. It is suggested that the call be placed to his office and not to his home.

NOTES: Staying close to Chris & others -  
"Problem on this not W.H. fault"

done  
J

Telephone Calls - Week of December 4, 1978 - Page two

Lt. Gov. Chuck Robb  
McLean, Virginia

- (o) 804/786-8383 (Richmond)
- (o) 804/786-2350 (Richmond)
- (o) 385-8676 (McLean)
- (h) 804/643-4820

Robb is the Lt. Gov. of Virginia, and the only Democrat holding state-wide office. Andrew Miller lost the Senate race; Joe Fitzpatrick resigned as State Party Chair on November 30, 1978; and Henry Howell is not viewed as capable of bringing the Democratic Party of Virginia together. Everyone is turning to Robb for guidance. Robb will be meeting with me and some other Carterites on December 15, 1978.

NOTES:

Herky Harris & others helpful.  
Jack Watson also - May drop by 12/15 for photo.  
Will help from his end.

Matt Garcia  
San Antonio, Texas  
(o) 512/225-0449  
(h) 512/735-7591

Texas State Representative from San Antonio. Chairman of Mexican-American Democrats of Texas, and Chair of Chicano Caucus in Texas Legislature. Supportive of the Administration, will be important and helpful to us at the mid-term conference. MAD is holding their convention in Houston, December 1-2.

NOTES:

12/9 legis session - Mex - Am Community  
learned a lesson - Rick <sup>Hernandez</sup> is good  
Contact - would like to see refir (no reply)  
In accord with Bentzen's district judge:  
Ted Butler being suggested - on state bench.  
Possible to move early before Briscoe  
leaves.

*done*

Telephone Calls - Week of December 4, 1978

Chris Spirou  
Manchester, New Hampshire  
(o) 603/271-2136  
(h) 603/669-0007

Spirou is the Minority Leader of the House of Representatives and in all likelihood will be re-elected. During the 1976 primary he was Senator Bayh's state chairman. Though organizationally impotent, he is by virtue of his position one whom the press, particularly the national media, will talk to as the primary approaches. I am meeting with him today, Friday, December 1 along with Governor-elect Gallin. His principle benefit is his Greek origin, which is an important part of the vote in Manchester. In addition, the Greek community in Manchester is able to raise a considerable amount of money (by New Hampshire standards).

NOTES: Lost Speakership by one vote.  
Firm & full commitment to help TC in '80.  
Hugh Gallen feels the same. Hopes they  
can see me briefly in Memphis (Tim-oh)

THE WHITE HOUSE  
WASHINGTON

December 11, 1978

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT *Stu*  
SUBJECT: Meeting with Secretary Adams on  
Surface Transportation Deregulation

You will be meeting today with Secretary Adams to discuss briefly the status of our planning for next year's legislation to deregulate the trucking and rail industries. Adams will be seeking guidance on the drafting of decision memos on these issues. The memos are due at the White House in mid-December, and will be forwarded to you with staff and agency recommendations shortly after that.

One basic issue is the level of detail and the range of choices you will be asked to review. Because of the complexity of the issues and the importance of the legislation to the Administration, I recommend that you encourage the Secretary to provide you with relatively comprehensive documents on truck and rail issues. We will be defending and lobbying for our package for many months, and it will be useful for Administration officials to be familiar with the whole range of issues involved.

As for the trucking memo, we recommend that you ask Adams to proceed with the current detailed paper that his staff has prepared. In addition, we recommend that he provide you with information about the following:

o Impact of Deregulation on Minority Groups. The ICC's restrictive policy on entry has prevented minority groups from getting into the trucking industry. However, since the ICC has recently established a program to help minority groups receive operating authority, many of them now oppose deregulation -- because it will deprive them of their newly favored status and permit freer entry for everyone. We recommend that you ask for a complete assessment of minorities' views.

o Congressional views. We recommend that the Secretary also include a detailed assessment of the views of key Congressional members. Senator Kennedy strongly supports deregulation, but the views of Senator Cannon, whose committee has jurisdiction, have not been thoroughly

explored. And there may be opposition in the House: Public Works Committee Chairman Bizz Johnson and Subcommittee Chairman Jim Howard have just written to Chairman O'Neal protesting recent ICC reforms, and asking him to stop his new competitive policies until Congress has first determined the industry should be more competitive. We believe that you will need a complete assessment of Congress' views before you make a final decision.

o Safety and other provisions supported by the Teamsters. The Teamsters will strongly oppose deregulation. However, we may be able to defuse their opposition somewhat by including provisions relating to truck safety which the Teamsters have been pushing for (such as revision of regulation relating to work hours, trailer lengths, and owner operators).

Finally, you may also wish to encourage the Secretary to be firm in enforcing his deadlines. If we are to present detailed legislative recommendations to the Congress by February, we will need to hold closely to our decision schedule.

You might also ask Brock to be sure he sits down with Fred Kahn and Charlie Schultze to talk about the relationship between trucking deregulation and the Teamsters negotiations. Charlie asked me today to convene such a meeting, which I am in the process of doing.



THE SECRETARY OF TRANSPORTATION

WASHINGTON, D.C. 20590

DEC 6 1978

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Form of Surface Transportation Deregulation  
Options Paper

As you know, the Department of Transportation has taken the lead role in developing an option paper for you and I have promised to give you the results of our thinking on rail and truck deregulation by December 15, 1978. The purpose of this memorandum is four-fold:

- (1) to describe generally the transportation problems,
- (2) to suggest in broad terms alternative possible solutions to these problems,
- (3) to briefly review the likely views of the various affected constituencies, and
- (4) most importantly, to determine the best means of shaping for you our December 15th package.

I have structured this memorandum to first discuss the rail questions separately from the trucking questions and then to discuss the effects of deregulation legislation of each on the other.

RAIL

The Problem

The bottom line is that the rail industry must become much more efficient and productive. The alternatives are no U. S. railroad system or a heavily nationalized rail system. The industry's rate of return on net worth last year was 1.9 percent -- not enough to attract the capital that is necessary to improve a deteriorating plant. There is much excess capacity in the national system and the railroads are required to serve

many markets for little or no profit. Finally, the effect of government economic regulation is such that the ability of the railroads to compete either on a price or service basis with much less regulated transportation modes, i. e., trucks, barges, and pipelines, is drastically limited.

### Alternative Solutions

It is clear that some form of economic deregulation of the railroads is necessary. It is not the only problem facing the industry -- there is, for example, the labor productivity issue -- but it is one that the Federal Government can do something about. It is also clear that deregulation is good for the railroads; however, there are substantial concerns on the part of shippers and labor. The alternatives are not whether deregulation is necessary but what form it should take and how fast it should be implemented. The principal issues are rate flexibility, freedom to abandon lines and markets, and mergers and consolidations.

### Views of Affected Constituencies

The shippers have three concerns about rate flexibility. First, it is clear to them that, at least until the railroads are able to streamline their network and obtain the capital necessary to run a sound business, rates might rise. Secondly, some shippers are "captive" to the rail lines and thereby suspicious of possible abuses by the railroads of a monopoly situation. Finally, there is the expectation that, given the existence of some captive markets, the railroads might underprice competitive traffic and subsidize it with revenues from captive traffic.

I am at present considering various methods for providing protection against abuse of dominant market power. There are shortcomings in every approach we've considered to date. Either we wind up regulating a much larger portion of the industry than necessary to take care of exceptions or we create tests for market dominance and rate reasonableness that are too complicated for good public administration.

Small shippers are concerned with possible abandonments of unprofitable branch lines and labor is generally against any reduction of the total system. The fundamental public policy questions here are: should the traditional common carriage obligation be maintained and, if so, how should the burden of maintaining this service be borne if it is unprofitable to the railroads at any reasonable rate? Some alternative possibilities for answering the second question are having the Federal Government, or the State government,

pay for some of the costs or giving affected shippers or entrepreneurs who think they can make a small railroad work the chance to do so.

Finally, the rail labor unions are likely to oppose substantive changes in existing procedures for mergers and consolidations. While there is authority that the Secretary of Transportation was given in the 4-R Act to stimulate mergers and consolidations, there must be some method for improving this authority.

## TRUCKING

### The Problem

The reasons usually given for deregulating the trucking industry are almost exactly opposite. The regulated industry last year had substantial profits in an industry that does not require the large capital investments needed in the rail industry. There are 17,000 carriers protected by government regulation. I know you want this as part of your anti-inflation program. The need for a government bureaucracy to control directly 17,000 regulated carriers and indirectly a total industry of 100,000 carriers is also questionable.

Another potential benefit of deregulation is the lessening of fuel consumption that would result from a reduced number of empty backhauls and elimination of all circuitous routing.

There is a significant social question in addition to the productivity issues mentioned above. The difficulties associated with entry into the regulated trucking industry have kept many potential minority truckers from offering for-hire service.

### Alternative Solutions

There are three basic approaches to reform the shortcomings of the regulatory system. The first of these, which Dan O'Neal is already pursuing, is to let the ICC make the necessary changes administratively. While Dan is making great strides in this regard, the arguments for accompanying legislation are the same as they were with Fred Kahn's initiatives at CAB; i. e., to speed up the process and to have Congress decide on the matter prior to the many court challenges that will certainly accompany each major ICC initiative. There is good reason also to believe that the Congress would not be receptive to a unilateral ICC approach.

The second alternative is to approach deregulation first from the standpoint of specialized, truckload-lot (TL) carriers and then later for the general commodity, less-than-truckload-lot (LTL) carriers. The arguments here are that many TL carriers are essentially deregulated already, provide the necessary competition to rail, have the greatest potential for minority entry, and are not heavily unionized. Arguments against are: (1) the principal rate benefits will derive from deregulation of the LTL industry, and (2) labor and other opposition to deregulation will likely oppose either TL or LTL since they would view it as a first step and they also would not like to compete with a deregulated TL industry.

The third alternative, of course, is total industry deregulation, phased over some time period to ascertain a smooth transition.

### Views of Affected Constituencies

Two potent political forces, the Teamsters and the American Trucking Associations (ATA) are opposing Dan O'Neal's initiatives at ICC and will oppose any substantive change in the status quo. The ATA, however, is preparing a modest regulatory reform bill because certain segments of that organization support some deregulation.

The Teamsters' opposition is straightforward. They, along with the ATA, make the argument that the amount of freight to be moved is constant, regardless of the rates. Therefore, new entries -- on the part of independent owner-operators -- will only take business away from existing, unionized truckers. They are concerned for the same reasons about increases in productivity that would result from presently exempt carriers reducing their empty backhauls by carrying regulated commodities and thus removing traffic from the existing regulated carriers.

It is also quite clear that the Teamsters perceive a "linkage" between the Administration's preliminary deregulation initiative and the upcoming wage settlement in March. They argue that we cannot expect support for both.

Shippers are very wary of any change in the status quo but there is no issue of equal impact to the "captive shipper" concern with rail deregulation. Arguments that small community service will deteriorate without the common carrier obligation are made.

## A Parallel Approach to Rail and Truck Deregulation

For all of the reasons given above, I feel that we should go forward with a parallel approach but, because of the interest on the Hill, the impact on the rail and truck industries and the work already being done by Dan O'Neal, I believe the rail initiative will move first.

With respect to the Congress, Senator Cannon seems prepared to deal with rail legislation immediately after the beginning of the next session. The House Commerce Committee is also geared up but the situation has changed somewhat with the defeat of Fred Rooney. I do not expect substantial change but we will have to see who will be in charge of ICC type legislation. The Senate Commerce Committee also has jurisdiction over trucks but on the House side jurisdiction is with Public Works. We are working closely with all relevant Committees.

Since the TL segment of the trucking industry is essentially deregulated, starting rail deregulation first will provide some competition. Any further deregulation of the trucking industry without the same freedom on the rail side will only put the rail industry in a worse competitive position and, therefore, get unified opposition for the trucking bill from the rail industry. And, while it is true that shippers will fear rail deregulation without sufficient truck deregulation to hold down rates, the fact of pending subsequent truck legislation and the O'Neal initiatives should demonstrate there will be adequate competition.

## FORM OF THE DECEMBER 15th OPTIONS PAPERS

The form of these papers essentially will be the same: i. e., a full paper of 50 or so pages designed for staff review preceded by an Executive Summary of perhaps five to fifteen pages. I will cover this combined package with a memorandum discussing the logic of considering truck and rail deregulation in parallel. For a variety of reasons and notwithstanding the fact that the form of the papers is the same, the status both of our thinking on each and the extent to which each paper has been coordinated throughout the government varies.

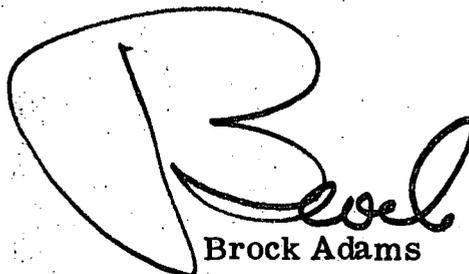
On the rail side, we will definitely recommend sweeping deregulation and will have completed a thorough analysis of specific legislative alternatives regarding such matters as rate flexibility, abandonments and mergers and consolidations. I will not submit recommendations on December 15,

however, because I want to be sure we have heard from all affected constituencies -- our consultative process runs through December 19. In addition, I would like to circulate our options among the relevant government agencies and get the benefits of their thinking.

On the trucking side, we are chairing an interagency task force to develop a Presidential decision paper with various options. The options paper that results from this process will be our best effort at representing the views of the various agencies. In this case, even though our coordination has been more advanced, the level of thinking about specifics is far below what we have in the rail paper. There will be broad options discussed:

- o Administrative reform at ICC,
- o Deregulation legislation phased over industry structure; i. e. , first truckload carriage and then less-than-truckload,
- o Total industry deregulation legislation phased over time.

I have attached the outlines for each paper.



Brock Adams

#### Attachments

cc: Honorable Stuart E. Eizenstat

RAIL PAPER OUTLINE

1. Reasons for reduced regulation

- o decline of railroads
- o present (Conrail) and anticipated shortfall
- o reality of budget consequences
- o reduced government involvement

2 Options

- o ratemaking - "captive shipper" options
- o discrimination
- o abandonment
- o mergers and consolidations
- o rate bureaus

3 Arguments against deregulation

- o "captive shipper" issue
- o common carrier obligations
- o labor questions

TRUCKING PAPER OUTLINE

1. Why reduced regulation is necessary
  - o anti-inflationary
  - o reduced government involvement
  - o improved fuel usage
  - o increased opportunities for minorities
  
2. Structure of trucking industry
  - o regulated (TL and LTL)
  - o private
  - o exempt
  
3. Review of current ICC reforms
  
4. Options
  - o administrative reform
  - o structural deregulation (TL then LTL)
  - o total deregulation phased over time
  
5. Arguments against deregulation
  - o industry instability
  - o certificate values
  - o small community service
  - o impact on safety
  - o potential concentration of industry
  - o impacts on labor
  - o need for legislation

**Electrostatic Copy Made  
for Preservation Purposes**

3:00 PM



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

MEMORANDUM FOR THE PRESIDENT

FROM: W. Bowman Cutter ~~W~~

SUBJECT: Brock Adams Memo Regarding Form of Surface  
Transportation Deregulation Options Paper

We are pleased to see that the Department of Transportation is making a concerted effort to meet your request for rail and trucking deregulation proposals. The rail and truck proposals should be drafted for simultaneous submission to the Congress very early in the next session. These proposals must be complementary and carefully coordinated.

In the rail area, FY 1980 budget decisions have been predicated on substantial deregulation of the industry. With regard to trucking deregulation, we believe that relatively simple changes on the statute governing trucking should be drafted quickly. Even such easily explainable amendments could move significantly toward deregulation.

We believe that surface transportation deregulation should be a major theme in your State of the Union Message to Congress, including deregulation of intercity bus transportation. The two largest companies, Greyhound and Trailways, support deregulation and consumers could see an immediate benefit through lower fares on certain routes. Such a bill would be a logical extension of airline deregulation and it could help build the momentum for rail and trucking deregulation. Since time is fleeting, DOT should begin to develop the proposal immediately.

We recommend that in your meeting today with Secretary Adams you indicate that December 22 is the latest possible date for the final DOT legislative recommendations on rail reform and December 29 for the options paper on trucking. In addition, we recommend that you direct the Department to begin work on bus deregulation.

~~Attachment~~

12/11/78

TO: RICK & BILL

SUBJECT: Congressional Liaison's Comments on Brock Adams  
12/6/78 Memo re Form of Surface Transportation  
Deregulation Options Paper

RR deregulation will not pose the lobby effect trucks will. Adams failed to state that the Public Works Subcommittee Chairman Jim Howard is totally committed to truckers and has already begun writing a compromise bill the teamsters and truckers will want. Our bill will face tough sledding.

On RR, Staggers will go with industry and they seem very favorable to our proposals. (JF)

*Received from Lake -  
already on (at least)  
desk.*

THE WHITE HOUSE  
WASHINGTON

DATE: 06 DEC 78

FOR ACTION: STU EIZENSTAT

FRANK MOORE (LES FRANCIS)

JACK WATSON

ANNE WEXLER

JIM MCINTYRE

INFO ONLY: THE VICE PRESIDENT

JODY POWELL

JERRY RAFSHOON

CHARLIE SCHULTZE

RICHARD PETTIGREW

ALFRED KAHN

SUBJECT: BROCK ADAMS MEMO RE FORM OF SURFACE TRANSPORTATION  
DEREGULATION OPTIONS PAPER

+++++  
+ RESPONSE DUE TO RICK HUTCHESON STAFF SECRETARY (456-7052) +  
+ BY: 1200 PM MONDAY 11 DEC 78 +  
+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: ( ) I CONCUR. ( ) NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:



DATE: 06 DEC 78

FOR ACTION: STU EIZENSTAT

FRANK MOORE (LES FRANCIS)

JACK WATSON

ANNE WEXLER

JIM MCINTYRE

INFO ONLY: THE VICE PRESIDENT

JODY POWELL

JERRY RAFSHOON

CHARLIE SCHULTZE

RICHARD PATTIGREW

ALFRED KAHN

SUBJECT: BROCK ADAMS MEMO RE FORM OF SURFACE TRANSPORTATION

DEREGULATION OPTIONS PAPER

+++++

+ RESPONSE DUE TO RICK HUTCHESON STAFF SECRETARY (456-7052) +

+ BY: 1200 PM MONDAY 11 DEC 78 +

+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: ( ) I CONCUR. () NO COMMENT. ( ) HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

T

THE WHITE HOUSE

WASHINGTON

To Secretary Brock Adams

I look forward to receiving your proposals for deregulation of the rail and trucking industries. Deregulation of surface transportation will be an important theme in my State of the Union Message to Congress. I will need, therefore, to have your final legislative proposal on rail reform by December 22, 1978 and your options paper on trucking by December 29, 1978 so that both bills can be ready when Congress convenes.

I would also like my reform program to include deregulation of intercity bus transportation as a complement to our rail, truck, and airline initiatives. Time is short but we must be ready to present our proposals when the Congress returns.

The Honorable Brock Adams  
Secretary  
Department of Transportation  
Washington, D. C. 20590

THE WHITE HOUSE  
WASHINGTON

OUT December 11, 1978

cc Rafshoon, Wise, Voorde

NOVEMBER 27, 1978

*Jerry*  
*See me*  
*J*

MEMORANDUM FOR THE PRESIDENT

FROM: JOAN MONDALE *JM*  
SUBJECT: MORE ON YOUR ARTS MEDAL

You've given me a lot of special opportunities, but Friday, November 17 was truly the best!

After Liv Biddle and I met with you in early October we followed up your suggestion to assemble a small group who had a broad view of the arts. A list of all of us is attached.

This memo is to outline, in a slightly more formal way than the hastily cut-and-pasted list I gave you Friday, the results of that meeting and some of the points discussed.

Criteria for those to receive awards

It was the strong feeling around the table that the names we submit to you be absolutely of the highest order -- that they be standard-setters for future awards by future Presidents.

We felt the award should be given to those who have had a significant impact on their art form and in recognition of a long life of accomplishment. The award should not be given to celebrate a passing fad, or even given to encourage young artists or artists in mid-career. It should be Presidential recognition that an artist has gained a place in history.

Many, many names were discussed. All those on the original list, plus numerous others. For example, Bette Davis, Kathryn Hepburn, Eva LeGallienne, Buckminster Fuller, Dizzy Gillespie, Jimmy Stewart, John Wayne, Martha Graham, James Cagney, Lillian Gish, Vladimir Horowitz.

There was agreement that the recognition be of an artist, not of a personality.

In the end, we decided each would make a list of no more than 10 names. The 9 names on our "short list" represent those who 5 or more of us listed.

The 9, and brief information about them, is included at the end of this memorandum. Also, I am including a list of all those who received a "vote". Jerry Rafshoon was our one non-voter as he had to return to the office early.

#### Number of awards

There was strong sentiment that the award be maintained as unique; that it not be diluted by numbers. It was pointed out that by limiting the Medals of Freedom, you have given that award far more significance.

#### Duplication of awards

Of course, anyone under serious consideration for your award will have received many other tributes, and we discussed whether or not to rule out consideration of artists who have received the Medal of Freedom or Kennedy Center honors. (There are good and valid arguments on both sides.)

My own feeling is that this award and a list of those who have received it is going to be around a lot longer than we are, and when it's history, no one is going to be cross-checking lists. To rule out consideration of George Ballanchine, for example, for Presidential honors because he has received Kennedy Center honors, is to make the two honors equal. Well, the two are separate, and yours is more equal! Yours is unique and of such special significance that it transcends all other awards in the arts.

#### Recommended list for awards

This list reflects the thinking of a lot more people than those of us who sat around my dining room table that Friday.

It began with a long list of potential candidates that was developed from the work and careful thought of almost 300 National Endowment for the Arts panelists. They represent design, theatre, dance, music, literature, expansion arts, media arts, visual arts and every part of the country including Alaska, Hawaii and Puerto Rico! Their long list was pared down by the members of the National Council on the Arts. That somewhat shorter list came to our group.

The list we gave you reflects a concensus of our ad hoc committee's work in choosing among those riches.

I hope you will feel that you can select those to receive the award from this list.

If there is more I can do on this -- or anything else -- please tell me.

September 17, 1978

MEMORANDUM FOR THE PRESIDENT

FROM: JOAN MONDALE

SUBJECT: YOUR ARTS MEDAL *jm*

After our talk earlier this year concerning a Presidential Medal for the Arts, I asked Liv Biddle if he would have the Arts Council make recommendations to you on:

- a selection process
- the number of awards
- the artist or artists to receive the award
- an artist to design the medal

Here are those recommendations:

Selection process

The Arts Council would suggest a list of distinguished artists. You would select from this list -- or add to it.

Number of awards

If planned annually, a single medal would be "too few"; and 10, "too many". The Council's recommendation is 3 to 6; however, they suggest that the exact number remain flexible. In addition, it is recommended that categories (i.e., a medal for dance, a medal for painting, etc.) not be established -- one year you might want to give 3 in music and none in dance, or 2 in painting and none in music.

Those to receive the award

The list that came from the council had starred three artists. They are:

Georgia O'Keeffe

Her stark and personal paintings have earned her a secure position in the history of American art. A pioneer modernist since the early years of this century, her creative production has continued undiminished to the present time. Her work and her life have given inspiration and strength to several generations of artists and art lovers.

George Balanchine

Mr. Balanchine is one of the world's great choreographers. He was born in Russia and came to this country when the dance was in an embryonic stage here. He brought with him the art of classical ballet in its purest form and was a catalytic force in the development of dance, dancers and dance audiences in this country. He has been the guiding force behind the creation and staying power of the New York City Ballet.

James Hubert (Eubie) Blake

At age 95, he is America's oldest living black composer and jazz artist. He is best known as a leading ragtime pianist and composer of early black musical revues, and has also been an orchestra leader. He is still a creative composer and performer.

The full list of suggestions is attached.

The medal

It should be handsome, classic and appropriate in design. Anyone of the following three medalists could design and execute a medal that you would be proud of. I am in the process of gathering photographs of their work.

September 17, 1978  
Page Three

Leonard Baskin

Mr. Baskin is internationally acclaimed as a sculptor and printmaker. His subject matter is humanity. He is more than a portraitist -- his work is full of commentary and emotion. Among his cast of characters he has given special attention to artists and poets. Of these 3 artists, Baskin has received the most honors, the most recognition and his work is in the most collections.

Demitri Hadzi

He is a sculptor and printmaker and is noted for his work in bronze and marble. His sculpture is included in the permanent collections of the Museum of Modern Art, the Guggenheim, the Whitney and the Hirshhorn. Hadzi has been a Sculptor in Residence at the American Academy in Rome, at Dartmouth and at many other universities. He has received Fulbright and Guggenheim Fellowships, and a grant from the National Institute of Arts and Letters. When I was in Rome I saw his bas-relief bronze doors in St. Paul's Episcopal Church. They are magnificent.

Merlin Szosz

Mr. Szosz has taught sculpture at the Rhode Island School of Design for 19 years. He is the recipient of numerous awards and his work is included in many private and public collections. His figurative work is primarily in bronze and cast metals. One of his medals, given to me by Barnard College, stands on the mantelpiece at the Vice President's House. The work is handsome and beautifully executed.

A date for presentation of awards

Could I work with your scheduling office to find an appropriate date -- hopefully sometime in November or December.

September 17, 1978  
Page Four

Roger Stevens tells me the Kennedy Center is going to present several performing arts awards at their December 3rd event. I hope your awards can be before this; otherwise, I would suggest postponing until next year.

The presentation

It could be an East Room ceremony followed by a reception. But, I would love to see you pull out all the stops and have a dinner in honor of the artists, with a ceremony and special entertainment. This could be as special as President Kennedy's dinner for the Nobel Prize winners. But whatever is planned will be memorable and exciting.

Joan Mondale's request

I would very much like to talk with you about this as soon as possible. And, I would like to bring Liv Biddle.

You have so many grim problems to cope with -- but this will be fun!

RECOMMENDATIONS ON CANDIDATES FOR THE PRESIDENTIAL MEDAL OF EXCELLENCE IN THE ARTS

In Architecture and Design

Ray Eames

Ray Eames is an innovative designer who, working with her late husband Charles (deceased 8/23/78), created many of the recognized classics of modern American design. The Eames were pioneers in experimenting with a wide variety of materials and techniques, using plastics, plywood, and metal to create elegant furniture adaptable to mass production (best typified by the Eames Lounge Chair). The Eames are recognized as masters of any art form in which they worked. Their film, "The Powers of Ten," currently shown at the Air and Space Museum, their famous Franklin and Jefferson exhibition, and the award-winning design of their own steel frame home in Santa Monica, California are examples of the creative power of the collaboration of these two great design minds.

I.M. Pei

I.M. Pei is known for both his large-scale urban projects, such as Boston's Government Center and Washington, D.C.'s L'Enfant Plaza, and for his smaller, sculptural buildings, including the National Gallery of Art's new East Wing. He is also a master at the pavilion idiom as exemplified by his design for the National Airlines Terminal at Kennedy International Airport, New York. He is highly skilled in the use of concrete and many of his buildings demonstrate exceptionally well-designed poured-in-place concrete systems.

Harry Weese

A leading Chicago architect, Harry Weese is known for his elegant but simple designs. His projects have ranged from housing developments and office buildings to the U.S. Embassy in Ghana and to Washington, D.C.'s new subway system. He has designed a number of performing arts centers, including Arena Stage in D.C. Weese has also demonstrated a sustained interest in historic preservation as evidenced by his work in restoring the Auditorium Theatre, a Chicago landmark dating from the 1880's.

## In Dance

### Alvin Ailey

A dancer and major choreographer, Alvin Ailey has been a vital force behind the current popularity of American dance. He is Founder and Artistic Director of the Alvin Ailey American Dance Theatre, a racially mixed company whose style and enthusiasm have had a significant impact on broadening the dance audience, particularly among blacks and younger Americans. Ailey has also been instrumental in helping to preserve the heritage of black dance and music, and in inspiring a whole generation of black dancers.

### Fred Astaire

Fred Astaire's elegant and debonaire style of dancing is well known to millions of American movie-goers. He is generally acclaimed as the greatest dancer of the silver screen.

### George Balanchine

George Balanchine is considered by many to be this generation's greatest choreographer of ballet. He has changed the vocabulary and style of dance by creating the "abstract" or plotless ballet, where movement and structure are paramount. His mark is felt upon all elements of American dance--dancers, choreography, repertoire. And the New York City Ballet, of which he is Co-Founder and Director, serves as an inspiration for companies worldwide. Indeed, numerous companies around the world have Balanchine ballets in their repertoires. Balanchine is also renowned as a teacher. The School of American Ballet, founded by Balanchine and Lincoln Kirstein in 1934, has produced some of the greatest dancers in America and has trained dancers found in almost all companies throughout the United States.

### Merce Cunningham

Merce Cunningham is a major contemporary choreographer and Founder and Artistic Director of the Merce Cunningham Dance Company. A pioneer in experimental movement and new forms of dance, he has trained and inspired countless dancers who have gone on to choreograph and form their own companies. Cunningham's work continues to have a significant impact on the dance field.

Katherine Dunham

Katherine Dunham is one of the leading innovators in American dance. Her technique, combining elements of African and Afro-Caribbean dance with modern movements, has strongly influenced the work of numerous American choreographers including Martha Graham and Jerome Robbins. In addition to her dancing and choreography, Ms. Dunham has also been a leader in the neighborhood arts movement. She has had her own schools of dance, theatre and cultural arts in Chicago, New York, Haiti and Europe, and is now Director of the Performing Arts Training Center and Dynamic Museum at Southern Illinois University in East St. Louis, Illinois.

## In Literature

### James Baldwin

James Baldwin has been the most influential young black writer in the second half of the 20th century. His novels have been highly successful, both critically and as best sellers. His controversial book, The Fire Next Time, was the first essay to call attention to the growing unrest among younger blacks in urban regions.

### Saul Bellow

Saul Bellow, winner of the Nobel Prize for fiction and both a Pulitzer Prize and National Book Award, has had a seminal effect on contemporary literature, especially in regard to the effects of urban living upon modern man, primarily within American Jewish society. Among his best known works are The Adventures of Augie March and Herzog.

### Lillian Hellman

Lillian Hellman is among the most important playwrights--and certainly the most important and influential woman writer for theatre--of the 20th century. Her plays are widely produced each year. Two volumes of personal memoir--Pentimento and An Unfinished Woman--were published during the past five years.

### Eudora Welty

Eudora Welty is one of America's best-known and loved writers of novels and short fiction. She has published more than a dozen books, including the Pulitzer Prize-winning The Optimist's Daughter. She was born in Jackson, Mississippi, and, aside from brief years in New York City, has lived in Jackson all her life. Her most recent book is a collection of critical essays about fiction.

### E.B. White

E.B. White, the most influential essayist for The New Yorker magazine, is now retired and living in Maine. Two large volumes--one devoted to his essays and the other to his letters to other editors and writers--have been published during the past year and a half. He is universally admired as a lucid and economical stylist whose work shaped the history of The New Yorker just as surely as did its first editor, Harold Ross. He is also known for his books for children.

In Media Arts

Orson Welles

Author, director, producer, actor, editor, designer--Orson Welles is one of the rare examples of the total filmmaker in the American cinema. Welles has taught us that a work of art as complex, as fraught with possibilities for dissention and confusion as a feature film can still be a work of genius. But this can only happen when there is an artist in control with the talent, the total filmmaking sense, and the immense humanity of an Orson Welles. Citizen Kane, The Magnificent Ambersons, Chimes at Midnight, Touch of Evil--these are the works that nourish and teach young filmmakers throughout the world.

## In Music

### Kurt Herbert Adler

OPERA America, the service organization for professional opera companies in the United States and Canada, has cited Kurt Herbert Adler as the "dean of American opera producers." This is his 25th anniversary season as General Director of the San Francisco Opera Association and his 50th year as an opera professional. During his years with the San Francisco Opera, he has more than doubled the length of the season, presented a number of American and world premiers, provided American debuts for many important artists, discovered and nurtured young American talent, and created a variety of affiliate organizations providing outreach and developmental opportunities.

### Marian Anderson

Marian Anderson is an American contralto. She has toured extensively both nationally and internationally and was the first black singer engaged as a permanent member of the Metropolitan Opera.

### Leonard Bernstein

Leonard Bernstein has had a distinguished, multi-faceted career as conductor, composer, pianist, educator, and author. He has many different kinds of compositions to his credit, ranging from Broadway shows and movies to scores for operas and ballets to works for choruses, symphony orchestras, and solo piano. He is also widely known for his innovative use of television to further music education, through such programs as his "Young People's Concerts." Formerly the Conductor and Music Director of the New York Philharmonic, he is now Laureate Conductor for Life of that orchestra.

### Eubie Blake

At age 95, Eubie Blake is America's oldest living black composer and jazz artist. He is best known as a leading ragtime pianist and composer of early black musical revues, and has also been an orchestra leader. He is still a creative composer and performer.

Aaron Copland

The dean of American composers, Aaron Copland has written many different kinds of music, including scores for ballets and operas. Among his best known works is the Pulitzer Prize-winning Appalachian Spring. Copland is also a guest conductor, author, and educator.

Maria Jeritza

A leading international opera star of the 1920's and 1930's, Maria Jeritza was famous for her Puccini heroine roles, especially in Tosca.

Arthur Rubinstein

Arthur Rubinstein is a legendary pianist well recognized throughout the world. He has made concert tours worldwide, given many charity performances, appeared on television, and made a number of recordings.

Georg Solti

A conductor and pianist, Georg Solti is currently conductor of the Chicago Symphony Orchestra. He has formerly served as director of some of the world's major opera companies, including the Royal House Opera in England. He has also made many recordings, including several outstanding opera albums.

In Theatre

Lillian Hellman

See write-up under Literature.

## In Visual Arts

### Ansel Adams

Ansel Adams is probably the best known American photographer. For over fifty years he has photographed the American landscape, carrying on the 19th century tradition of documenting the majestic terrain of the West. Adams has long supported the field of photography and was recently endowed a position at the Museum of Modern Art. His photographs have been shown frequently, his work is in major collections throughout this country, and there are at least seven books on his work.

### Willem de Kooning

Willem de Kooning was one of the major figures in the Abstract Expressionist movement of the 1950's. This movement brought American artists to prominence throughout the world and made New York the international center of visual arts. His figure studies of women are among the best known and most influential series in the history of contemporary art. He has exhibited extensively in European and American shows.

### Jasper Johns

Jasper Johns, with Robert Rauschenberg, bridged the gap between Abstract Expressionism and Pop Art. Among the familiar images that he employs are the American flag, targets and Ballantine beer cans. He has exhibited widely in the United States and has represented the United States in exhibitions in Milan, Paris, London, Tokyo and Venice.

### Louise Nevelson

Louise Nevelson is the first American woman sculptor to gain prominence in this country in her own time. Her monumental monochromatic assemblages composed of compartmentalized wood boxes filled with fragmented objects dominate the environment with their forcefulness. Nevelson's sculpture has been exhibited in major group shows since the early 1960's and one-woman shows have been organized in cities throughout the world.

Isamu Noguchi

Isamu Noguchi was one of the pioneers in creating monumental sculpture for public places in this country. His designs for lampshades and children's playgrounds in addition to his large abstract stone and wood sculptures demonstrate his concern for the aesthetic quality of everyday life. Commissions in Tokyo, Paris, and Jerusalem as well as several cities in the United States reflect his international significance.

Georgia O'Keeffe

Georgia O'Keeffe has remained in the forefront of the American art scene from the early 20th century until the present day. She participated in one of the most significant movements of the early century, one that sought to identify a distinctively American art style separate from the then dominant European tradition. During her long career, her subject has consistently focused on the American city and Southwestern architecture and nature. Her paintings have been exhibited widely. A television special recently explored her life and work.

Robert Rauschenberg

Robert Rauschenberg, with Jasper Johns, bridged the gap between Abstract Expressionism and Pop Art. He has continually explored new approaches to various art media, incorporating the technology of industrial society. His versatility is also reflected in the works he has created in collaboration with leading figures in the performing arts--choreographer Merce Cunningham and musician John Cage. Rauschenberg was one of the first to become interested in the potential of interdisciplinary art work in an age of specialization. He has shown throughout the United States and in the major cultural capitals of the world.

THE WHITE HOUSE  
WASHINGTON

Given to Miss Lillian  
for you by Mrs. Scharansky.

F.Y.I.

(during funeral trip  
for golda meir, 12/78)

Susan - file  
cc: 3/6/78 - del

7"2

J

Dear Mr. President,

I would like to express my deepest gratitude for your longlasting efforts to release my husband Anatoly Scharansky from prison.

I believe that your tremendous personal involvement and commitment to this cause prevented a death sentence to him. Actually, I would say that you saved his life.

I was very moved by warm and very human compassion expressed to me by your mother and your wife, and I wish to ask you on this occasion to give my sincere warmest regards to your wife.

I believe, Mr. President that my husband will be finally released due to your lastig efforts. Indeed I and all the friends of my husband are continuing the campaign for his freedom and we are not giving up.

For us his soonest release by whatever means possible including exchange of prisoners is the ultimate goal. We believe that you have power to make his freedom possible in the nearest future, and we all pray for it with a great hope.

I thank you again from the bottom of my heart,

Sincerely yours  
Avital Scharansky

December, 11, 1978.

Jerusalem  
Israel