

**7/16/79 [1]**

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Monday - July 16, 1979

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7:15 Dr. Zbigniew Brzezinski - The Oval Office.

7:50 Depart South Grounds via Helicopter en  
route Andrews AFB, Kansas City, and  
Detroit.

7:40 Return to the White House.

THE WHITE HOUSE  
WASHINGTON

7/16/79

Tim Kraft  
Arnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

2953



FOR ACTION  
FYI

	FOR STAFFING
	FOR INFORMATION
<input checked="" type="checkbox"/>	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

VICE PRESIDENT

JORDAN

EIZENSTAT

KRAFT

LIPSHUTZ

MOORE

POWELL

RAFSHOON

WATSON

WEXLER

BRZEZINSKI

MCINTYRE

SCHULTZE

ADAMS

ANDRUS

BELL

BERGLAND

BLUMENTHAL

BROWN

CALIFANO

HARRIS

KREPS

MARSHALL

SCHLESINGER

STRAUSS

VANCE

ARONSON

BUTLER

H. CARTER

CLOUGH

CRUIKSHANK

FIRST LADY

HARDEN

HERNANDEZ

HUTCHESON

KAHN

LINDER

MARTIN

MILLER

MOE

PETERSON

PETTIGREW

PRESS

SANDERS

WARREN

WEDDINGTON

WISE

VOORDE

ADMIN. CONFIDEN.

CONFIDENTIAL

SECRET

EYES ONLY

THE WHITE HOUSE

WASHINGTON

July 10, 1979

①

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT *TK*  
ARNIE MILLER *AM*

SUBJECT: Chairperson of the President's Commission for the Study of Ethical Problems in Medical and Biomedical and Behavioral Research

You approved Morris Abram as Chairperson of the President's Commission for the Study of Ethical Problems in Medicine and Biomedical and Behavioral Research on July 7, 1979. (See attached decision memorandum.) However, in making this decision, you did not have the opportunity to see material sent by Secretary Califano supporting his choice for that position, Maurice Lazarus. Both this memorandum and one from us pointing out why we believe Abram is a far better choice are attached.

We believe you should have the opportunity to see this material before your nomination of a Chairperson is announced.

We still hope you will choose Morris Abram.

DECISION:

Appoint Morris Abram as Chairman of the President's Commission for the Study of Ethical Problems in Medicine and Biomedical and Behavioral Research.

approve  disapprove

*[Handwritten signature]*

THE WHITE HOUSE

WASHINGTON

July 6, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT  
ARNIE MILLER ~~AAA~~

SUBJECT: Chairperson of the President's Commission  
for the Study of Ethical Problems in  
Medical and Biomedical and Behavioral  
Research

Attached is Secretary Califano's memorandum recommending Maurice Lazarus to be the Chairperson of the President's Commission for the Study of Ethical Problems in Medical and Biomedical and Behavioral Research. We prefer Morris Abram because:

Morris Abram is a nationally known figure.  
Lazarus is not.

The appointment of Abram will be very helpful  
to us in New York where he is widely respected.

One of our objectives during the past few  
months has been to bring Abram into the  
Administration. This is the only position  
that we can recommend him for that he will  
accept.

We can find other roles for Lazarus.

Abram's additional prominence will enhance the  
image and increase the prestige of the  
Commission. We attach resumes of each for  
your review.

Stu and Frank Press agree that Abram is a  
far better selection for this position.

We tried to develop a compromise: Abram as Chairman and  
Lazarus as a member. The only appropriate way was to  
replace Dr. Renee Fox with Lazarus. As a woman and one  
of the nation's leading sociologists, we preferred her.



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE  
WASHINGTON, D. C. 20201

July 6, 1979

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Selection of Chairman of the President's  
Commission for the Study of Ethical Problems  
in Medical and Biomedical and Behavioral  
Research

I have just been advised that the White House Staff is recommending that you appoint Morris Abram as Chairperson of the President's Commission for the Study of Ethical Problems in Medical and Biomedical and Behavioral Research. I know Morris Abram well, and believe that he is a talented person. For the following reasons, however, I believe that Maurice (Mogie) Lazarus would be a far preferable selection.

- Unlike Abram, Lazarus has had extensive experience as a member of HEW's Ethics Advisory Board. This experience will enable him to coordinate the efforts of the two ethics bodies. In addition, it has exposed him to the tough decisions that must be made in developing ethical standards for federally funded research programs.
- The appointment of Lazarus, in my opinion, will be much better received in the community that is most interested in the work of the Presidential Ethics Commission.
- I know that Lazarus is willing to give the substantial amount of time that is necessary to lead the new Commission.
- Lazarus supported you early on, and continues to be a strong supporter.

Morris Abram is an excellent and dedicated lawyer, who should be tapped for service in your Administration. I am strongly convinced, however, that Lazarus is your best candidate to chair the Ethics Commission.

(Dictated but not read)

Joseph A. Califano, Jr.

MORRIS B. ABRAM

Experience:

Presently Senior Partner in the law firm of Paul, Weiss, Rifkind, Wharton and Garrison.

Formerly President of Brandeis University.

Formerly Member of the United Nations Subcommittee on the Prevention of Discrimination and Protection of Minorities.

Formerly General Counsel of the Peace Corps.

Formerly Chairman, Atlanta Citizens Crime Committee

Formerly Assistant to the Director of Communications, The Marshall Plan.

Activities:

Honorary President, and past President, American Jewish Committee.

Senior Adviser to Ambassador Goldberg at the United Nations.

For four years, U.S. Representative to the United Nations Commission on Human Rights.

Co-Chair, Planning Conference of the White House Conference on Civil Rights, 1965.

Former Chair, Moreland Act Commission on Nursing Homes, appointed by Governor Carey to investigate the scandals in the New York nursing homes in 1975, and issued a seven-volume report. Conducted public hearings on state-wide educational television networks on nursing homes.

Served as a member of the Mt. Sinai Hospital Human Subjects Review Panel.

Author:

"Living with Leukemia," the leading article in the Encyclopedia Britannica Health Annual, 1979.

Page 2

Education:

A.B., University of Georgia, 1938, Summa Cum Laude

J.D., University of Chicago, 1940

B.A., Oxford, England, Rhodes Scholar, 1948; M.A., 1953

Personal:

Born June 19, 1918, Fitzgerald, Georgia

MAURICE LAZARUS

144 Brattle Street  
Cambridge, Massachusetts 02138

Experience:

1971-Present Chairman, Federated Department  
Stores, Inc., Boston

1956-71 Vice Chairman, Federated Department  
Stores, Inc., Boston

1964-65 Chairman, Filene's, Boston

1958-64 President and Treasurer, Filene's, Boston

1948-58 Executive Vice President, Foley's  
Department Store, Houston, Texas

1945-48 Head of Service and Control, Foley's  
Department Store, Houston, Texas

1937-41 Manager, John Shillito Company,  
Columbus, Ohio

Education:

1937 B.A., Harvard University

Activities:

Ethics Advisory Board, Department of Health, Education  
and Welfare

Advisory Council, President's Commission on the Status  
of Women, 1963-68.

Board of Overseers, Harvard University, 1974-75.

Advisory Board, Schlesinger Library, Women's Archives,  
Radcliffe College

Committee, University Cancer Foundation, Houston

Personal:

Born June 27, 1915, Columbus, Ohio

THE WHITE HOUSE  
WASHINGTON  
09 Jul 79

Tim kraft  
ARnie Miller

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

*Harley*



THE WHITE HOUSE

WASHINGTON

July 3, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: TIM KRAFT  
ARNIE MILLER *AAA*

SUBJECT: President's Commission for the Study  
of Ethical Problems in Medicine and  
Biomedical and Behavioral Research

In November 1978 you signed a law requiring the appointment of an 11-member Commission to study a number of ethical issues. Among these are: 1) the matter of defining death, including the advisability of developing a uniform definition of death; 2) genetic testing, counseling and education programs; and 3) the differences in the availability of health services as determined by income or residence.

The law requires that membership include three individuals distinguished in biomedical or behavioral research, three distinguished in the practice of medicine and five distinguished in one or more of the fields of ethics, theology, law, the natural sciences, the humanities, health administration, government and public affairs.

We have worked closely with Secretary Califano, Frank Press and Stu Eizenstat in reviewing candidates for this Commission. Senator Kennedy has an interest in the Commission, and we have tried to be sensitive to his recommendations.

We submit the following list of candidates and an alternate:

Chairman:

Morris Abram (New York City): Senior partner with the law firm of Paul, Weiss, Rifkind, Wharton and Garrison. Formerly U. S. Representative to the United Nations Commission on Human Rights; and formerly President of Brandeis University. Has served as a member of the Human Subjects Review Panel at Mt. Sinai Hospital. Author of "Living with Leukemia," the lead article in the Encyclopedia Britannica Health Annual, 1979. Secretary Califano prefers Maurice Lazarus of Boston,

*ok*

Massachusetts. We recommend Morris Abram because of his national reputation, his early support, and his interest in working with the Administration and the credibility he would bring to the Commission's recommendations. (Category 3)

Category 1: Biomedical or Behavioral Research:

Arno G. Motulsky, M.D. (Seattle, Washington): Professor of Medicine and Genetics and Director, Center for Inherited Diseases, Division of Medical Genetics, University of Washington. He is one of the foremost population geneticists in the U.S. He has pioneered advances in screening, testing, counseling and education programs, which will be one of the Commission's critical areas of study. There is some question that Dr. Motulsky might not be liked by anti-abortion people because of his belief that abortion is an option in genetic counseling. However, he has not been that vocal and has much to contribute to the Commission. Accordingly, we recommend him. Joe Califano, Frank Press and Stu Eizenstat concur.

Mathilde Krim, Ph.D. (New York, New York): Dr. Krim is a cancer researcher, specializing in cytogenetics and virology. She is respected for her research into the structure of chromosomes, prenatal determination of sex and cell biology. She is a member of the jury for the Lasker awards and has served on the President's Committee on Mental Retardation.

F. C. Redlich, M.D. (Los Angeles, California): Professor of Psychiatry, University of California at Los Angeles; former Director, Behavioral Sciences Center, Yale University. Dr. Redlich is an "elder statesman" in the psychiatry community. He is active in patient care and well versed in the ethical problems involved in behavioral research. His expertise will be important to the Commission's study of current procedures to safeguard the privacy of human research subjects and of the requirements for informed consent to participating in research and undergoing medical procedures.

Category 2: Distinguished in the Practice of Medicine or  
Otherwise Distinguished in the Provision of Health Care:

Donald Medearis, M.D. (Boston, Massachusetts):  
Chief of Pediatrics, Massachusetts General  
Hospital, Professor of Pediatrics, Harvard  
University. Dr. Medearis is highly regarded both  
by clinicians and researchers. He specializes in  
infectious diseases of children and is also  
attuned to primary care concerns. He has an out-  
standing reputation as a practitioner, a researcher  
a teacher and an administrator.

Mario Garcia Palmieri, M.D. (Puerto Rico):  
Professor of Medicine, University of Puerto Rico.  
Dr. Palmieri is a cardiologist with extensive  
clinical experience. He serves as chairman of the  
Latino Caucus of the American Congress of Cardiol-  
ogy. From 1967 to 1968 he served as Puerto Rico's  
Secretary of Health. His understanding of Puerto  
Rico's regional system of health delivery, which  
provides two-thirds of the people with free health  
services, and his experience with many of the  
ethical and legal problems inherent in the alloca-  
tion of health services will be particularly  
useful to have on the Commission.

Charles J. Walker, M.D. (Nashville, Tennessee):  
Private medical practitioner. Member: Board of  
Governors, Matthew Walker Community Health Center;  
Board of Trustees, Fisk University; Board of  
Directors, Head School Day Care. Formerly a  
member: Executive Board, Nashville Human Rela-  
tions Council; Citizens Advisory Board, Depart-  
ment of Corrections; Treasurer of the Nashville  
Chapter, Southern Christian Leadership Council.

Category 3: Distinguished in One or More of the Fields of  
Ethics, Theology, Law, the Natural Sciences, the Social  
Sciences, the Humanities, Health Administration, Government  
and Public Affairs:

Anne A. Scitovsky (Palo Alto, California): Chief,  
Health Economics Division, Palo Alto Medical

Research Foundation. Ms. Scitovsky has had a long and distinguished career in the health economics field. She has written extensively on price changes in medical care and has been involved with a number of large-scale surveys. She has served on the U.S. National Committee on Vital and Health Statistics and is knowledgeable about many of the resource allocation questions that will be studied by the Commission.

Patricia King (Washington, D. C.): Associate Professor of Law, Georgetown University. Visiting Scholar, The Joseph and Rose Kennedy Institute for the Study of Human Reproduction and Bioethics, Fall Term, 1977. Member, National Commission for the Protection of Human Subjects of Biomedical and Behavioral Research. Fellow, Institute of Society, Ethics and the Life Sciences. Former member, Ad Hoc Committee on FDA Legislation and Policies Affecting Anti-Cancer Drugs, Institute of Medicine, National Academy of Sciences, 1977.

Renee Fox, Ph.D. (Philadelphia, Pennsylvania): Chairperson, Department of Sociology, University of Pennsylvania. Dr. Fox is a medical sociologist who has written extensively on allocation of health resources. Her experience as a member of the Institute of Medicine's ethics committee will be useful to have on the Commission.

Albert R. Jonsen, Ph.D. (San Francisco, California): Professor of Ethics and Medicine, University of California School of Medicine. Formerly a member of the Jesuit Order; President of the University of San Francisco. He has also served as Commissioner on the National Commission on the Protection of Human Subjects. He holds a Ph.D. in Religious Studies, Yale University, 1962.

Alternate:

Robert Cooke, M.D. (Philadelphia, Pennsylvania): President, The Medical College of Pennsylvania. Dr. Cooke is a medical administrator who served on the National Commission for the Protection of Human Subjects. Senator Kennedy strongly supports his appointment to the Commission, and it is at his request that he is being included on the slate as an alternate to Dr. Fox.

DECISION:

Appoint the slate as recommended to the President's Commission for the Study of Ethical Problems in Medicine and Biomedical and Behavioral Research.

approve  disapprove

Appoint the slate substituting Robert Cooke, M.D. for Renee Fox, Ph.D.

approve  disapprove

Appoint Morris Abram as Chairman of the President's Commission for the Study of Ethical Problems in Medicine and Biomedical and Behavioral Research.

approve  disapprove

THE WHITE HOUSE  
WASHINGTON

7/16/79

Tim Kraft  
Arnie Miller

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appropriate handling.

Rick Hutcheson

2954



THE WHITE HOUSE

WASHINGTON

July 12, 1979

C

MEMORANDUM FOR THE PRESIDENT

FROM:

TIM KRAFT *TK*  
ARNIE MILLER *AM*

SUBJECT: National Commission on Air Quality

In April of 1978 you appointed members to the National Commission on Air Quality, which has thirteen members, nine were appointed by you. The other four are Members of Congress.

The Commission reviews the adequacy of research and development activities, as well as alternative strategies for the achievement of national air quality standards.

A vacancy exists due to the resignation of Governor Jay Hammond. We join with Peter Kelly in recommending the appointment of Leonard A. Schine. Senator Gary Hart, Chairman of the Commission, and Doug Costle concur.

Leonard A. Schine of Connecticut is an attorney who represents and has represented both industry and conservation groups. He is the local counsel for several large firms, such as International Telephone and Telegraph, Inc. and Standard Brands, Inc. He is also personal counsel for the chief executive officers of several other firms. He is Trustee of the Natural Science for Youth Foundation, and a founder of the Aspetuck Land Trust. He is sensitive to environmental issues as well as familiar with the needs of industry.

RECOMMENDATION:

Appoint Leonard A. Schine as a member to the National Commission on Air Quality.

approve

disapprove

*J*

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for Preservation Purposes**

LEONARD A. SCHINE  
208 Bayberry Lane  
Westport, Connecticut

(203) 227-9290  
Office: (203) 226-6861

Trustee of Sacred Heart University -- Member of Executive Committee  
of the Board of Trustees -- Secretary of the University

Director of the Associated Board of The State National Bank of  
Connecticut

Trustee of Natural Science for Youth Foundation Board of Trustees --  
General Counsel -- Member of Executive Committee

Member of the Board of Directors and Founder of Aspetuck Land Trust,  
Inc. -- General Counsel and Member of Executive Committee

Trustee of Multiple Sclerosis Society Board of Trustees

Trustee of Fairfield Country Day School Board of Trustees and  
Chairman of Finance Committee

Director of All State Venture Capital Corporation Board of Directors  
and General Counsel

A Trustee of Young Men's Christian Association

Member of Executive Committee of the Antitrust Section of the  
State of Connecticut Bar Association

Member of Bench-Bar Committee of the State of Connecticut Bar  
Association

B.S. University of Vermont

J.D. University of Connecticut School of Law

Senior Partner in the law firm of Schine, Julianelle, Karp & Bozelko, P.

Connecticut counsel for: The Grand Union Company, International  
Telephone & Telegraph Corporation, Standard Brands, Incorporated,  
Condec Corporation, United States Surgical Corporation, and many  
other corporations, charities and foundations.

Personal counsel for: (Permission obtained to identify) Archie R.  
McCardell, President and CEO of International Harvester Company,  
F. Ross Johnson, Chairman of the Board and CEO of Standard Brands,  
Incorporated, Norman Schafner, Chairman of the Board and CEO of Condec  
Corporation, H. Barclay Morley, President and CEO of Stauffer Chemical  
Company, John Ripley Forbes, Chairman of the Board of Natural Science  
for Youth Foundation and famous environmentalist, etc.

Formerly Judge, Governor of the American Trial Lawyers Association--CT,  
and former Chairman of several bar association committees.

Married to Lois G. Schine, a consulting engineer and Director of  
Volunteers at Bridgeport Hospital. Parents of five children

AUTHORITY: P.L. 95-95, Title III, Sec. 313, 91 Stat. 735, August 7, 1977  
P.L. 95-190, Sec. 14(a)(81), 91 Stat. 1404, November 16, 1977

METHOD: ~~Nominated to the Senate and see below~~ Appointed by the President

MEMBERS: ~~ELEVEN as follows:~~ THIRTEEN as follows:

Chairman of the Senate Committee on Public Works  
Ranking minority member of the Senate Committee on Public Works  
Chairman of the House Committee on Interstate and Foreign Commerce  
Ranking minority member of the House Committee on Interstate and Foreign Commerce

- 05 -

delegates of such chairmen or members appointed by them from among representatives of such committees

NINE ~~SEVEN~~ appointed by the President, ~~by and with the advice and consent of the Senate,~~ from the public

NOTE: Not more than one-third of the members of the Commission may have any interest in any business or activity regulated under this Act.

CHAIRMAN: Shall be elected from among the members.

TERM: Pleasure of the President

SALARY: Members who are not officers or employees of the U.S. shall be entitled to receive compensation at a rate not in excess of the maximum rate of pay for GS-18, including traveltime and while away from their homes or regular places of business they may be allowed travel expenses, including per diem in lieu of subsistence.

REPORT &

TERMINATION: A report shall be submitted with regard to all Commission studies and investigations other than those reports referred to in subsection (f) of Sec. 313, together with any appropriate recommendations, not later than three years after the date of enactment (by August 7, 1980). Upon submission of such report or upon expiration of such three-year period, whichever is sooner, the Commission shall cease to exist.

Records  
PV (EOP)  
PV (RO)  
Handbook  
Gen, Index

NATIONAL COMMISSION ON AIR QUALITY

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Independent

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AUTHORITY:      ADD:    P.L. 95-190, Sec. 14(a)(81), 91 Stat. 1404, November 16, 1971

METHOD:      STRIKE "Nominated to the Senate" and insert in lieu thereof  
"Appointed by the President"

MEMBERS:      STRIKE "ELEVEN" and insert "THIRTEEN"  
STRIKE "SEVEN" and insert in lieu "NINE"  
STRIKE "by and with the advice and consent of the Senate"

CHAIRMAN:

TERM:

SALARY:

PURPOSE:

THE WHITE HOUSE  
WASHINGTON

7/16/79

Tim Kraft  
Arnie Miller

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the President's outbox today  
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appropriate handling.

Rick Hutcheson

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THE WHITE HOUSE

WASHINGTON

Q

MEMORANDUM FOR THE PRESIDENT

FROM:

TIM KRAFT *TK*  
ARNIE MILLER *AM*

SUBJECT:

National Advisory Council on Economic  
Opportunity

The National Advisory Council on Economic Opportunity is affiliated with the Community Services Administration. The purpose of the Council is to advise the Director of the Community Services Administration and you on policy questions and the effectiveness of programs in the area of economic development. The Council is required to submit a report to you and to the Congress by March 31 of each year.

The Council was previously composed of twenty-one members. Last year, Congress amended the membership to fifteen, of which five shall be appointed from among the poor, five shall be individuals who represent the poor, and five from the general public. Members serve staggered three-year terms. The Chairman is designated by you.

The following slate of recommended candidates was composed by our office, and the Chairman Arthur Blaustein. The fifteen member slate is broadly represented geographically. There are also six women and nine men; four Blacks, two Hispanics and two Native Americans.

Poor:

L. C. Dorsey (Mississippi): Presently an organizer for the Southern Coalition on Jails and Prisons. Former Director of Social Services for the Mid-Delta Education

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Association, Inc. Member of the Mississippi Coalition of Black Human Services Workers. Chair of the Mississippi Hunger Coalition. Member of the Jackson Urban League. Founder of the North Bolivar County Farm Cooperative. (To be appointed for a two-year term.)

Ruby Duncan (Nevada): Mother of seven children. President of the Clark County Welfare and Economic Rights Organization and Chair and Executive Director of Operation Life, Inc., a self-help community project; active in various local and national groups representing the concerns of the poor and women. (To be appointed for a three-year term.)

Linda Hadley (Navaho Nation, Arizona): Assistant Director of the Navaho Mental Health Program; previously served as Assistant Director of the Bilingual/Bicultural Special Services at Rough Rock Demonstration School; member of the Executive Board of the Office of Navaho Economic Opportunity. (To be appointed for a two-year term.)

Evelyn Watts (Florida): A seventy-five year old widow. She is a registered nurse by profession but lives on social security. She serves on the county board of the following organizations: NAACP; Council of Human Relations, Pinellas County Opportunity Council; Gulf Coast Health Systems; South Pinellas Senior Citizens Group. She is an original member of Module 16 which advises the city of St. Petersburg on the use of federal grants for depressed areas. She is an active member of the League of Women Voters and the Democratic Party. She also serves as a member of the Silver Haired Legislature. (To be appointed for a one-year term.)

Christine Pratt Marston (Washington): Instructor at the School of Social Work at the University of Washington; previously was a social worker specialist at the Neighborhood House and Seattle-King County Child Care Coordination Committee; member of various organizations dealing in education, child care, social welfare and women. (To be appointed for a three-year term.)

Representing the Poor:

Hazel N. Dukes (New York): Serves as President of the New York State Conference of Branches for the N.A.A.C.P.; currently Director of Administration Services for the New York City Off-Track Betting Corporation; member of the National Democratic Committee and served as Deputy Coordinator for Carter/Mondale in New York. She has been serving on the National Advisory Council on Economic Opportunity. (To be appointed for a two-year term.)

Hannah Hume Baird (Kentucky): Housewife. Former teacher. Currently a board member of the Northern Kentucky Area Development District Human Resources Council. Currently board member of the Northern Kentucky Human Services Planning Council. She is the Chair and co-founder of the Northern Kentucky Women's Political Caucus. Also a member of the Kentucky Commission on Women. (To be appointed for a two-year term.)

Geoffrey Faux (Maine): Co-Director of the Exploratory Project for Economic Development for the United States Office of Economic Opportunity. Former Director of the Center for Community Economic Development in Cambridge, Massachusetts. Former Director of the Office of Economic Development in Washington, D. C. Headed the task force on Community Development for the Twentieth Century Fund. (To be appointed for a three-year term.)

Philip W. McLaurin (Washington): Acting Director of the Oregon Training and Employment Division of the Human Resources Bureau for the City of Portland. Also, presently serving as advisor to Mayor Neil Goldschmidt on Comprehensive Employment and Training (CETA) and related Department of Labor matters. Former Executive Assistant to Mayor Goldschmidt; former Director of the Black Studies Center at Portland State University. (To be appointed for a two-year term.)

Juan Jose Maldonado (Texas): Mayor, City of San Juan; served as City Councilman from 1971 to 1975. Has served as Consultant and Counselor to the South Texas Independent School District. (To be appointed for a one-year term.)

General Public:

Arthur Blaustein (California): Presently serving as Chairman of the National Advisory Council on Economic Opportunity. He is also Director of the National Economic Development Law Program at the Earl Warren Legal Institute in Berkeley. Also, Chairman of the Board of Directors of the Center for Rural Studies and a member of the Board of the National Commission on Law, Social Action and Urban Affairs for the American Jewish Congress. (To be appointed for a three-year term.)

William Daley (Illinois): Presently with Daley, Reilly and Daley law firm in Chicago. He is a partner in Daley and Daley Insurance. Former law clerk to the Circuit Court of Cook County. Member of the Chicago Board of Underwriters and the Chicago Council on Foreign Relations. (To be appointed for a two-year term.)

Irving Bluestone (Michigan): Vice President, International Union for the United Auto Workers; Director of UAW General Motors Department and Director of the UAW Michigan Community Action Program; formerly served as Administrative Assistant to Walter P. Reuther and Leonard Woodcock; member of the Board of Directors of Work in American Institute and member of the Board for Resources of the Future. (To be appointed for a three-year term.)

Ralph Ochoa (California): Partner in the law firm of Gualco, Ochoa, Holderness, Barbosa and Crook; former Assistant to the California State Assembly Speaker Leo T. McCarthy. Associate Director of the Greater Los Angeles Urban Coalition from 1970 to 1974; consultant to the Legal Services Corporation and the American Bar Association on Legal Education Opportunities. (To be appointed for a one-year term.)

Edward F. Feighan (Ohio): Presently serving as Commissioner for the County of Cuyahoga. Served on the Ohio House of Representatives from 1972 to 1976. His areas of interest while a State Representative were low-to-moderate income housing and juvenile justice. As Commissioner, he assumed the primary responsibility for oversight of human services. (To be appointed for a one-year term.)

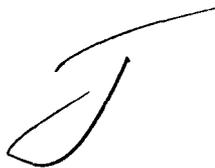
RECOMMENDATION:

Appoint the above slate to the National Advisory Council on Economic Opportunity for the terms of Office as designated.

approve  disapprove

Designate Arthur Blaustein as Chairman of the National Advisory Council on Economic Opportunity.

approve  disapprove



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## RESUME

### PERSONAL DATA

Name: L. C. Dorsey Date of Birth: 12-17-1938  
Address: 2911 Macy Street Martial Status: Divorced  
Jackson, MS 39209 Dependents: 5  
Telephone: 601/969-6604 Nationality: American Black

### FORMAL EDUCATION

<u>Years of Attendance</u>	<u>Name and Address of School or Institution</u>	<u>Degree Earned</u>
1952 - 1956	Hunter High School	Diploma
1969 - 1971	Mary Holmes College West Point, MS	
1970 (Summer)	Workers' College Tel Aviv, Israel	
1971 - 1973	School of Social Welfare State University of New York at Stony Brook	M.S.W.
1974 - 1975	University of Missi- ssippi School of Law	

### EDUCATIONAL EXPERIENCES

June, July, August, 1970	Tel Aviv, Israel	Histadrut Labor International Organization. Purpose: Field placements which allowed the participants to observe co- operative principals at work in Kibbutzim, Mochavs, and Mochavshiftuffis.
April, May 1976	Peoples' Republic of China	China Friendship Association. Purpose: To learn about the country and to prompt cultural understanding.

### WORK EXPERIENCE

July '75 - Present	Organizer	Southern Coalition on Jails and Prisons
--------------------	-----------	--

Resume  
L. C. Dorsey  
Page Two

Jan. '74 - Aug. '74	Director of Social Services	Mid-Delta Education Association, Inc. 304 North Street Greenville, MS Supervisor: Mrs. Bernadine Young
1972 (summer)	Research	Dept. of Community Medicine Health Science Center, State University of New York at Stony Brook, New York. Supervisor: Dr. David Weeks
1972 - 1973	Social Worker (Internship)	Hempstead Legal Assistance Corp., 73 Main Street Hempstead, New York Supervisor: Harvey Spizz, Esq.
1971 - 1973	Social Affairs Consultant	General Mills, Inc. 9200 Wayzata Blvd. Minneapolis, MN Supervisor: Dr. F. C. Hilderbrand
1969 - 1971	Executive Director	North Bolivar County Farm Cooperative P. O. Box 134 Mound Bayou, MS Supervisor: Board of Directors
1968 - 1969	Director Trainee	North Bolivar County Farm Cooperative P. O. Box 134 Mound Bayou, MS Supervisor: Mr. John Hatch, M.S.W.
1967 - 1968	Outreach Worker & Training Associate	Tuft's Delta Health Center Box 209 Mound Bayou, MS Supervisor: Mr. John Hatch, M.S.W.
1966 - 1967	Teacher	Operation Headstart, Shelby, MS Supervisor: Mr. Robert D. Gray

PROFESSIONAL ORGANIZATIONS

National Association of Black Social Workers

Mississippi Coalition of Black Human Service Workers

Resume  
L. C. Dorsey  
Page Three

Mississippi Conference on Social Welfare

Institute of Women's Wrongs Board of Advisors

OTHER AFFILIATIONS

New Bethel Missionary Baptist Church - choir

North Bolivar County Farm Cooperative, A.A.L. - board member

NAACP

Mississippi Hunger Coalition - Chairperson

Southern Regional Council

Jackson Urban League - board member

W L B T - T V - board member

AWARDS

1970 "Meritorious Services in Self-Help Poverty Programs" by the Women's Auxiliary of the National Medical Association.

1971 "Woman of the Year" by the Utility Club of New York.

1971 Black Women Community Development Foundation Fellowship.

1972 Black Women Community Development Foundation Fellowship.

THESIS TITLE

"Issues and Problems of Creating an Alternative Survival System: A Study of North Bolivar County Farm Cooperative", 1973 (unpublished).

ACKNOWLEDGED AND PUBLISHED PAPERS

"Annual Report", presented to the Board of Directors of North Bolivar County Farm Cooperative, 1969.

"North Bolivar County Farm Cooperative: People Developer", 1970.

"The Myth of Racial Equality", 1971

"Genocide? Genocide!", 1972

"DDT and the Environment", 1975

Resume  
L. C. Dorsey  
Page Four

"China Reports", "The Row", 1976

"Freedom Came to Mississippi", 1977

"The Council Newsletter", Editor, 1977

REFERENCES: Furnished upon request.

PLEASE TYPE OR PRINT - PLEASE RETURN YOUR RESUME ALONG WITH TWO COPIES OF THIS INFORMATION WORKSHEET.

23514

OCCUPATION: 1  Ms.      2  Miss      3  Mrs.      4  Mr.

DUNCAN RUBY  
NAME (LAST NAME FIRST)

400 W. JACKSON ST.  
STREET ADDRESS

LAS VEGAS NV 8  
CITY STATE ZIP

(702) 648-0012  
AREA CODE BUSINESS TELEPHONE

(702) 642-0259  
AREA CODE HOME TELEPHONE

6 9 32  
MONTH DAY YEAR

DATE OF BIRTH

RACE: 1  Caucasian      2  Black  
 3  Hispanic      4  American Indian/Alaskan Native  
 5  Asian/Pacific Islander

NEVADA  
STATE OF VOTING RESIDENCE

U.S. CITIZEN: 1  Yes      2  No

EDUCATION/TRAINING:

DEGREE/CERTIFICATE	AREA OF STUDY	YEAR OBTAINED	SCHOOL
		10	RUBIN MCCALL - TALLULAH, LA.

VOTING REGISTRATION: 1  Democrat      2  Republican  
 3  Independent      4  Not Affiliated

WORK EXPERIENCE:

PRESENT:

DIRECTOR  
JOB TITLE

OPERATION LIFE INC.  
ORGANIZATION NAME

400 W. JACKSON ST.  
STREET ADDRESS

LAS VEGAS NV 89106  
CITY STATE ZIP

FROM 1972 TO PRESENT  
DATES HELD

NATURE OF DUTIES:  
Directing and supervising  
new and current programs;  
SEE ATTACHED RESUME

## RESUME

RUBY DUNCAN, a mother of seven children, has been a resident of Clark County for 22 years. She has been President of the Clark County Welfare (and Economic) Rights Organization, a survival organization for eleven years in addition to serving as Chairwoman and Executive Director of Operation Life, Inc., a self-help community project. McCall's Magazine listed her first among women making the most significant contribution to our nation in 1971. Her own community has given recognition by naming her Afro-American of the Year in 1974.

Locally, Ms. Duncan has served:

Nevada Health Care Corporation, Board of Directors  
Pathfinder Chartered, Board of Directors (HMO)  
Clark County Regional Council  
Nevada State Advisory Council for Vocational-Technical Education  
Economic Opportunity Board  
Southern Nevada Human Relations  
Southwestern Equal Opportunity Officers Association  
CETA Consortia Advisory Council  
NAACP  
Teachers Corps  
Governor's Legislative Commission on the Status of People  
Clark County Democratic Center Committee, Second Vice-Chairperson  
Citizens Housing Advisory Council

Nationally,

National Legal Aid Defendant Association, Consultant  
National Health Law Project, Consultant  
National Organization for Women  
National Free Clinic Council  
Food Research and Action Center  
Western Association for Neighborhood Health Centers  
Black Political Convention, 1972  
National Womens Lobby  
Representative before the former Secretary of Health, Education and Welfare Casper Weinberger's conference on Early Periodic Screening (EPSDT) program in 1974.  
Speaker and representative to the National Democratic Platform Committee in Atlanta, Georgia for full employment in 1976.  
Speaker and representative for poor women for full employment made before a Senate Committee, 1976.  
Delegate, National Democratic Convention, 1976 (Ms. Duncan received more votes than a former Nevada Governor and a former Nevada Supreme Court Justice)

RUBY DUNCAN  
page 2

Internationally,

World Conference for Peace Convention Member in Moscow, 1955,  
International Women's Year, Mexico City, 1975.

Ms. Duncan's position as Chairwoman of Operation Life has given hopes to poverty people in Clark County, Nevada and to others across our nation.

Each day, because of the ability of Ms. Duncan to lead, people have seen new hopes in terms of health and general welfare.

RESUME

Linda Hadley  
P. O. Box 569  
Chinle, Navaho Nation 86503

Personal

Birth Place : Chinle, Navaho Nation  
Birth Date : May 27, 1923  
Marital Status: Married  
Health : Good  
Tribal Affiliation: Navaho

Occupational Experience

1975 to present

Assistant Director, Navaho Mental Health Program  
Rough Rock Demonstration School  
Box 622, Rough Rock, Navaho Nation 86503  
602/728-3311

1970 to 1975

Assistant Director, Bilingual Bicultural Special Services  
Rough Rock Demonstration School

1951 to present

Community Liason in The Navaho Nation  
among Leupp, Aneth, District 10 and other communities

1949 to 1950

Apprentice Teacher  
Many Farms School  
Bureau of Indian Affairs, Chinle, Navaho Nation

1945 to 1948

Switchboard Operator  
Bureau of Indian Affairs, Chinle, Navaho Nation

Organizational Affiliations

Forest Lake-Kitsillee Chapters, Navaho Nation  
Secretary, 1970 - 1976  
Community Action Committee, 1970 to present

Office of Navajo Economic Opportunity, Fort Defiance, Navaho Nation  
Executive Board, 1976 to present

Dineh Cooperatives, Incorporated, Chinle, Navaho Nation  
Board of Directors, 1976 to present

THE WHITE HOUSE

WASHINGTON

June 22, 1979

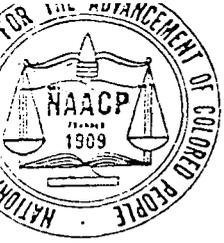
MEMORANDUM TO GLORIA MOLINA

FROM: RALPH HAMILTON

SUBJECT: Evelyn Watts  
751 20th Ave. South  
St. Petersburg, Fla. 33702

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Mrs. Watts is a seventy five year old widow. She was an active early Carter supporter and an active early Graham supporter. She is a registered nurse by profession but lives on social security in an economically depressed area of St. Petersburg. She currently serves on the county board of the following organizations: NAACP; Council of Human Relations; Pinnelas County Opportunity Council; Gulf Coast Health Systems; South Pinnellas Senior Citizens Group. She is an original member of Module 16 which advises the city of St. Pete on the use of federal grants for depressed areas. She is an active member of the League of Women Voters and the Democratic party. She also serves as a member of the Silver Haired Legislature which meets in Tallahassee yearly. She is widely known in the Bay area for her community involvement and receives very good press coverage.



# NATIONAL ASSOCIATION FOR THE ADVANCEMENT OF COLORED PEOPLE

OFFICE OF THE N.Y. STATE CONFERENCE

300 Edward Towers — Roslyn Heights, N.Y. 11577 — (516) 621-1491 - Home  
(212) 354-0893 - Office

HAZEL N. DUKES  
President

## BIOGRAPHY

Ms. Hazel N. Dukes, President of New York State Conference of Branches N.A.A.C.P was elected October 1977 is the second woman to hold the position. Ms. Dukes was born in Montgomery, Alabama, she now resides in Roslyn Heights, New York.

Ms. Dukes attended the public schools in Montgomery, Alabama and received a B.S. degree in Sociology from Alabama State Teachers College. She continued to pursue an education in Business Administration by attending Adelphi University, Garden City, New York.

Ms. Dukes, currently is Director of Administrative Services for the New York City Off-Track Betting Corporation. Ms. Dukes has received awards and citations in the following categories:

Great Neck, Manhasset, Port Washington, Roslyn Membership Awards 1974-75; 1976 Community Service Award, the New York City Opportunities Industrialization Center; 1975 Community Service Award, the Economic Opportunity Commission Nassau County Inc.; 1977 Social Action Award Nassau Alumnae Chapter Delta Sigma Theta Sorority, Inc.; 1977 Sojourner Truth Award, Westbury Club of the National Association of Negro Business and Professional Women. She was named by Marquez Magazine Who's Who of American Women.

Other activities include many levels in official capacity of NAACP local and state. Membership on the board of directors of: Center

for Women in Government, Family Service Association of Nassau County, Town of North Hempstead Community Development Agency, Roslyn Day Care Center and the Economic Opportunity Commission Nassau County. Member of the Assembly of Prayer Baptist Church, serve on the board of Trustees.

Ms. Dukes is well known in Nassau County, New York State and National political circles, she is a National Democratic Committeewomen; Vice Chairperson Nassau Democratic Committee; member of New York State Council of Black Elected Democrats. Active in the Women's Division of New York State Democratic Committee.

Ms. Dukes was a member of the Rules committee at the 1976 Democratic National Convention in New York City. A elected delegate to the National Convention. She served as Deputy Coordinator of New York State Carter Campaign.

Hannah Hume Baird  
8702 U.S. 42  
Florence, Kentucky 41042

Area Code 606 - 384-3737 / 384-4271

Female - White - Protestant  
Birth - April 8, 1939, Stearns, Kentucky

Mother - Hattie Carter Hume, retired Selective Service clerk  
Father - Clarence Whitman Hume (deceased) retired school superintendent  
and weekly newspaper editor

Married August 25, 1958 to Glenn Franklin Baird, M.D. (Family Practice)

Children - Hannah Elizabeth Baird (age 15)  
Glenn DeMarcus Whitman Baird (age 14)

Attended Stearns (Ky.) Elementary School and Stearns High School  
Graduate - Sullins Jr. College for Women, Bristol, Virginia (1957)  
University of Kentucky, Lexington, Kentucky (1959)  
B.S. Secondary Education  
Major - English  
Minor - History and Political Science

Employed by Jefferson County, Kentucky Board of Education (1958-1962)  
Substitute Teacher and Classroom Teacher ( Jr. High English, science,  
social studies and Sr. High English and Introduction to Humanities)

Lived (1962-1965) in Jacksonville and Camp LeJeune, North Carolina, where  
husband served in the Medical Corps of the USN

Resident of Florence, Kentucky since July, 1965

#### Civic and Social Activities

Kappa Alpha Theta social sorority, University of Kentucky  
Boone County Garden Club  
Florence Woman's Club (One term as vice-president and 3 terms as  
President)  
Boone County Cancer Society (Past President and Crusade Chairman)  
Florence Elementary School PTA and PTT (Board Member 6 years)  
Ockerman Junior High School PTA (Secretary)  
Boone County High School PTA  
Woodspoint Nursing Home Auxillary (Co-founder and charter officer)  
William Booth Salvation Army Hospital Auxillary  
Various Activities with Tri-City YMCA, including Assc. Chairman,  
Northern Kentucky YMCA Capital Funds Drive  
Northern Kentucky Area Development District Human Services Advisory Board  
Boone County 175th Anniversary Committee - Board Member and Chair of  
Revenue Division  
Boone County Bi-Centennial Committee (Board Member)  
Northern Kentucky Human Services Planning Council  
Boone County Human Needs assessment Committee  
Community Chest of the Cincinnati Area Planning and Allocations  
Division, Women's Services Committee - Subcommittee on Battered  
Women and Battered Aged  
Kentucky Commission on Women  
Northern Kentucky Women's Political Caucus (Co-founder and charter Cha

Political Activities

Boone County Co-Chairwoman, Wendell Ford for U.S. Senate  
5th District Chairwoman - Julian Carroll for Governor  
County Chairman (Primary and General) Jimmy Carter for President  
Jimmy Carter delegate from Ky. to Democratic National Convention  
Member - Boone County Democratic Executive Committee

Interests

*A Machine failure!*

Interests:

*Farming*

*Gardening*

*Reading (Periodicals & Mystery)*

*Fishing*

*Football*

June 1977

Biographical Summary

Geoffrey (Jeff) Faux

Exploratory Project for Economic Alternatives

Offices: R.R. 2 (Whitefield)  
Gardiner, Maine 04345  
(207) 549-5007

2000 P. Street N.W.  
Suite 515  
Washington, D.C. 20036  
(202) 833-3990

Mr. Faux is presently Co-director of the Exploratory Project for Economic Alternatives, a research and public education program sponsored by twenty-five foundations. Its purpose is to analyze the American economy over the next quarter century and to propose alternatives to our present direction. The project will be releasing a dozen special reports in 1977 as well as a major report and book describing practical strategies for strengthening equality of opportunity and democracy in the American economy.

An economist by profession, Mr. Faux was Director of the Office of Economic Development, U.S. Office of Economic Opportunity in Washington. He was also Director of the Center for Community Economic Development in Cambridge, Massachusetts. He headed the Task Force on Community Development for the Twentieth Century Fund, and has worked as an economist with the U.S. Departments of State, Commerce and Labor. He was educated at Queens College, George Washington University and at Harvard University (where he was a fellow of the Kennedy Institute of Politics). Mr. Faux has been a lecturer at Harvard, Harvard Law, Yale Law, MIT, and Bowdoin College, as well as several state universities.

Mr. Faux is the author and co-author of articles that have appeared in a variety of anthologies, newspapers and periodicals, including the New York Times, the New Republic, Social Policy, The Progressive, and others. He co-authored The Star-Spangled Hustle (Doubleday, 1972), and wrote New Hope for the Inner City (20th Century Fund, 1971).

He has been an economic consultant to community organizations, government agencies and business corporations. He is the author of several pieces of federal and state legislation. He has been active in various low income housing, consumer and economic development projects at the local, state and regional levels. He has been an economic advisor and organizer in a number of political campaigns. He has served on the board of several anti-poverty organizations.

Mr. Faux is forty years old, married and has two children. He lives

REGION X  
SEATTLE, WASHINGTON

McLAURIN, PHILIP W.\*

Mr. McLaurin is Acting Director of the City of Portland, Oregon Training and Employment Division, Human Resources Bureau. He is responsible for overseeing the planning, operation and monitoring of the city's \$24 million CETA program, and supervises 41 supervisory and administrative personnel. He also serves as an advisor to the Mayor (Neil Goldschmidt) on CETA and related Department of Labor matters.

He is 34 years old and holds a graduate degree from the Crozer Theological Seminary's Martin Luther King, Jr. School of Social Change.

His past jobs include working as the Mayor's Executive Assistant, teaching as an Assistant Professor at Smith College, Director of the Black Studies Center at Portland State University, Director of the Metropolitan Youth Commission of Portland and Director of the Chester Citizen's Information Center in Chester, Pennsylvania.

During the 1976 campaign, he was Minority Affairs Coordinator in Oregon, responsible for organizing and coordinating voter registration and GOTV campaigns in Oregon's Spanish-speaking, Indian and Black communities.

He is recommended by Congressman Bob Duncan, Senator Mark Hatfield, Angus Duncan (former Carter campaign manager for Oregon), and would also have the endorsement of Congressman Al Ullman.

Letters from the following were received in his support:

Senator Mark O. Hatfield  
Mayor Neil Goldschmidt

\*Mr. McLaurin is now the State of Oregon Ombudsman,  
103 Public Service Building, Salem, Oregon 97310.

## RESUME

### Biographical Information

Name : Juan Jose Maldonado  
Address : 213 W. 2nd St., San Juan, Texas, 78589  
Telephone : 512-787-5375  
Date of Birth : March 12, 1946 (Age-32 years)  
Place of Birth : San Juan, Texas  
Height & Weight : 5 feet 9 inches, 175 lbs.  
Health : Excellent  
Spouse : Mary Alice Maldonado

### Educational Information

Graduated from Pan American University, Edinburg, Texas with a B.S. Degree in Biology and Education in 1971, followed by an M. ed. degree in 1974.

Completed coursework towards Ph.D. in Administration and Educational Supervision.

### Occupational Information

#### I. April, 1977 to Present

Mayor

City of San Juan  
709 South Nebraska  
San Juan, Texas 78589

As mayor for the City of San Juan, I serve as chief executive officer for the city council which establishes governmental policy and serve as supervisor of the City Manager who is responsible for overall administration.

Some of the major activities during my two terms as city councilman (1971 to 1975) include:

- a. Successful \$1 million sewer improvement bond issue.
- b. Expansion of municipal offices.
- c. Regionalization of sewer treatment facilities.
- d. Organization of the Hidalgo Development County, a local none profit company operating in San Juan and undertaking such activities as Housing and economic development.

II. May, 1978 through November, 1978

Assistant Campaign Manager

Friends of Bob Krueger Committee  
906 West 6th St.  
Austin, Texas

As assistant campaign manager I organized and coordinated the South Texas Campaign (sixteen counties) to elect Congressman Bob Krueger to the United States Senate. The Congressman was opposing long-time Republican John Tower.

III. September, 1974 through May, 1978

Consultant - Counselor

South Texas Independent School District  
Rio Grande Valley of Texas

In the capacity of a consultant, I provided assistance to teachers and administrators by means of workshops. My focus was on Bilingual, Bicultural Education, Migrant and Vocational Education, Special Education, Drug Education, Open Concept Approach to Education, Parental Involvement in Schools, Psychological Evaluation, Transactional Analysis and the application of The Human Development Program by

Uvaldo Palomares, Ed.D. These services I provided to some teachers in all the school districts in the Rio Grande Valley and others at Del Rio, Texas and Georgetown, Texas. I also conducted a Statewide workshop on Migrant Education in McAllen, Texas (1977) and a workshop at the National Conference on Migrant Education in Seattle, Washington, (1977).

IV. October, 1976 through November, 1976

Campaign Coordinator

South Texas Campaign  
1976 Democratic Presidential Campaign Committee Inc.  
Atlanta, Georgia

As assistant campaign manager, my duty was to organize and coordinate the Carter-Mondale Campaign in ten South Texas Counties.

V. June, 1973 through August, 1974

Fall Time Graduate Student

Pan American University  
1201 W. University Dr.  
Edinburg, Texas

VI. September, 1971 through May, 1973

Educator

Edinburg Independent School District  
101 N. 8th St.  
Edinburg, Texas

As a teacher of seventh and eighth grade students my classroom instruction was in the field of Biology and General Science.

VII. October, 1968 through August, 1971

Radio Dispatcher and Police Officer

City of San Juan  
709 South Nebraska  
San Juan, Texas 78589

My duties as Radio Dispatcher were to provide communication services to the patrolling units and manage the central offices. On my shift as Police Officer, my duties consisted primarily of traffic patrol within the city boundaries; responding to citizens requests; and providing assistance to other patrolling units in enforcing city and state laws.

#### OTHER ACTIVITIES

Chairman of the Board, Rio Grande Valley local Development Company, a San Juan bond LDC having assets of \$350,000 in the form of loans to city businesses.

Charter member, of the Pan American University Alumnae Association.

Texas Personnel and Guidance Association.

Texas Association for Bilingual Education.

Member Texas State Teacher Association.

Board of Directors for the Southwest Voter Registration Education Project San Antonio, Texas.

#### PAST SERVICES

Board of Directors of the San Juan Boys Club.

Credit Committee of the Amigos Unidos Federal Credit Union San Juan, Texas

Board of Directors of the Hidalgo County Health Care Corporation Edinburg, Texas.

RESUME

ARTHUR I. BLAUSTEIN

Personal

Home address: 820 Oxford Street  
Berkeley, California 94707

Telephone: Home: (415) 526-0325  
Office: (415) 642-2826

Date of Birth: 1 September 1933 Marital Status: Single

Professional Background

1969 - Present

Director  
National Economic Development Law Project  
Earl Warren Legal Institute  
2313 Warring Street  
University of California  
Berkeley, California 94704

As Director responsibilities include providing leadership and supervision with regard to both planning and program development for eight attorneys, two planners and a support staff of ten. The Law Project is the only specialized support center in the nation for the more than 150 Community Economic Development Corporations and the 2,000 Legal Services attorneys throughout the country, in the area of economic development. Over its 8-year history, the Project has developed a methodology and a coherent set of strategies for attacking the economic problems of low-income communities. It has sought to identify and comprehend the economic, legal and social inter-relationships affecting the poor; to identify how existing law or public policy adversely affects the poor; to identify feasible changes that would provide significant economic gains for the poor; and to develop strategies for legal action that

would provide opportunities to implement these changes. In addition the Project has sought ways to make the economic and social problems of the poor more visible in order that governmental and private sector processes will be compelled to work with them. Based on the above conceptual framework we have developed a multi-level, comprehensive approach for business development, job development, health development, and housing development within the context of an overall economic and community development approach.

Thus the primary purpose of the Project is to formulate national economic development strategy and policy as related to the legal, structural, legislative and financial problems of Community Development Corporations. This includes: (1) direct technical assistance to the Economic Development Projects funded by the U.S. Community Services Administration in the total process of planning and establishing Economic Development Corporations; (2) support to Legal Services attorneys through the dissemination of materials and responding to questions regarding community/minority economic development problems in their local communities; (3) to provide counsel and technical assistance to the National Congress for Community Economic Development - a broad-based coalition of some 85 Community Development Corporations); (4) to devise policy recommendations and legislative remedies for state and local governments re: economic development; (5) to work with a limited number of Model Cities and foundation (Ford and Rockefeller) CDCs.

1967 - 1968

Director, Inter-Agency Coordination and Inter-Governmental Affairs for the U.S. Office of Economic Opportunity (Northeast Region--New York, New Jersey, Massachusetts, Connecticut, Rhode Island, Maine, Vermont, New Hampshire, Puerto Rico, and the Virgin Islands). In addition to staff responsibilities, represented the Agency on: The Federal Executive Boards of Metropolitan New York and Boston, the Steering Committees on both Boards, and as Vice-Chairman of the Task Force on Economic Opportunity for the New York FEB.

Staff responsibilities include: developing effective cooperation and coordination of program efforts with other federal agencies such as HEW, SBA, HUD, Labor, etc., and with operating departments and agencies such as the Office of Education, the Welfare Administration, Model Cities and Public Health; receiving, interpreting and making available information re: functions, policies and guidelines of other agencies; analyzing problems arising out of checkpoint systems and controls of the administration of OEO grants on the state, county and municipal levels; and developing closer relationships with non-governmental organizations such as religious, professional, business and community service groups.

It has also been my responsibility to coordinate program efforts with public officials, i.e., Governors, Mayors, County Executives, and their representatives as well as with senior officials from major institutional corporations (Esso, AT&T, First National City Bank, etc.).

1965 - 1966

Director, Legislative and Public Affairs (Northeast Region). As Director of Legislative Affairs I was responsible for working with all Congressmen in the

states of New York, New Jersey, Connecticut, Rhode Island, Vermont, Maine, New Hampshire, and Massachusetts. The primary areas of responsibility included: replying to general questions as well as dealing with specific problems and reinforcing their understanding and support of all programs included in the Economic Opportunity Act (Community Action, Vista, Job Corps, Neighborhood Health Centers, Narcotics Programs, Migrant Labor Projects, Head Start, Neighborhood Youth Corps, Legal Services, etc.).

As Director of Public Affairs, responsible for coordinating all aspects of OEO programs dealing with the communication media, i.e. television, radio, newspapers and magazines, as well as preparing press releases for grants, speech writing, speech making, and conducting seminars and in-service training programs.

I also prepared reports and evaluations for Washington on "problem" communities and critical issues effecting the program.

1963 - 1964

Program Executive, Foreign Policy Association. Organized community study groups and developed international affairs education programs - "Great Decisions" - for religious organizations, political clubs, labor unions, community service organizations, boards of education, communication media and neighborhood organizations in metropolitan New York, Detroit, Boston, Rochester and Buffalo.

1961 - 1963

Associate Editor, WAR/PEACE Report. A journal of international relations, world law, and United Nations Affairs.

Other Professional  
Activities

1973 - Present Chairman, Board of Directors, The Center for Rural Studies.

1972 - Present Board, National Commission on Law, Social Action and Urban Affairs, American Jewish Congress.

Present Chairman, Legislative Oversight Committee. (NCCED)

Present Chairman, National Joint Legislative Task Force. (NACD and NCCED)

1972 - Present Editorial Board, Social Policy.

1972 - Present Advisory Board, Advocates for Women.

Trustee, Common College, Woodside, California.

1967 - 1969 Vice Chairman, United Nations Association, New York.

1967 - 1969 National Governing Council, American Jewish Congress.

1963 - 1964 Chairman, Social Action Committee, The Willard Straight American Legion Post, No. 842.

1968 Chairman, Special Committee on International Year of Human Rights - 1968, for U.N.A.

1964, 1965, 1966 Executive Board, United Nations Association, New York.

1964 Chairman, World Law and Scholars Committee, U.S. Conference Group of non-governmental organizations for International Cooperation Year - 1964.

1965 - 1966 Program Chairman, United Nations Association.

March - December, 1964 Staff Assistant, Vice President  
Humphrey.

1961, 1962 N.G.O. Delegate to the United  
Nations for U.W.F.

1961 Executive Board of the U.S. Youth  
Council of the National Social  
Welfare Assembly.

1960 Executive Director, Stevenson  
for President Committee of  
New York.

1955 Chairman, Bard College of Young  
Democrats.

Member, American Academy of  
Political and Social Scientists.

Education

1945 - 1950 Horace Mann School - Riverdale,  
New York.

1957 Bard College - B.A.

1961 Columbia University - M.A. Public  
Law and Government.

Present Candidate for Ph.D. in field of  
Public Law and Government.  
(Transferred to University of  
California Davis 9/25/69).

Military Service

1953 - 1954 U.S. Army. Information and  
Education Director - ADSEC  
Headquarters, Com. Z, Verdun,  
France. Coordinated educational  
programs for 7,000 military  
personnel located at five army  
bases in Eastern France (Metz,  
Toul, Nancy, Trois Fontaines  
and Verdun). Planned curriculum,  
administered policy and trained  
officers and N.G.O.s to conduct  
local programs.

Publications

Books  
1972

THE STAR SPANGLED HUSTLE. Double-day (Anchor). An analysis of the political implications and realities of community economic development and a study of the inter-relationship between economic power and political decision-making. The role of the Nixon Administration, federal agencies, banks, corporations, etc.

November 1968

WORLD WAR III, MAN AGAINST POVERTY. Random House (Vintage). An analysis of how the arms race and the Cold War have severely inhibited the war against poverty. The book calls for a change of strategy on the part of the U.S. in dealing with domestic poverty as well as with the under-developed world in areas of housing, education, health and unemployment. Co-edited with Dr. Roger Woock.

1966

A VICE PRESIDENT LOOKS AT THE GREAT SOCIETY. Meridith Press. (Researched).

Articles for National  
Magazines

December, 1975

"National Health Insurance-A Matter of Life and Death", The National Center Reporter.

August, 1975

"Economic Justice and Social Policy", The National Center Reporter.

1975

"As Goes California, So Goes the Nation", Harper's Magazine.

1975

"Health Maintenance Organizations - A Potential Not a Promise", Social Policy.

1975

"New Prospects for Community Economic Development", The Nation.

January, 1974

"The Possibilities for Partnership", Horizons.

March, 1973

"A Way to Make the Ghetto Bloom", Saturday Review - Society.

- 1972 - 1973 "Promises, Promises, Promises: The Charade of Black Capitalism", Social Policy. (co-authored with Geoffrey Faux).
- October 16, 1972 "McGovern: The Man, the Press, the Machine, the Odds", The Nation.
- November/December, 1972 "Corporate Responsibility and Minority Benefits", Social Policy.
- Fall, 1970 "What is Community Economic Development", Urban Review Quarterly.
- Summer, 1969 For the Economic Development Administration, "How to Organize an Economic Development Action Group in Your Community", edited by Practicing Law Institute.
- March, 1969 WASHINGTON REPORT, Harper's Magazine  
"536 Characters in Search of a Legislative Program." What the American people could expect from Congress and President Nixon.
- Summer, 1969 "Politics of the Absurd", New Generations.
- December, 1969 Who Gives a Damn?" Harper's Magazine.  
Contributing Editor - Ramparts Magazine and War/Peace Report.
- Other Teaching and Advisory Experience
- Chairman, Task Force on Economic Development Technical Assistance (OEO).
- April, 1971 Conference Chairman, HUD-Model Cities Training Program for 14 cities in the Western Region.
- April, 1969 and August, 1969 Conference Instructor and Speaker, Institute on Law and Poverty's Economic Development Conferences.
- Instructor, New York City Management Training Program (Model Cities Grant) - Seven week cycle with top-level management of city agencies (transit, police, social service, budget, board of education) on urban problems and conflict. (Conducted three cycles - 21 hours each.)

July - August, 1969

Associate Professor, Southhampton College, New York. Taught two courses and participated in a special symposium on "Revolution in Urban America". The courses: "The Politics of Poverty" and "Can Institutional Government Structures Deal with the Problems of Race and Urban Decay?"

1969

Special Advisor, Brownsville. Advised director of model school district in Ocean Hill - Brownsville.

July - August, 1967

Associate Professor, "Institute on School Integration" (U.S. Office of Education Grant). Pilot study of de facto segregation in northern schools). Study of: community integration plans, the role of the educator, curriculum revision, community organization, meaning of quality education, etc. Presented position papers and worked on specific plans for Bellport, Patchogue, North Babylon, and Southhampton.

1966

Education Advisor, Pre-employment program of Haryou - Associated Community Teams in Central Harlem. Advisor to teachers on classroom methodology and problems of disadvantaged youngsters.

1965

Advisor, Social Studies Division, Board of Education, New York City and Director of Curriculum for Secondary Schools of the Archdiocese of New York. Programmed world affairs education program for New York City high schools. Coordinated material, prepared curriculum and outlines, structured techniques and methods, conducted in-service training for teachers and evaluated program. The project was a major breakthrough in world affairs education and is now a permanent part of curriculum in the eleventh and twelfth grades in the public schools. The program was also reinforced by coordinating it with institutional programs of the New York Times, educational television (channel thirteen), and Mutual Broadcasting.

1965

Advisor, Board of Education, New York City. Researched and prepared proposals for Social Studies Division under the Elementary and Secondary Education Act.

1965

Advisor, American Jewish Committee, Westchester County. Prepared position paper for State Commissioner of Education on pending merger.

of school districts seven and eight in  
Greenburg.

1965

Advisor, High School Council for the  
United Nations, New York City Board of  
Education.

Consultant, U.S. Youth Council. Prepared  
outline of "Future of Education - Year 2000"  
for Hall of Education at World's Fair.

WILLIAM MICHAEL DALEY  
Chicago, Illinois

Born August 9, 1948, Chicago, Illinois. Attended St. Ignatius College Prep., Chicago, Illinois, Loyola University, Chicago, Illinois graduated with a B.S. in Political Science in 1970, and John Marshall Law School, Chicago, Illinois graduated with a J.D. in 1975. A General Partner at Daley and Daley Insurance, Chicago, Illinois from 1973 to the present and an Associate Member at Daley, Reilly and Daley law firm, Chicago, Illinois from 1975 to present. Married to Loretta Aukstik and having three children, William - 6 years old, Lauren - 3 years old, and Richard Joseph, II - 2 years old. Member of the American, Illinois and Chicago Bar Associations, Chicago Board of Underwriters, Edgebrook Community Association, a Director of Chicago Convention and Tourism Bureau, and St. Ignatius Benefit Committee.

IRVING BLUESTONE  
BIOGRAPHICAL SKETCH

Vice President - International Union, UAW

Director - UAW General Motors Department

Director - UAW Michigan Community Action Program

\* \* \* \* \*

- April 26, 1972 - Vice President - International Union, United Automobile, Aerospace & Agricultural Implement Workers of America - UAW
- November 23, 1970 - Director UAW General Motors Department, supervising activities related to negotiations and administration of the UAW-GM contract, covering 400,000 workers. (Participated in all UAW-GM national contract negotiations since 1948.)
- 1961 - 1970 - Administrative Assistant to President Walter P. Reuther - involved in all major negotiations and in general administrative work of the total union.
- 1955 - 1961 - Administrative Assistant to Vice President Leonard Woodcock - involved in aerospace negotiations and contract administration and in negotiations with General Motors Corporation.
- 1947 - 1955 - International Representative, UAW General Motors Department; coordinated Umpire Section of the Department and performed general field work as well.
- 1945 - 1947 - International Representative, Region 9A - UAW; covering eastern and New England areas.

Prior to 1945 - Employed Hyatt Bearing Division, General Motors Corporation, Harrison, New Jersey.

Activities in Local Union 511:

Chairman Bargaining Committee  
Chairman Education Committee  
Editor Local Union Newspaper

Vice President New Jersey State CIO

Education

- B. A. City College of New York  
University of Bern - Switzerland  
(one year postgraduate work)
- Married  
Wife's name - Zelda
- Barry - Assistant Professor of  
Economics - Boston College
- Maura - Masters Degree in Public Health  
Harvard University  
Employee of Social Security Administration
- Karen - Masters Degree in Public Health  
University of Michigan  
Employee of Kennebec Valley Regional  
Health Agency  
Waterville, Maine

Current Community  
Activities

- Member Panel on Applications of Science  
and Technology - U. S. Office of Technology  
Assessment
- Member of Executive Committee of the  
National Committee for Full Employment
- Member Board of Trustees - The German  
Marshall Fund of the United States

- Member Board of Directors - Work in America Institute
- Member Citizens Advisory Committee - University of Michigan - Dearborn
- Member Board of Directors Channel 56 - Detroit Educational TV
- Member Advisory Committee to the Archives of Labor History and Urban Affairs - Wayne State University
- Member Board of Directors - Health Care Institute - Wayne State University
- Lifetime Member of the NAACP
- Member National Trade Union Council for Human Rights
- Member Industrial Relations Research Association - Detroit Chapter - IRRA
- Member Detroit Economic Club of Detroit
- Member Board of Directors and Advisory Board - United Foundation
- Member Board of Directors - Resources for the Future
- Member Board of Directors - Mental Health Association in Michigan

## RALPH M. OCHOA

### BIOGRAPHICAL PROFILE

Ralph Michael Ochoa was formerly Associate Director of the Greater Los Angeles Urban Coalition. From August 1970 to July 1974, prior to accepting this position, he was a Reginald Heber Smith Community Lawyer Fellow attached to the East Los Angeles office of the Los Angeles Neighborhood Legal Services Society.

Mr. Ochoa has been a consultant to the Legal Services Department of the Office of Economic Opportunity; a consultant on legal education to the American Bar Association Council on Legal Education Opportunities Program; and he serves as a director of the Beverly Hills Bar Association Law Foundation, a public interest law firm established by the Beverly Hills Bar Association. He is also a member of the Advisory Board of Salesian High School and a member of the Advisory Board of the Reginald Heber Smith Community Lawyer Fellowship Program.

Mr. Ochoa has a broad spectrum of experience, having worked as an inspector for the Food and Drug Administration, as a probation officer, as a legal intern for the United States Senate Subcommittee on Judicial Reform, as a legislative aide to a United States Senator and as a teacher.

He received a Bachelor of Arts Degree from UCLA and later attended UCLA Law School where he was awarded his Juris Doctor Degree in 1969. Following his graduation from law school, he was awarded a Reginald Heber Smith Community Lawyer Fellowship.

Mr. Ochoa, as an experienced budget systems analyst, has lectured extensively to community organizations throughout the country in the specific area of revenue sharing legislation. He was appointed by Supervisor Edmund Edelman to the Los Angeles County Revenue Sharing Board.

Currently, he is Assistant to California State Assembly Speaker Leo T. McCarthy.

Mr. Ochoa was born in Los Angeles 1941; he is married and has two children.



Commissioners  
Virgil E. Brown  
Edward F. Feighan  
Robert E. Sweeney

EDWARD F. FEIGHAN

Edward F. Feighan, Cuyahoga County Commissioner, brings to his position an extensive background of involvement both in the community and in politics.

After completing his undergraduate studies at Loyola University in New Orleans, Commissioner Feighan returned to Cleveland. For three years, he taught at Central Catholic High School.

In 1972, Feighan was elected to the Ohio House of Representatives. Re-elected in 1974 and 1976, he was active on a range of major issues. However, he concentrated on two particular concerns: development of low and moderate-income housing and juvenile justice.

While a member of the Ohio House, Commissioner Feighan completed law school, receiving his Juris Doctor from Cleveland-Marshall College of Law.

In 1978, Feighan was elected to the Board of County Commissioners. Shortly after assuming office, he assumed primary responsibility for oversight of human services. In the first six months of his term, he has moved to improve services for abused children. Plans are now taking shape for the reorganization of the county's human services delivery system to provide more responsive and effective programs.

NATIONAL ADVISORY COUNCIL ON ECONOMIC OPPORTUNITY

(Reconstitutes the National  
Advisory Council of the Office  
of Economic Opportunity)

Community Services Administration  
~~- Executive Office of the President -~~

AUTHORITY: 42 U.S.C.A. 2945, 80 Stat. 1469  
P.L. 93-644, January 4, 1975  
P.L. 95-568, Sec. 13, 92 Stat. 2435, November 2, 1978  
(reduces membership)

METHOD: Appointed by the President

MEMBERS: Director of the Community Services Administration  
AND

~~MEMBERS: --- The Director of the Office of Economic Opportunity  
AND~~

~~TWENTY-ONE members; appointed without regard to the civil service laws, who shall be representative of the public in general and appropriate fields of endeavor related to the purposes of this Act. ---~~

FIFTEEN appointed by President. Five shall be appointed from among poor persons, five from among individuals who represent poor persons, and five from among the general public.

CHAIRMAN: Designated by the President from among the members.

TERM: The terms of the members are to be staggered.

Receive compensation not in excess of \$100 per diem, including travel time, and allow them, while away from their homes or regular places of business, travel expenses (including per diem in lieu of subsistence) (42 U.S.C. 2942 (b) (1), (c))

SALARY:

PURPOSE:

the Community Services Administration  
Advise the Director of ~~Economic Opportunity~~ on policy questions, review the effectiveness and operations of programs and to make recommendations concerning these programs. Submit a report to the President for transmittal to the Congress not later than March 31 of each calendar year beginning with the calendar year 1967.

THE WHITE HOUSE  
WASHINGTON

7/16/79

Alfred Kahn  
Phil Wise  
Fran Voorde

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

cc: Jerry Rafshoon  
Anne Wexler



THE WHITE HOUSE

WASHINGTON

July 2, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: ALFRED E. KAHN

*Fred*

SUBJECT: A Proposal That You Meet With Food Wholesalers and Retailers

We think food processors and distributors are not passing on to consumers the benefits of price reductions at the farm level. Between March and May food prices at the farm dropped at a 14.6% annual rate, while prices at retail for food consumed at home went up at 9.5%.

The farm to retail spreads appear to be growing markedly faster than processing and distribution costs: in the case of meat, it has increased at an 86.1% annual rate in the last three months.

Stu, Charlie, Esther, Bob Bergland and I agree that this would be a good time for you to invite in a group of CEO's of the larger food chains and meat packing houses to ask them to pass these price reductions on to consumers just as soon and as fully as possible. While COWPS will be monitoring closely in the next 60 days to see that this happens, a face to face exhortation by you would probably help.

We think it desirable also for the public to see you -- having properly counselled patience when prices were going up -- acting energetically when that patience is at last showing signs of paying off and a real opportunity presents itself for some improvement in the next food CPI.

If you agree, we will work with Anne Wexler and the Food Marketing Institute to select the people to invite.

THE WHITE HOUSE  
WASHINGTON

7/6/79

Mr. President:

Rafshoon and Wexler concur.  
(Rafshoon says: "only if  
you give them hell." )

Phil Wise has no comment.

Rick

We will develop talking points for the meeting on the basis of factual material that Barry Bosworth has developed and with Bob Bergland's help.

It's important to have this meeting as soon as possible. I'd like your approval to try to schedule one.

DECISION:

✓  
\_\_\_\_\_

Approve

\_\_\_\_\_

Disapprove

*J. I will  
take Hafshorn's  
advice  
J*

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for Preservation Purposes**

THE WHITE HOUSE  
WASHINGTON

7/5/79

PHIL:

DENNIS RAPP IN KAHN'S OFFICE SAYS THE PRES AGREED TO DO THIS AT TUESDAY'S EPG MEETING. WHEN WE STAFFED THIS TO YOU, YOU WANTED RAFSHOON'S COMMENT. IT IS: "CONCUR, BUT ONLY IF HE GIVES THEM HELL."

I'LL PLAN TO HAVE THIS ON THE PRES'S DESK BY THE TIME HE RETURNS FROM CAMP DAVID. IF YOU WISH TO ADD A COMMENT, PLEASE GIVE IT TO ME BY COB FRIDAY. THANKS.

RICK

FOR ACTION  
FYI

	FOR STAFFING
	FOR INFORMATION
/	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

	VICE PRESIDENT
	JORDAN
	EIZENSTAT
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
/	RAFSHOON
	WATSON
/	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	HARDEN
	HERNANDEZ
	HUTCHESON
/	KAHN
/	<del>LINDER</del>
	MARTIN
	MILLER
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	WARREN
	WEDDINGTON
/	WISE
/	VOORDE
	ADMIN. CONFIDEN.
	CONFIDENTIAL
	SECRET
	EYES ONLY

THE WHITE HOUSE  
WASHINGTON

7/5/79

PHIL:

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RICK

B W

THE WHITE HOUSE  
WASHINGTON

a) → Wexler  
concur w/kahn

Food + wholsabs  
memo.

b) Concur because

Rapp is bringing  
over note  
to put on top of it  
from Kahn

"... in excess of ...  
energy shortages  
& truck rate "

THE WHITE HOUSE  
WASHINGTON

7/3

Per Dennis Rapp - The  
Pres agreed to this at  
today's EPO mtg. The  
Pres wants to approve  
a written regent -  
should send in Th/Fri

THE WHITE HOUSE

WASHINGTON

Date: JULY 2

MEMORANDUM

**FOR ACTION:** 7/3

Anne Wexler - concur but hold for  
 Phil Wise  
 Fran Voorde  
 Jerry Rafshoon

**FOR INFORMATION:**  
 The Vice President

old request  
 reviewed, lobby  
 for this

hold for  
 Jerry's comment

consent only if he gives them hell

**FROM:** Rick Hutcheson, Staff Secretary

**SUBJECT:**

Kahn Memo re A Proposal that you Meet with Food Wholesalers and Retailers

**YOUR RESPONSE MUST BE DELIVERED TO THE STAFF SECRETARY BY:**

**TIME:**

**DAY:** IMMEDIATE TURNAROUND

**DATE:**

**ACTION REQUESTED:**

Your comments

**Other:**

**STAFF RESPONSE:**

I concur.

No comment.

*Please note other comments below:*

**PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.**

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION

FOR ACTION  
FYI

	VICE PRESIDENT
	JORDAN
	EIZENSTAT
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	RAF SHOON
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	HARDEN
	HERNANDEZ
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	WARREN
	WEDDINGTON
	WISE
	VOORDE
	ADMIN. CONFIDEN.
	CONFIDENTIAL
	SECRET
	EYES ONLY

*Lilo*

THE WHITE HOUSE

WASHINGTON

MR. PRESIDENT:

Attached is a decision memorandum on the oil import quota.

Note that, pursuant to your decision (on the basic decision memorandum submitted last Wednesday) to impose a quota, Jody has backgrounded the press that you will announce a quota.

Although I know Jim Schlesinger disagrees, I strongly believe, therefore, that the basic choice is between (a) a quota at the Tokyo level (as State recommends and as Jim Schlesinger recommends as a fallback) or (b) a slightly lower quota (as DPS, Treasury, CEA, NSC and OMB recommend).



Stu Eizenstat

14 Jul 79

Mr. President:

Stu is at home

Phil

THE WHITE HOUSE

WASHINGTON

July 14, 1979

*Cover by  
phone  
J*

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT *Stu*  
SUBJECT: Import Quota Level

Pursuant to your instructions, we have consulted with DOE, State, Treasury, CEA and OMB on the level at which to set the 1979 and 1980 oil import quota. All the agencies involved except DOE and State join in the analysis and recommendations contained in this memorandum.

Mike Blumenthal and Henry Owen are convinced that unless the program is tougher than now generally expected -- e.g. by announcing a quota and preferably one which reduces imports below the level of the 8.5 MMB/D agreed on in Tokyo, the currency markets and other countries will probably react adversely to your Sunday speech. With the exception of DOE & State, we have agreed to recommend that you announce an import quota which will reduce imports to the continental United States 300,000 B/D below the level set at Tokyo, to 8.2 MMB/D, for both calendar 1979 and calendar 1980.

Note, however, that the actual level of the quota will be set at 8.9 MMB/D. This is so because the Tokyo agreement was expressed in terms of net continental imports, while a quota must be expressed in terms of gross imports for the U.S. and territories. To convert from net continental imports to gross imports for the U.S. and territories, 400,000 B/D in U.S. exports and 300,000 B/D in territorial imports must be added. Thus, enforcing the terms of the Tokyo agreement for a limit of 8.5 MMB/D on net continental imports would require an import quota for the U.S. and territories of 9.2 MMB/D.

Because of the potential confusion involved in the conversion described above, we strongly recommend that the public announcement simply be expressed as "an import quota which will reduce U.S. imports 300,000 B/D below the ceiling set at Toyko for both 1979 and 1980". With the exception of DOE, all agencies agree that expressed in this fashion such an announcement will:

- o help prevent an adverse reaction in the dollar market;
- o generate a more favorable reaction from our Tokyo partners;

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- o strengthen our hand in securing meaningful actions from other parties to the Tokyo agreement;
- o not run unacceptable risks of dampening the U.S. economy.

NOTE, HOWEVER, that an important reduction below the Tokyo level almost certainly cannot be sustained over the period 1981-85. By 1985, and probably sooner, we will need the additional latitude provided in the Tokyo ceiling.

Although DOE defers to the Department of the Treasury on impacts of a quota on exchange markets, it does have some question of its presumed positive impact, particularly with an adjustment for growth.

DOE believes the quota has the following drawbacks:

- o DOE's preliminary analysis indicates that even without a change in growth, the 8.2 MMB/D quota would restrict any purchases for the strategic petroleum reserve in 1980. This analysis was based on CEA growth projections.
- o If the quota appears to be binding in 1980, it would set off a spree of anticipatory buying (similar to that in 1977 in anticipation of an OPEC increases).
- o The quota would either have to be implemented through a complex allocation system (even more complex than the current system for gasoline only), or through an auction-ticket system. Although the latter creates less bureaucratic problems, it could spur anticipatory buying and create huge price increases as the quota is exceeded.

### Analysis

In 1979 the 8.2 MMB/D net import level, which we recommend, provides a wide safety margin. Net imports for 1979 are estimated at 7.8 MMB/D, and we are unlikely to make additional purchases for the Strategic Petroleum Reserve. We do not recommend setting a lower quota because this would require setting a higher quota for 1980 than for 1979. All agencies agree that this would harm, not help, the international impact.

In 1980 the 8.2 MMB/D net import level is tighter. Given current estimates of both economic growth and domestic oil production, 1980 net U.S. imports are estimated by CEA at 7.9 MMB/D, including a 400,000 B/D allowance for SPR purchases.\* This leaves a 300,000 B.D "safety net", which could rapidly be consumed by either higher than estimated economic growth or reductions in U.S. oil production. (Lower SPR purchases would increase the

\* Treasury comes out at 8.0 MMB/D, while the Federal Reserve Board's estimate is about 7.4 MMB/D, when a 400,000 B/D SPR allowance is included.

safety margin.) Note that:

- o A 1% increase in nominal GNP growth above our projection would increase demand for oil by roughly 300,000 B/D.
- o Our oil production estimates call for a 50% reduction in the rate of decline in domestic oil production. While we expect this to happen, in large part because of increased Alaskan production, this will be a reversal of a decade-long trend, over which domestic production has declined by an average of 200,000 B/D.
- o Administering the quota allocation system will be a complex regulatory task.

DOE believes that the 8.2 MMB/D ceiling is too tight because:

- o Where the other agencies, DOE estimates that the ceiling proposed would allow no additional strategic petroleum purchases in 1980.
- o The estimate derived by CEA has not gone through the careful verification normally given official Government supply and demand estimates.
- o There are risks of even farther exceeding the target from unanticipated events, such as delays in nuclear power, reductions of hydropower because of less rain, strikes, etc.

DOE believes that 1980 U.S. imports should be estimated at 8.6 MMB/D, rather than the 7.9 MMB/D estimated by the majority of agencies.

CEA has carefully reviewed the DOE estimate and stands behind its 7.9 MMB/D estimate.

DPS, Henry Owen, Mike Blumenthal, OMB and CEA recommend the establishment of a quota limiting 1980 U.S. imports to the 8.2 MMB/D level given the great need for international credibility and given Henry Owen's assurance that our Tokyo partners would not object in 1980 to an increase in the quota by up to 400,000 MMB/D if growth exceeds our expectations. The Tokyo Communique itself states that: "Slight adjustment will be allowed to take account of special needs generated by growth" -- and in addition our recommended quota ceilings are below the levels agreed on in Tokyo. It is possible, though unlikely, that in 1980 we may recommend an increase in the quota level." Treasury indicates that this action is particularly important, from the standpoint of reactions of the foreign exchange market and foreign countries because it is one major action that could be taken without resort to legislation.

Jim Schlesinger would prefer no quota at all. If one were established, however, he recommends a level of 8.5 MMB/D, the same as the Tokyo summit. Dick Cooper recommends a quota at the Tokyo level (8.5 MMB/D) for 1979 and 1980.

REcommendation

Option 1 (Stu, Henry Owen, Mike Blumenthal, OMB and CEA)

- o Setting a quota on gross U.S. and territorial imports for 1979 and 1980 at the level of 8.9 MMB/D (8.2 MMb/D net).
- o Expressing this action as "establishing a quota which will reduce U.S. imports 300,000 B/D below the ceiling set at the Tokyo summit".

Agree \_\_\_\_\_ Disagree \_\_\_\_\_

Option 2 (State, DOE fallback)

- o Set quota for 1979 and 1980, to achieve Tokyo level, at 9.2 MMB/D (8.5 MMB/D net).

Agree \_\_\_\_\_ Disagree \_\_\_\_\_

Option 3 (DOE)

- o No quota.

Agree \_\_\_\_\_ Disagree \_\_\_\_\_

Jim Schlesinger feels strongly enough that if you select Option 1 he would like to discuss it with you.

FACTORS INVOLVED IN ESTABLISHING  
QUOTA LEVELS (MMB/D)

	<u>1979</u>	<u>1980</u>
Estimated U.S. Continental Imports Less SPR	7.8	7.5
SPR	---	0.4
Total Continental U.S. Estimated Net Imports	<u>7.8</u>	<u>7.9</u>
"Safety Net"	0.4	0.3
TOTAL CONTINENTAL U.S. NET IMPORTS ALLOWED UNDER QUOTA	<u>8.2</u>	<u>8.2</u>
(Tokyo Net Continental Imports Commitment)	(8.5)	(8.5)
(Reduction Below Tokyo Commitment)	(0.3)	(0.3)
Territorial Imports Not Included at Tokyo	0.3	0.3
Estimated U.S. Exports	0.4	0.4
GROSS IMPORTS ALLOWED UNDER QUOTA	<u>8.9</u>	<u>8.9</u>
Tokyo Commitment Converted To Gross Imports	9.2	9.2
Reduction Required by Quota Below Levels of Tokyo Commitment	<u>0.3</u>	<u>0.3</u>

THE WHITE HOUSE  
WASHINGTON

7/16/79

Stu Eizenstat

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson

2906



	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
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	NO DEADLINE
	LAST DAY FOR ACTION

FOR ACTION  
FYI

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	KRAFT
	LIPSHUTZ
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	WEXLER
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	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
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	VANCE

	ARONSON
	BUTLER
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	HARDEN
	HERNANDEZ
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PETTIGREW
	PRESS
	SANDERS
	WARREN
	WEDDINGTON
	WISE
	VOORDE
	ADMIN. CONFIDEN.
	CONFIDENTIAL
	SECRET
	EYES ONLY

THE WHITE HOUSE

WASHINGTON

July 12, 1979

Good -  
J

MEMORANDUM FOR: THE PRESIDENT  
FROM: STU EIZENSTAT  
SUBJECT: Amtrak Update

Str

Our route restructuring study became final in May without being vetoed by either the House or the Senate. However, we still face difficulties in sustaining our recommendations.

The House Appropriations Committee supported our initial recommendation, but the House Authorizing Committee added back about \$65 million of our reductions. Both committees in the Senate agreed on approximately \$35 million extra.

Recent surges in Amtrak ridership from the energy crunch have made the situation on the floors of both Houses quite volatile. Although our cuts affect only trains that are lightly patronized we have been unable to convince a skeptical public, which is continually hearing reports of jammed reservation lines and full trains.

In light of the growing strength of efforts to add back all the trains, we elected to adopt a compromise. Under our plan, which has the support of all four relevant committee chairmen, we would authorize an additional \$65 million to allow Amtrak to continue to operate the most efficient trains. Our position is that we are maintaining our original goal of an efficient system, but that it appears that the new ridership levels have brought more trains up to our standards. Our amendment does not designate specific trains but sets criteria such as passengers per train mile and operating deficit, and allows Amtrak to make its own decisions regarding which trains to keep.

We are guardedly hopeful that this compromise can be sustained on the House and Senate floors. Secretary Adams initiated this compromise and it was concurred on by DPS and OMB.

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for Preservation Purposes**