

**8/16/79 [3]**

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EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF MANAGEMENT AND BUDGET  
WASHINGTON, D.C. 20503

AUG 16 1979

MEMORANDUM FOR: THE PRESIDENT

FROM: John P. White (Signed) John P. White

SUBJECT: Your Questions Concerning the Proposed  
Executive Order on Consumer Affairs

The proposed Order is designed to improve the management, coordination, and effectiveness of agency consumer affairs activities, and to eliminate duplication and inconsistency among agency consumer programs. Your questions regarding the Order, and our responses to them, are set out below. Esther Peterson concurs in these responses.

(a) How much will this cost?

There is no need to increase agency budgets.

(b) How many employees will be added? (1-401 (a) )

In some agencies -- those that now have weak or incomplete consumer affairs programs -- it will be necessary to increase the number of people doing consumer affairs work. This should be accomplished within current personnel ceilings and no additional positions would be required.

(c) What bureaucratic structure does it replace?

There is no government-wide consumer affairs structure now in place and this Order would not create one. The Order replaces the Ford "Consumer Representation Plans" -- which were nothing more than descriptions of what individual agencies were already doing. It would establish, for the first time, government-wide standards and mechanisms to ensure that essential consumer affairs functions are effectively performed and directed within each agency.

(d) What is reaction of agencies involved?

OMB worked closely with the Special Assistant and her staff to ensure that most agency concerns were accommodated.

Several agencies disagreed with the need for altering their existing institutional arrangements to comply with the Order's requirement that each agency have a senior-level official, reporting to the agency head, who works full-time on oversight of consumer affairs activities. However, we believe that this requirement is essential to the success of the Order.

(e) What procedural delays will be caused? (1-401 (b), etc.)

The consumer participation section of this Order is consistent with your public participation program, including regulatory reform, which enhances opportunities for participation in agency rulemakings. Consumer participation need not cause delay; it can take place while other activities in a rulemaking are going forward within an agency.

cc: Esther Peterson

THE WHITE HOUSE  
WASHINGTON

14 Aug 79

Jim McIntyre

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

Esther Peterson  
Stu Eizenstat  
Bob Lipshutz

Signed by the President in a ceremony  
at 11:45 AM, 9/26/79  
E.O. to Archives. 9/26/79

- STENCILED -

NOTED  
AUG 79

THE WHITE HOUSE  
WASHINGTON  
Electrostatic Copy Made  
for Preservation Purposes

8-14-79

To Mr. Intyre

re: Consumer Ex Order

- a) How much will this cost?
- b) How many employees will be added? (1-401(a))
- c) What bureaucratic structure does it replace?
- d) What is reaction of agencies involved?
- e) What procedural delays will be caused? - 1-401(b), etc

J.C.

cc: Peterson

C  
/

THE CHAIRMAN OF THE  
COUNCIL OF ECONOMIC ADVISERS  
WASHINGTON

August 15, 1979

EYES ONLY

**Electrostatic Copy Made  
for Preservation Purposes**

MEMORANDUM FOR THE PRESIDENT

FROM: Lyle E. Gramley *LSG*

Subject: Industrial Production, Housing Starts, and Personal  
Income in July; Revised Second-Quarter GNP

Three reports on economic activity in July will be released tomorrow (Thursday, August 16) -- industrial production at 9:30 A. M; housing starts at about 3:00 P. M., and personal income at 10:30 A. M. Revised figures on GNP for the second quarter will be published Friday, August 17, at 10:00 A. M.

Industrial Production

Total industrial output declined 0.1 percent last month. Estimates for early months have been revised up somewhat, so that the July level of output is about the same as in March.

Auto production fell almost 5 percent in July; production of appliances and other durable consumer home goods went down 1-1/4 percent. Production of business equipment, paper, and chemicals all showed moderate increases; output of mines also rose, mainly reflecting increased oil and gas extraction.

These figures indicate that production adjustments in response to the second quarter inventory buildup have remained relatively moderate. In August, however, cutbacks in auto production will be substantial; recent newspaper articles indicate that indefinite layoffs by the big three domestic auto producers total around 55,000.

Housing Starts

New housing starts in July fell 7 percent to an annual rate of 1.799 million units; new building permits also declined 7 percent. These are not large reductions; monthly figures on housing are quite volatile. Both housing starts and building permits in July were at approximately the same level as in May.

The housing market continues to display less weakness than we had expected, but moderate further declines in homebuilding are likely as the year goes on.

### Personal Income

Personal income in July rose 1.4 percent, compared with a .7 percent rise in June. The larger July increase was the result of cost-of-living adjustments for social security and veterans' benefit payments that regularly occur at midyear. The increase in wage and salary incomes in July, 0.7 percent, was the same as in June.

### Second-Quarter GNP

Real GNP in the second quarter is now estimated to have declined 2.4 percent at an annual rate, compared with the 3.3 percent decline shown in the first published estimate. Personal consumption expenditures for goods (adjusted for inflation) are now estimated to have fallen at a 7.6 percent annual rate, instead of the 9.1 percent rate estimated earlier. Inventory investment rose somewhat more than had been estimated earlier, so that the imbalance between inventories and sales that developed in the second quarter is a bit larger than indicated in the earlier figures.

Corporate profits held up relatively well in the second quarter -- declining just 2 percent from the first quarter, despite the drop in real GNP. However, profit figures by industry, when available, may indicate that oil company profits increased, while profits of other nonfinancial businesses were more heavily affected by the weakness in consumer buying.

### General Comment

These data do not provide important new insights into the performance of the economy. With the exception of housing starts, the information contained in these reports is mostly of a derivative character -- that is, it is based on figures, such as employment or retail sales, that were available earlier.

The sharp drop in consumer spending that occurred in the second quarter has not led to deep and widespread adjustments in production schedules and employment as yet. Outside the auto industry, inventories are in sufficiently good balance with sales so that cutbacks in production should remain mild. In autos, however, substantial reductions in production will have to be made, barring an unexpected rebound in auto sales. The latest figures on auto sales -- for the first 10 days of August -- show no pickup from the July pace.

THE WHITE HOUSE  
WASHINGTON

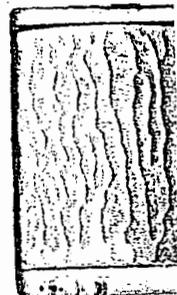
16 Aug 79

Arnie Miller  
Tim Kraft

The attached was returned  
in the President's outobox  
today and is forwarded to  
you for appropriate handling.

Rick Hutcheson

3467



FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

ACTION  
FYI

*(not approved yet)*

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POWELL
WATSON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE

ARAGON
BOURNE
BUTLER
H. CARTER
CLOUGH
COSTANZA
CRUIKSHANK
FALLOWS
FIRST LADY
<del>GAMMILL</del> <i>Am</i>
HARDEN
HUTCHESON
JAGODA
LINDER
MITCHELL
MOE
PETERSON
PETTIGREW
PRESS
RAFSHOON
SCHNEIDERS
VOORDE
WARREN
WISE

ADAMS
ANDRUS
BELL
BERGLAND
BLUMENTHAL
BROWN
CALIFANO
HARRIS
KREPS
MARSHALL
SCHLESINGER
STRAUSS
VANCE

THE WHITE HOUSE  
WASHINGTON

August 15, 1979

*Arnie. I presume  
That in these processes  
you get recommendations  
from our friendly  
Governors, etc*

MEMORANDUM FOR: THE PRESIDENT *J*  
FROM: TIM KRAFT *TK*  
ARNIE MILLER *AM*  
SUBJECT: National Advisory Council on the  
Education of Disadvantaged Children

Title I of the Elementary and Secondary Education Act of 1965 provides for the National Advisory Council on the Education of Disadvantaged Children with fifteen members appointed by the President.

In May, Secretary Califano submitted a list of names to fill some of the existing vacancies. We have checked these names and made some changes based on these checks. The proposed list has the concurrence of the current staff at HEW.

For Chairman:

Hayes Mizell (South Carolina): Associate Director, Southeastern Public Education Program, American Friends Service Committee. Considerable activity in quality education for disadvantaged young people in the South. Generally regarded as one of the most innovative and knowledgeable people in the Title I field. Strongly recommended. Widely published.

For Members:

Johnny L. Jones, Ed.D. (Florida): Superintendent of Schools, Miami. Active in community and national organizations in education and equal opportunity.

Eluid Zamorano (Texas): Counselor and Foreign Student Advisor, Richland College in Dallas County Community College District. Active with migrant workers' groups.

Don Davies (Massachusetts): Director, Institute for Responsive Education. Professor and Chairman, Department of Systems Development and Adaptation,

School of Education, Boston University. Strongly recommended by Mizell because of his creative and pragmatic approaches to improving educational services to poor children.

Joseph P. McElligott (California): Director, Division of Education, California Catholic Conference. Recommended by the U. S. Catholic Conference and Senators Cranston, Moynihan and Javitz, several members of Congress and Assembly Speaker Leo McCarthy.

Constance Gomes (Rhode Island): Public Education Specialist, Rhode Island Legal Services. Chair of the Providence Title I Parent Advisory Council. Recommended by Senator Pell.

Robert Koff, Ph.D. (New York): Dean, School of Education, State University of New York. Formerly with Roosevelt University, a continuing education center for teachers in economically deprived areas of Chicago.

Rachel Tompkins (Ohio): Director, Citizens Council for Ohio Schools. Formerly consultant to the National Institute of Education Research on Rural Education. Very effective advocate of improving education at the local level.

Fred Banks (Mississippi): Attorney. Member, Mississippi House of Representatives. Associate Counsel for Mississippi NAACP Legal Defense and Educational Fund.

RECOMMENDATION:

Appoint the slate as listed above to the National Advisory Council on the Education of Disadvantaged Children.

\_\_\_\_\_ Approve                      \_\_\_\_\_ Disapprove

Designate Hayes Mizell as Chairman.

\_\_\_\_\_ Approve                      \_\_\_\_\_ Disapprove

Employment

1973-present

Associate Director  
Southeastern Public Education Program  
American Friends Service Committee

1966-1973

Director  
South Carolina Community Relations Program  
American Friends Service Committee

1966

South Carolina Director  
NAACP Legal Defense and Educational Fund - American  
Friends Service Committee School Desegregation  
Task Force

In the positions listed above, Hayes Mizell has worked on a broad range of issues concerning public education and the interests of minority and educationally disadvantaged children. During the latter half of the 1960s that work was concerned with advocating the dismantlement of the racially segregated system of public schools, and with monitoring and helping to make more effective the implementation of Title VI of the 1964 Civil Rights Act. In subsequent years the work has addressed reform in the areas of school discipline, school finance, state education agency accountability, school fees, and minimum competency programs. Mizell has initiated and supervised major programs in each of these areas.

Since the early 1970s Hayes Mizell has been deeply involved in program efforts by the AFSC Southeastern Public Education Program to improve the implementation of Title I of the Elementary and Secondary Education Act. Those efforts have centered on the Title I requirements for parent involvement and Parent Advisory Councils. The AFSC's work in this area has included providing technical assistance to Title I PACs, developing and disseminating materials on Title I to PAC members, providing training to PAC members, and monitoring the enforcement of Title I laws by local, state, and federal agencies.

Employment (cont.)

1964-1966

Director  
Southern Student Human Relations Project  
United States National Student Association

Based in Atlanta, Georgia, the Southern Student Human Relations Project worked to provide assistance and support to Southern college students active in improving race relations and in eliminating barriers of racial discrimination. The Project aided in organizing students for these purposes and operated programs to strengthen student leadership in these areas.

1963-1964

Trainee  
Foreign Service Career Reserve Officer  
United States Information Agency

This was a training program in preparation for a foreign service assignment with the USIA. Mizell resigned from this position before completing training in order to take the position listed above.

Publications (samples)

1973

A Citizens' Introduction to Minimum Competency Programs for Students (author/editor), 65 pp.  
Published by the Southeastern Public Education Program of the American Friends Service Committee.

1976

Issues Analysis: Busing (contributor), 2 pp.  
Published by the Democratic National Committee.

1976

"Do Unto Others: Suspension Myths and Alternatives,"  
Journal of the International Association of Pupil Personnel Workers, Vol. XX, No. 1, pp. 12-18.

1975

School Suspensions: Are They Helping Children?  
(consultant and contributor), 257 pp.  
Published by the Children's Defense Fund of the Washington Research Project, Inc.

Publications (cont.)

- 1972 Its Not Over in the South: School Desegregation in Forty-Three Southern Cities Eighteen Years After Brown (principal author/editor), 130 pp. Published by the Alabama Council on Human Relations, the American Friends Service Committee, Delta Ministry of the National Council of Churches, NAACP Legal Defense and Education Fund, Southern Regional Council, Washington Research Project.
- 1971 "The Myth of Quality Education," New South, Vol. 26, No. 1, pp. 26-33. Published by the Southern Regional Council.
- 1970 "Southern School Desegregation: Consequences of Reform," Social Work Practice (hardbound anthology).
- 1969 "Public Education and Community Organization," New South, Vol. 24, No. 1, pp. 17-28. Published by the Southern Regional Council.

Honors

- 1978 Finalist for U.S. Department of Health, Education, and Welfare Fellowship Program (did not accept).
- 1973 Distinguished Citizens Award of the American Civil Liberties Union of South Carolina - "for outstanding contributions in the field of civil liberties."
- 1972 James McBride Dabbs Award of the South Carolina Council on Human Relations - "for outstanding personal contributions to the cause of justice in South Carolina."  
  
(awards to AFSC-SEPEP for programs conceived and directed by Mizell)
- 1978 School Bell Award of the South Carolina Education Association to Creative Discipline "in acknowledgement and appreciation for distinguished service in the interpretation of education."
- 1977 Certificate of Honor from the South Carolina Education Association "in gratitude for exemplary efforts towards the passage of the South Carolina Education Finance Act of 1977 for the betterment of the citizens of South Carolina."

## Board and Committee Positions

Current:

National Committee for Citizens in Education - Vice-Chairperson of the Board of Directors and Chairperson of the Program Committee. The NCCE is a national non-profit organization dedicated to improving the quality of education for students in our public schools. The program of the organization is based on the premise that constructive involvement of responsible parents and citizens in public education is essential to achieving any lasting improvement.

National Advisory Board to the Center for Early Adolescence - Member. The Center for Early Adolescence is a part of the School of Education at the University of North Carolina, Chapel Hill, North Carolina. The Center seeks to serve as a forum to bring together teachers, school administrators, judges, parents, doctors, psychologists, and other persons to discuss the needs of 10-to-15 year olds and to develop strategies to meet these needs. The Center provides services such as training, technical assistance, and information dissemination.

Advisory Committee to the Project on Equal Educational Rights of the National Organization of Women's Legal Defense and Education Fund - Member. The Project on Equal Educational Rights works to advance the effective implementation of Title IX of the 1972 Education Amendments. Through the process of monitoring, research, materials development and information dissemination, and training the Project works to advance the goals of Title IX.

South Carolina Foster Care Review Board 5-C - Member (appointed by the Richland County Legislative Delegation and the Governor). The Foster Care Review Board meets monthly to review the status of individual children in foster care. The purpose of the five person, legislatively mandated Review Board is to assure that children's needs are being appropriately met in foster care, and to assure that every effort is being made to secure permanent placement of such children when it is in their best interests.

Advisory Committee to the Support for Public Education Project of Community Care, Inc. - Member. The Support for Public Education Project is a non-profit program funded under the Emergency School Aid Act. The Columbia, S.C., based program provides parents of a selected group of educationally disadvantaged children with skills in home based educational activities, facilitates home-school communication and understanding, and encourages community support for the public schools.

Hand Middle School Advisory Council - Member. The School Advisory Council was created in each school in South Carolina pursuant to the mandates of the 1977 South Carolina Education Finance Act. Hand Middle School has approximately 800 students. It is a Title I school located in Richland County School District #1. The purpose of the School Advisory Council is to work with the school administration in assessing students' needs, developing

objectives for the school's program, and to make recommendations for improving the school's program.

former:

Richland County District #1 Board of School Commissioners - Member; January, 1971 - December, 1974 (elected by the voters of Richland County, South Carolina). Richland County School District #1 includes Columbia, South Carolina, and its environs. Approximately 33,000 students attend the public schools of the district; about 65% of the students are black. The Board of School Commissioners is the unit of county government authorized by the state legislature to operate the public schools.

League of Women Voters of the Columbia Area - Member of the Board of Directors (education portfolio), 1975-1976. The League of Women Voters is a non-partisan organization which advocates and facilitates citizen understanding of and participation in public issues.

Penn Community Services, Inc. - Member of the Board of Directors and Chairperson of the Finance Committee, 1972-1978. Penn Community Center is located on the sea islands off Beaufort, South Carolina. It is a community based facility and program working in the areas of community and economic development, and education. It also is a conference center which serves the needs of Beaufort and Jasper Counties.

Eastern Selection Committee of the Leadership Development Program - Member, 1972-1976. The Leadership Development Program was a project of the Ford Foundation created for the purpose of providing leadership development opportunities to active "grass-roots" persons from Southern communities. The Selection Committee interviewed and selected persons who had applied to participate in the program's training.

South Carolina Advisory Committee to the United States Commission on Civil Rights - Member, 1967-1969. The state advisory committee assessed the status of civil rights in South Carolina, conducted public hearings, and made reports to the U.S. Commission.

## Education

1968-1969 Senior Fellow in Southern and Negro History,  
Institute of Southern History, The Johns  
Hopkins University (Baltimore, Md.)

1960-1963 University of South Carolina; graduate work  
in American History (Columbia, S.C.)

1958-1960 B.A., Wofford College (Spartanburg, S.C.)

1956-1958 A.A., Anderson Junior College (Anderson, S.C.)

1952-1956 Anderson Boys' High School (Anderson, S.C.)

1946-1952 Elementary and junior high schools in  
Birmingham, Alabama; Aberdeen, Mississippi;  
and Macon, Mississippi

## Personal Information

Born: High Point, North Carolina November 1, 1938

Addresses: 401 Columbia Building 1501 18th Street, N.W.  
Columbia Washington, D.C. 20036  
South Carolina 29201 202-332-5566  
803-252-0975 (Office)  
(Office and mailing address)

## Residence

2805 Kirby Street  
Columbia, South Carolina 29275  
803-799-4122

## A PROFESSIONAL PROFILE

### Personal

Name: Dr. Johnny L. Jones  
Title: Superintendent of Schools  
Office Address: Office of the Superintendent  
Lindsey Hopkins Education Center  
1410 N. E. 2nd Avenue  
Miami, Florida 33132  
Office Phone: (305) 350-3268  
Home Address: 8975 N. W. 1st Avenue  
Miami, Florida 33150  
Home Phone: (305) 754-9524  
Date of Birth: July 26, 1933  
Place of Birth: Greenville, North Carolina  
Weight: 185 Pounds  
Heights: 5 feet, 10 inches  
Marital Status: Married to Mattye Louise  
Children: Joni

### Professional Training

January-June 1971 Postdoctoral Study in Urban School Administration  
Center for the Study of Education  
Yale University, New Haven, Connecticut  
1969 Honorary Doctor of Law degree  
Bethune-Cookman College  
Daytona Beach, Florida  
1966 Doctor of Education degree in Public School  
Administration  
University of Idaho, Moscow, Idaho  
1964 Master of Education degree in Education  
University of Idaho, Moscow, Idaho

Professional Training (Cont'd)

1958-63 Graduate Study in Guidance  
Florida A & M University  
State University of New York, Albany, New York  
Miami University of Ohio, Oxford, Ohio  
South Carolina State College,  
Orangeburg, South Carolina

1955 Bachelor of Arts degree in English  
Bethune-Cookman College, Daytona Beach, Florida

Professional Experience

May 1977 to present Superintendent of Schools  
Dade County Public Schools  
Miami, Florida

August 1973 to May 1977 Deputy Superintendent for School Operations  
Dade County Public Schools  
Miami, Florida

1971-73 Area Superintendent  
Northwest Area  
Dade County Public Schools  
Miami, Florida

August 1969 - September 1971 Director of Secondary Schools  
North Central Area  
Dade County Public Schools  
Miami, Florida

February 1967 - July 1969 Principal  
Charles R. Drew Junior High School  
Dade County Public Schools  
Miami, Florida

October 1966 - February 1967 Coordinator of Research, Development and Evaluation  
Evaluation Unit  
Dade County Public Schools  
Miami, Florida

February 1966 - October 1966 Assistant Principal for Administration  
Allapattah Junior High School  
Miami, Florida

August 1965 - February 1966 Assistant Principal for Administration  
Carver High School  
Miami, Florida

Professional Experience (Cont'd)

1954-65                      Professorial Assistant  
College of Education  
University of Idaho

1958-63                      Chairman, Department of English  
Adult Education Instructor (1958-63)  
Guidance Director (1961-63)  
Lincoln High School  
Palmetto, Florida

1955-58                      Personnel Specialist  
United States Air Force, Strategic Air Command

Other Professional Experience and Community Service

Visiting Professor - High Education:

1973-76                      Center for Special and Advanced Programs  
University of Northern Colorado  
Miami, Florida

1973-75                      College of Education - Graduate Division  
Florida Atlantic University  
Boca Raton, Florida

1969-72                      Division of Continuing Education  
Educational Administration  
Florida A & M University  
Tallahassee, Florida

1958-70                      EPDA Institute for Administrators  
University of Miami  
Coral Gables, Florida

Consultant:

1976                          Chairman - Visiting Committee for Evaluation  
Gulliver Academy  
Coral Gables, Florida  
Southern Association of Colleges and Schools

1976                          Chair - Visiting Committee  
Five-Year Evaluation  
Immokalee High School  
Immokalee, Florida  
Southern Association of Colleges and Schools

1973                          Chairman - Visiting Committee for  
Ten-year Evaluation  
Notre Dame Academy  
Miami, Florida  
Southern Association of Colleges and Schools

Consultant: (Cont'd)

- 1973 Chairman of Continuing Education Committee  
Congress of Parents and Teachers  
State of Florida - Orlando, Florida
- 1972 Member of Reactor Panel - F.S.U. School-College  
Internship Program - Cooperative Model for  
Student Teacher Placement  
Tallahassee, Florida
- 1972 Resource Person - National Community School  
Education Association - "Principals and  
Superintendents' Role in Community  
Education" - Annual Conference - St. Louis, Missouri
- 1972-75 Consulting Editor - Education U.S.A.  
National School Public Relations Association  
Washington, D.C.
- 1972 to 1979 Rockefeller Foundation's Superintendents Training  
Program for Minority Administrators
- 1971-72 Consultant for the planning, organization and  
opening of Florida International University under  
Dr. Charles Perry
- 1970-72 Leadership Training Institute (LTI)  
Under Institute of Educational Development (IED)  
Dr. Norman Drachler, Director
- 1959 to 1978 Education Director - Labor Education Advancement  
Program (LEAP) Urban League of Greater Miami, Florida
- 1968-70 Consultant-Evaluator  
Technical Assistance Program, Title IV (TAP)  
Tallahassee, Florida
- 1968-70 Consultant in Jefferson, Marion, Escambia,  
Hillsborough and Orange Counties (Florida) on  
School Desegregation Technical Assistance  
Program, Title IV - Tallahassee, Florida
- Board of Directors/  
Trustees/Officers:
- 1979 Board of Directors  
National Advisory Council on the Eleventh Annual  
Gallup Poll on Education
- 1979 Executive Committee - Council of Great City Schools  
(Chairman of Needs Assessment and Program Development)

Board of Directors/Trustees/Officers: (Cont'd)

	Board of Directors Florida Association of District School Superintendents
	Board of Trustees Museum of Science and Space Transit Planetarium
1979	Board of Trustees Greater Miami Opera Association, Miami, Florida
1978	Board of Directors Parent Resource Center Miami, Florida
1976 to present	Board of Directors, Miami-Dade Chamber of Commerce
1976 to present	Board of Directors, Opportunities Industrialization Center (OIC) Miami, Florida
1975 to present	Board of Directors, Carver Branch, Young Men's Christian Association (YMCA) Miami, Florida
1975 to present	Board of Directors, Boy Scouts of America South Florida Council, Miami, Florida
1975 to present	Vice President for Administration South Florida Council - Boy Scouts of America
1974 to present	Board of Trustees - University of Miami Coral Gables, Florida
1974 to present	National Education Advisory Board National Urban League New York, New York
1973-75	Board of Directors Public Health Trust Board Jackson Memorial Hospital Miami, Florida
1969-73	Board of Directors The Florida Committee Southern Association of Colleges and Schools (SACS)
1969 to present	Board of Trustees Bethune-Cookman College Daytona Beach, Florida

Professional, Civic and Social Organizations (Current unless otherwise noted)

Professional:

American Association of School Administrators (AASA)

American Vocational Association (AVA)

Association of Supervision and Curriculum Development

Comprehensive Alcohol Program Advisory Council, Inc., Executive Committee Member

Dade County Criminal Justice Advisory Committee

Dade County Sickle Cell Foundation, Inc., Honorary Member

Florida Association of District School Superintendents

Florida Association of Supervision and Curriculum Development

Florida Education Research Association

Florida International University Search and Screen Committee for Dean, School of Education, Committee Member

Kappa Delta Pi National Educational Fraternity

National Advisory Committee for Research and Evaluation  
Phi Delta Kappa

National Association of Secondary School Principals

National School Public Relations Association

Phi Delta Kappa National Educational Honorary

National Community School Education Association

National Alliance of Black School Educators

National Smithsonian Associates, Smithsonian Institution, Inc.

National Congress of Parents and Teachers

Orange Bowl Committee

Civic:

Young Men's Christian Association, Miami, Florida

Board of Trustees, Church of the Open Door (Congregational)

National Association for the Advancement of Colored People (NAACP)  
Life Member

Civic: (Cont'd)

Mayor's Council on Opportunity for Youth, Miami, Florida - 1973

Fellowship fo Christian Athletes, Inc., Greater Miami Chapter

Board of Trustees, Third Century Corporation, a non-profit organization  
chosen to plan Miami's Bicentennial in 1976

Economic Development and Employment Council, Urban League of  
Greater Miami

Big Brothers of Greater Miami

Board of Directors, James E. Scott Community Agency (JESCA) - 1973

Board of Directors, Bethune-Cookman College National Alumni Association, Inc.

University of Idaho Alumni Association

Board of Directors, College Assistance Program (CAP)

Social:

Free and Accepted Mason (32nd degree)

National Order of Shriners

Life Member of Kappa Alpha Psi Fraternity, Inc.

National Order of Elks

Sigma Pi Phi Fraternity (Alpha Rho Boule)

Professional Writings, Position Papers and Educational Speeches:

Writings and Papers:

"Assessing the Academic Achievement of Negro Students," Clearinghouse,  
October, 1964

"A Layman's View of Pragmatism" Idaho Educational Record, 1964

"Decentralization as a Management Tool," NASSP Bulletin, (December 1971)  
Vol. 55, p. 81-83

"Performance Contracting - The Wrong Solution to a Real Problem  
Accountability," - position paper

"Sensitivity Training - An Approach to Improved Leadership," (position  
paper published at Yale Center for the Study of Education, 1971)

"An Instructional Design for the Middle Schools Years." (unfinished - to  
be published)

## Honors and Awards

CERTIFICATE OF COMMENDATION - Metropolitan Dade County, Florida  
June 1977

CERTIFICATE OF PROCLAMATION FOR JOHNNY LEE JONES DAY - City  
of Miami - June 18, 1977

AWARD OF HONOR - Dade County Community Schools Council -  
June 23, 1977

AWARD OF HONOR - Project Rescue, Inc. (West Palm Beach, Fla.) -  
August 12, 1977

AWARD OF HONOR - Orange County Alumni Chapter, Bethune-Cookman  
College - September 4, 1977

AWARD OF HONOR - American Society for Public Administration, South  
Florida Chapter - September 1977

AWARD OF HONOR - Exchange Club of Miami - September 13, 1977

SCROLL OF HONOR - Pi Nu Chapter of Richmond Heights, Omega Psi  
Phi Fraternity - November 1977

AWARD OF HONOR - Sigma Gamma Rho Sorority, Inc. - Outstanding  
Achievement - 1977

AWARD OF HONOR - National Association fo Cuban Lawyers, Inc. - 1977

COMMUNITY SERVICE AWARD - The 7th Day Adventist Church, Miami  
Fla - 1978

UNITED WAY AWARD - You Make It Possible Campaign - 1978

AWARD OF HONOR - Music Educators National Conference - April 14, 1978

AWARD OF HONOR - Superintendent of the Year - Newark, N.J. Title I  
Central - Parents Council - May 1978

AWARD OF HONOR - Student Traffic Safety Council of Dade County -  
May 1978

AWARD OF HONOR - YMCA of Greater Miami (Carver Family Branch) -  
June 1978

CITATION OF EXCELLENCE - Outstanding Service to Education - Florida  
Association of Women's Clubs - June 1978

APPRECIATION AWARD, - 6th Annual Conference, Norfolk, Va., (NABSE)  
November 17, 1978

AWARD OF HONOR - For His Dedicated Services to the Youth of Dade  
County (Greater Miami Chapter - The Links, Inc.) -  
November 11, 1978

Honors and Awards

AWARD OF HONOR - For your Unprecedented Career in Pursuit of Quality Education for all Children Regardless of Ethnic Background or Heritage. "The Big Show EXPO" and Beauty Trade Magazine November 13, 1978

AWARD OF APPRECIATION - Good will Industries of South, Florida, Inc.

CERTIFICATE OF APPRECIATION - Public Health Trust of Dade County

AWARD OF HONOR - Meritorious Service to Education - Booker T. Washington Junior High School - 1977-78

AWARD OF HONOR - For Innovative and Creative Leadership in the Dade County Public School System - Dade County School Administrators' Association - 1977-78

AWARD OF HONOR - For Unselfish Dedication and Commitment to Education of Youth Jan Mann Opportunity School North - 1977-78

AWARD OF OF HONOR - For Dedicated and Exemplary Leadership in Field of Education, 2nd Annual Minority Forum, College Entrance Examination Board, Orlando, Fla. - February 18-21, 1979

B. A. - Spanish, French, and Education -- Texas Christian University, 19  
M. A. - Spanish and French -- Texas Christian University, 19  
Ph.D. - Curriculum, Supervision and -- East Texas State University  
Instruction (in progress)

PERSONAL DATA:

Address:	Name: Eluid Hector Zamorano
1514 Addington	Age: 44
Irving, Texas: 75062	Height: 5' 10"
(214) 252-6833	Weight: 240 lbs.
<i>office (214)-746-4414</i>	Health: Excellent
	Sex: Male

EDUCATION:

Institutions Attended: Texas Technological University; Texas Christian University - B. A., 1957; Texas Christian University M. A., 1959; University of Oklahoma; Eastern New Mexico University; New Mexico State University; Hamilton College; and East Texas State University.

Major: Undergraduate - Spanish, French, and Secondary Education  
Graduate - Spanish and French.

Scholastic Achievement: Overall average - 2.55 based on 4.0 for undergraduate work; 3.56 based on 4.0 for graduate work on doctoral program done at Oklahoma University.

Major Interests and Related Subjects in Education: Linguistics, Counseling, Educational Media, English as a Second Language, Bilingualism, Migrant Education, Preparation of Teachers and Paraprofessionals, Physical Education in Elementary School.

Membership in Professional Organizations: Active member: Teachers of English to Speakers of Other Languages (TESOL), American Association of Teachers of Spanish and Portuguese (AATSP), Southwest Association of Student Assistance Programs (SWASAP).

Publications:

"Counseling Bilingual Youth Offers A Real Challenge" - Guidelines, the official publication of Texas Personnel and Guidance Association.  
"Guideline to Migrant Programs" - USOE Publication.  
"Teaching ESL to Migrant and Other Children - Manual", 1971.  
"Benji - Juego de Enseñanza Bilingüe para la Ninez e Intermedios" - Teaching Kit, an Educational Program, 1975.

## HISTORY:

Born in Dallas, Texas, on April 14, 1955.

Family has lived in Dallas; Los Angeles, California; Austin, Texas; Lubbock, Texas; Ft. Worth, Texas; Corpus Christi, Texas; and Roswell, New Mexico. My family and I presently reside in Irving, Texas. I have four daughters and one son whose ages range from 14 years to 4 years.

## WORK EXPERIENCE:

- I. 1959 - 1967 - Professor of Spanish for eight years at New Mexico Military Institute. From 1965 - 1967 served as Chairman of the Foreign Language Department. In this capacity I supervised the personnel, the Foreign Language Curriculum at the college and secondary levels, the language instruction, and the operation of the language laboratory facilities.

I also was head coach for 8 years and assistant coach of swimming and tennis.

- II. 1967 - 1969 - I served as Director of the Title I Migrant Education Program for Area II for the State Department of Education as well as serving as the Family School - Community Liaison for the Dexter Public Schools' Migrant Program. My area included Roswell, Dexter, Hagerman, Lake Arthur, Artesia, Tatum, Lovington and Hobbs, New Mexico. I also served as Program Specialist for Area III in Elida, Dora, Portales, Clovis and San Jon, New Mexico.

My duties as Director were to plan the budgets for the individual schools in all my area, write proposals and submit them to the State Education Department for approval. My duties as Program Specialist were to conduct pre-service and in-service training for Administrator teachers, and aides for schools participating in Title I and Migrant Education Programs. These programs served elementary schools children, secondary school youths, and Adult Basic Education.

During my stay at Dexter, New Mexico, I also taught Spanish courses for the Eastern New Mexico University branch college at Roswell, New Mexico.

- III. During the first half of 1969, I served as Chief Consultant for the Texas Migrant Education Program at the Education Service Center Region XVII in Lubbock, Texas. The program served 20 counties and 72 school districts, as well as, other ESC Centers in Amarillo, Midland, and El Paso, Texas. My duties were identical to those in New Mexico except that the travel extended over a larger area, one-third of the state of Texas.

During the month of April of 1969, I served as a consultant to the U.S. Office of Education on Project TIME (Total Involvement in Migrant Education). I helped, at that time, to write the National Guidelines for Migrant Programs. Later that year I wrote a Position Paper for the USOE Task Force on Migrant Education. The subject was

WORK EXPERIENCE (Cont.)

"Who Many Migrant Children Are We To Serve And Are The Present Funds Adequate To Meet Their Needs?" Since that time I have been listed as a National Consultant for the USOE's Migrant Division in several areas such as the teaching of English as a Second Language, Bilingual Education, Counseling Bilingual Youths, Pre-School, Secondary Education, Demonstration Teaching, and Mexican American Culture.

From September of 1969 until 1976 I served as a Counselor on a Talent Search Project for the Dallas County Community College District which operates seven colleges, El Centro, Mt. View, Eastfield, Richland, Northlake, Brookhaven, and Cedar Valley. I served the project in the following capacities: recruitment and placement of all students, counseling of minority students, securing financial aid for placed students, employment for students, parental and community involvement, initiation of educational programs for the community, data gathering, and assisting in proposal writing.

I have made presentations about our program to Arizona State University, 1970, AAJC in Washington, D.C., 1971, SWASAP in New Orleans, 1972, and SWASAP in Albuquerque, New Mexico, 1976. I also represented El Centro College at the Talent Search Director's Meeting in Washington, D.C., in 1969.

EXPERIENCE AS LECTURER AND CONSULTANT:

During the month of July, 1969, I conducted a one week workshop for 5 hours graduate credit at ENMU in Portales, New Mexico on "Bilingualism" and "Teaching the Bilingual Child".

In September I served as demonstration teacher for the Texas Pre-school and Migrant Workshop held at McAllen, Texas which was attended by well over 2,000 people from different regions of the nation. The demonstration consisted of methods and techniques used in teaching language to migrant and bilingual children at the pre-school, primary and intermediate levels.

Since 1969, I have served as guest lecturer on "Mexican-American Culture", "Bilingual Education", "Teaching ESL", "Language Development for Children", "Problems of the Spanish Speaking Child", "Physical Education and Its Correlation With Language Development", "Teaching Oral Language Through Musical Activities", and "Teaching Language To Mexican-American Children".

These lectures have been given to different groups at these locales:

Colleges and Universities:

West Texas State University - Canyon, Texas, 1969

Midwestern University - Wichita Falls, Texas, 1969

Texas Tech University - Lubbock, Texas, 1969

Eastern New Mexico State University - Portales, New Mexico, 1969

- 4 -

EXPERIENCE AS LECTURER AND CONSULTANT:

Colleges and Universities (Cont.)

Bowling Green University, 1970-71  
Heidelberg College in Ohio, 1971  
Ball State University - Rochester, Indiana, 1971  
University of Miami - Region III Conference, Ft. Lauderdale,  
Florida, 1971-1972-1973-1974  
University of Hartford - Hartford - Hartford, Conn., 1972-1973  
Ohio State University (Cultural Awareness for Secondary Counselors)  
1973  
Florida International University - Miami, Florida (Total Immersion  
in Spanish for Monolingual Teachers), 1974-1975  
University of Kansas - Garden City, Fort Hays, Kansas, 1973-1974-1975  
University of Texas at El Paso - El Paso, Texas, 1976

State Education Agencies:

Alabama State Education Department  
Peso Center in Amarillo, Texas  
ESC Region XVII in Lubbock, Texas  
ESC Region I in Edinburg, Texas  
ESC Region XIII in Austin, Texas  
ESC Region X in Richardson, Texas  
ESC Region III in Victoria, Texas  
ESC Region XI in Ft. Worth, Texas  
ESC Region II in Corpus Christi, Texas  
ESC Region XII in Waco, Texas  
Texas Education Agency  
New Mexico State Department of Education  
Ohio State Department of Education

Local Education Agencies:

Dexter Public Schools - Dexter, New Mexico  
Hobbs Public Schools - Hobbs, New Mexico  
Laredo ISD - Laredo, Texas  
San Angelo ISD - San Angelo, Texas  
Midland ISD - Midland, Texas  
Lubbock ISD - Lubbock, Texas  
Beeville ISD - Beeville, Texas  
Ft. Worth ISD - Ft. Worth, Texas

WORK IN PRIVATE CONSULTING FIRMS:

Films, Inc.  
Strawberry Fields  
D.A. Lewis Associates  
Hands and Mind

HONORS:

- 1) Selected as participant to NDEA French Institute, 1965
- 2) New Mexico State University for Trainers of Teachers and Aides, 1968
- 3) "Outstanding Educator of the Year" - Award by the Mexican Dallas Chamber of Commerce, 1975
- 4) Selected as Trainer of Peace Corps Volunteers at the University of Oklahoma, 1966
- 5) Selected as Teaching Fellow at the University of Oklahoma, (1966) Texas Christian University (1958)
- 6) Selected as "Outstanding Migrant Educator of the Month" by Migrant Educator published by D.A. Lewis Associates
- 7) Selected several times to serve as panelist and reader for various USOE proposals by USOE in Washington, D.C. and Region VI in Dallas. These dealt with Title I, Title I Migrant, Vocational and Career Education, ESAA and Bilingual Education.

BHZ:nmc

## RESUME

DON DAVIES

Director, Institute for Responsive Education  
704 Commonwealth Avenue  
Boston, Massachusetts 02215  
(617) 353-3309

### ACADEMIC BACKGROUND AND TRAINING

Beverly Hills (California) High School, Diploma, 1944.  
University of Southern California, Los Angeles, 1944  
Stanford University, Stanford, California  
A.B., Journalism, 1948; M.S., Education, 1949  
Teachers College, Columbia University  
Ed.D., Curriculum and Instruction, Teacher Education, 1956.

### EMPLOYMENT HISTORY

Professor and Chairperson, Department of Systems Development & Adaptation,  
School of Education, Boston University, 1974-  
Director, Institute for Responsive Education, Boston, Massachusetts, 1973-  
Fellow in Social Science, Center for the Study of Education, Institution  
for Social and Policy Studies, Yale University, 1973-74.  
U.S. Office of Education, Washington, D.C.  
Deputy Commissioner of Education, Office for Development, 1971-73.  
Associate Commissioner, Bureau of Educational Personnel Development,  
1968-71.  
Acting Associate Commissioner, Bureau of Libraries and Educational  
Technology, February-July, 1971.

### PUBLICATIONS

"Making Citizen Participation Work," National Elementary Principal,  
Volume 55, Number 4, March/April 1976. pp. 20-29.  
EPDA: An Inside Perspective, COP Bulletin 5, Vol. 11, 1974-75.  
Citizen Participation in Education: Annotated Bibliography. New Haven:  
Center for the Study of Education, Yale University. 1973.  
"The Emerging Third Force in Education," Inequality in Education,  
Cambridge, Mass.: Center for Law and Education, Harvard University,  
November, 1973.  
"Toward a New Consumerism," in Orstein, Allen, Accountability for Teachers  
and School Administrators, Belmont, Calif.: Fearon Publishers, 1973,  
pp. 129-35.  
The Future of Teacher Education," in Teacher Education. 1974 Yearbook of  
The National Society for the Study of Education. Fall, 1974.

### REFERENCES

William L. Smith, Director (202) 245-0355  
Teacher Corps  
Office of Education  
400 Maryland Avenue, S.W.  
Washington, D.C. 20202

- Julie Marchall, Executive Assistant (203) 776-7756  
Patricia Kinman, Executive Assistant  
Community Planning Council on  
Education Alternatives  
Neighborhood Facilities Building  
197 Dixwell Avenue  
New Haven, Connecticut 06511
- Sr. Cynthia Conwell (617) 569-5590  
East Boston Community Development Corporation  
Occupational Education Center  
144 Meridian Street  
East Boston, Massachusetts 02128
- Car Foster, principal (502) 583-8385  
Louisville Public Schools  
Neighborhood School Board Program  
222 North 17th Street  
Louisville, Kentucky 40203
- Barbara Zulon (617) 254-3893  
CDAC Coordinator  
19 Wallingford Road  
Brighton, Massachusetts 02135
- Jackie Berman, Chairman (415) 327-9148  
Education Committee  
California State League of Women Voters  
810 Miranda Blvd.  
Palo Alto, California 94304
- Seymour Sarason (203) 436-1950  
Professor of Psychology  
Yale University  
70 Sachem Street  
New Haven, Connecticut 06520
- Mary Kohler, Director (212) 682-3339  
National Commission on Resources for Youth  
35 West 44th Street  
New York, N. Y. 10036
- Mario Fantini (914) 257-2620  
Dean of Education  
State University of New York  
New Paltz, New York
- Alan Hartman (617) 332-5092  
Massachusetts Advisory Council on Education  
182 Tremont Street  
Boston, Massachusetts 02111

## PROPOSED POSITION

Don Davies will be the principal investigator of the study, with full responsibility for all aspects of the program. He will devote 75% of his time to this project.

## AVAILABILITY

Don Davies will divest himself of several major areas of responsibility should I.R.E. be the recipient of this grant award, including his responsibilities at Boston University except for teaching one seminar per semester. One seminar will be on citizen participation, and the other on federal and state education policy. Dr. Davies will be available from the day the project is funded until its conclusion. This will be his only major project responsibility during this period.

## NARRATIVE

Don Davies served five years as Associate and Deputy Commissioner in the U.S. Office of Education with administration responsibility for from 120 to nearly 500 staff members. He was responsible for administering a budget ranging from \$150 million per year to \$400 million per year.

From 1968 to 1971 he administered the Bureau of Education Personnel Development, and was instrumental in developing a number of programs involving minority and poverty communities including a Career Opportunities Program and the Urban/Rural School Development Program.

For both of these projects he made at least twenty five site visits before and after funding, and worked with community people in a direct and continuing way.

During 1971 and 1972, he was Deputy Commissioner for Development with administrative responsibility for a number of programs that focused on problems of poverty communities including Right to Read, Experimental Schools, Bilingual Education, and Teacher Corps Programs. These five years of experience demonstrated his management ability and sensitivity in working with minorities and poor people.

Since January, 1973, he has directed I.R.E.'s full range of activities. Nearly all of these activities relate to citizen participation and involve direct contact with urban minorities. Other activities which demonstrate the principal investigator's ability to work directly with urban minorities are outlined in Section 5b, Experience of Offering Organization.

As also indicated elsewhere in this proposal, as Director of I.R.E. he has personally conducted field studies, trained field interviewers, designed questionnaires and interview instruments, and written analytical reports.

JOSEPH P. MC ELLIGOTT  
Director, Division of Education  
California Catholic Conference  
926 J Street, Suite 1100  
Sacramento, California 95814  
Telephone: (916)443-4851

Home: 5437 Treeside Drive  
Carmichael, California 95608  
Telephone: (916) 481-5251

Responsible for coordination and implementation of Federal and State educational and student services programs with California's ten diocesan school systems.

Official representative of California's Catholic schools to the State Legislature, the State Department of Education, the U.S. Office of Education and other governmental bodies and agencies.

Responsible for various coordinating activities relating to Catholic schools and Religious Education agencies for the (arch)dioceses of California.

**SPECIAL ACTIVITIES:**

Commissioner, Equal Education Opportunities Commission of the State of California, 1972- (appointed Commissioner by State Board of Education). Chairman, 1974-75.

Chairman, California Executive Council for Nonpublic Schools, 1972-

Chairman, Educational Research Commission of the State of California 1970-72 (appointed by the State Senate).

Chairman, United States Catholic Conference Federal Assistance Advisory Commission, 1972-

Member, Technical Advisory Committee, California State Department of Public Health, 1972-74.

Member, U.S. Office of Education ESEA Title I National Task Force, 1970.

Member, California ESEA Title VI-A Advisory Commission (Programs for Handicapped) 1970-72.

Director, U.S. Office of Education "Right to Read" Pilot Program, Los Angeles and San Francisco 1970.

Chairman, Western Catholic Educational Association Self Study School evaluation teams: Oakland, 1973-74; Sacramento, 1972-73-74 and 1976.

Consultant, Bureau of Program Planning and Development, California State Department of Education 1971.

Chairman, Western Association of Schools and Colleges Accreditation Visitation Committee, Oakland, 1976.

Member, Advisory Board, Insights to Educational Projects a northern California multi-county Title IV-C project 1975.

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N. C. CATHOLIC  
CONFERENCE

Assistant Coordinator, USCC Federal Programs Workshop  
Catholic University of America, 1972.

Chairman, Western Catholic Educational Association  
Convention, Sacramento, 1975.

Instructor, College of the Holy Names: "Governmental  
Programs and Services for Nonpublic School Students"  
1974, 1976.

Instructor, College of the Holy Names: "Grantsmanship  
for Church School Personnel" 1973.

Instructor, University of San Diego: "Grantsmanship  
for School Administrators" 1972.

Consultant, Department of Education, Diocese of Reno,  
1974; Diocese of Honolulu 1973.

Instructor, University of California at Santa Cruz  
Extension Division, "The Relevant School: Responding to  
a Community's Needs," 1968-69, and "The Relevant School:  
Experimentation and Innovation," 1969.

Instructor, San Jose State College Extension Courses,  
"Education for Disadvantaged Youth," 1966-67.

Consultant and Lecturer for In-Service Training:  
California Teachers' Association, 1967-68; Oak Grove  
School District, 1967, and others.

Participant, USCC Religion and Public Schools Workshop,  
Catholic University of America, 1974.

Chairman, Program Development Committee, ESEA Title III,  
Supplementary Education Center of Santa Clara County  
1966-67.

Member, Santa Clara County Office of Education; Mexican  
American Conference Committee, 1968; Committee for  
Development of Bilingual Programs, 1968; Superintendents  
Committee for Preschool Education 1966.

Participant, Syracuse University Institute for ESEA Title  
I Program Directors, 1968; Northwestern University  
Institute for Supervisors of Programs for Disadvantaged  
Youth, 1966.

Teacher, Confraternity of Christian Doctrine, San  
Francisco, 1962-64.

**PRIOR EXPERIENCE:**

1968-69 Lockheed Missiles and Space Company  
(Six month education consultant; on loan from Alum Rock  
School District Board of Trustees).

1968-69 Operations Research Specialist for Education  
System, Information Systems Directorate, Research and  
Development Division. Project leader for U.S. Office of  
Education contractual programs. Responsible for large

to drug abuse prevention, bilingual education, preschool intervention and dropout prevention program.

1965-68 Director of Compensatory Education. Responsible for application, administration, supervision, fiscal management and evaluation of special federal, state and locally funded programs including: Elementary and Secondary Education Act: Title I, Title II (Phase One and Two) Title III, Title IV and Title VII; Neighborhood Youth Corps, Work-Study Program; Project Head Start; State Preschool Education Project; Children's Center Program; Preschool Research Project (George Peabody College, Nashville.)

1965-68 Alum Rock Union Elementary School District

1965-66 Assistant Principal. Responsible for elementary school program scheduling and coordination of supportive school services.

1956-65 San Francisco Unified School District

1963-65 Instructor, Adult Education Division, Basic Skills Program

1960-65 Teacher, Elementary Division, Instructional program in disadvantaged areas.

1961-64 Teacher, Elementary/Junior High Summer Schools. Language development and creative arts programs.

1956-60 Administrator and Teacher, Children's Centers Division (child care).

**EDUCATION:**

M.A., San Francisco State College, School Administration 1964.

B.A., San Francisco State College, Education, 1960.

Graduate Study: Oregon State University, Biology 1965. Northwestern University, Education 1966. University of California, Educational Administration 1967. University of San Diego (Guadalajara, Mexico campus) Spanish 1968. Nova University, Education (Doctoral program), 1974-

**CREDENTIALS:**

California Credentials: Elementary School Administration 1964; Adult Education 1963; Elementary Teaching 1960 (Life); Junior High School 1963 (Life); Children's Center 1956, General Administration 1974; General Secondary 1974-

**SOCIETIES:**

Association of California Administrators in Compensatory Education. President, 1968-69. Life Membership Award 1976.

National Catholic Education Association.

Association of California School Administrators.

California Teachers' Association.

PERSONAL:

Born: San Francisco, California, September 22, 1934.

Married to Arlene F. Anderson, December 28, 1957.

Three daughters (ages 17, 15, and 11) and one son (age 1).

CONSTANCE E. GOMES

Home

79 Calaman Road  
Wanston, Rhode Island 02910

(401) 942-0133

Work

Rhode Island Legal Services, Inc.  
77 Dorrance Street  
Providence, Rhode Island 02903

(401) 274-2652

PERSONAL

Date of Birth: June 8, 1943, Providence, RI  
Marital Status: Married, 4 children  
Health: Excellent  
Lifelong resident of Providence, Rhode Island  
until December 1977 when I moved to my  
present residence.

EMPLOYMENT

March 1978  
to  
Present

Rhode Island Legal Services, Inc.  
77 Dorrance Street  
Providence, Rhode Island 02903

Public Education Specialist  
Legislative Advocate  
Administrative Hearing Specialist

Responsibilities:

Public Education Specialist: to establish Public Education Law Unit within Rhode Island Legal Services, Inc.; act as a liaison with low income community groups concerned with public education. Advocate for the rights of parents and students; conduct community education concerning pending national and local legislation that would effect programs and services to low-income school children; Team Leader for Rhode Island Legal Services, Inc. Task Force on Public Education.

Legislative Advocate: lobbyist for Rhode Island Legal Services, Inc. during General Assembly sessions. Monitor and coordinate proposed legislation, and act as a resource for low-income community groups for introduction of legislation; coordinate efforts to support or defeat pending legislation.

Administrative Hearing Representative: Administrative Advocate for low-income clients in claims for Social Security and unemployment benefit cases; and on public education related matters.

RESUME (continued)

October 1976 Rhode Island Local Services, Inc.  
to  
March 1978 Public Utility Specialist  
Public Education Specialist

Responsibilities:

Individual Client Service: Initial interviewing of clients and case preparation, administrative hearings, file maintenance and community education in areas of public utility laws and rights and responsibilities of parents and students in public education.

EDUCATION

B.A. 1977  
1975-1977 Union for Experimenting Colleges and Universities, University Without Walls, Providence, Rhode Island.  
B.A. Liberal Arts. Major: Community Legal Defense  
1973-1975 Adlernian Counseling Sessions.  
1972-1973 Rhode Island College, Child Development - Special Seminar.  
1971-1972 Urban Education Center, Providence, Rhode Island.  
Public Speaking, Preparation for C.L.E.P. test basic English.  
June 1958 Graduated - Central High School, Providence, Rhode Island.

VOLUNTEER/  
COMMUNITY  
INVOLVEMENT

1978 - Member of Steering Committee for the Center for Law & Education, Cambridge, Massachusetts, to plan and conduct Education Law Workshop for Legal Services attorneys and clients.  
1973-1977 One of eight founders of the National Coalition of E.S.E.A. Title I Parents. Served as a member of the Board of Directors from 1974-1977. Responsibilities included organizing national in-service training conferences and conducting workshops.

UNTEER/  
ACTIVITY  
INVOLVEMENT (continued)

1967-1977

Board Member (67-69), Treasurer (69-71) and Chairperson (71-77) of Providence Parent Advisory Council Title I - District Wide Council. Assisted in development of parent education programs and conducted workshops on local, state and national level. Developed proposal for parent-involvers as well as parent coordinator position. Assisted in development of Title I Special Education Project designed to provide concentrated services for children within the public school that had been diagnosed as needing residential placement. Testified in 1973 and 1977 during U.S. Senate and House of Representatives hearings regarding reauthorization of E.S.E.A. Title I.

1976 -

Board Member of Rhode Island Parents Concerned with Children's Excellence in Education. Member of core group that formed organization to bring together parents of E.S.E.A. Title I children in Rhode Island, to work cooperatively with State Department of Education in areas of developing effective parent education programs and better educational opportunities for disadvantaged children.

1967-1976

Former member of core group that founded the first parents Special Education group in Rhode Island called Providence Parents & Teachers for Special Education that advocated for quality educational programs, facilities and staff development for handicapped students.

1974-1975

Volunteer Providence Head Start Program.

1974 -

Member of Region I E.S.E.A. Title I Advisory Council.

1974-1976

Former member of policy advisory committee, U.S. Office of Education to advise on the development of a national reporting and evaluation system for E.S.E.A. Title I.

September, 1978

BIOGRAPHICAL INFORMATION

ROBERT H. KOFF is a professor and administrator at Roosevelt University, Chicago, Illinois. A University of Chicago Ph.D. (Clinical and Educational Psychology), he has been a professor of education and psychology and the first dean of the new College of Education at Roosevelt since 1972. He has been a faculty member at the University of Chicago (1964-66), University of Illinois (1965), and at Stanford University (1966-72) where he served as Director of Teacher Education and as a Research and Development Associate, Stanford Center for Research and Development in Teaching. Koff is a licensed psychologist (Illinois and California). His doctoral dissertation was nominated for an American Institute for Research Creative Talent Award and he received the University of Chicago outstanding teacher award in 1965. He is co-author with D. H. Florio of the four volume study titled the Illinois Policy Project: Accreditation, Certification and Continuing Education. He is also co-author and developer with D. Cichon of the Teaching Events Stress Inventory and is currently writing a book with H. Gideonse (to be published by the National Society for the Study of Education) that is tentatively titled -- Values Imposed by the Behavioral and Social Disciplines: Implications for Education Research and Development Policy. Koff is a consultant to the Chicago Board of Education and other school systems, the American Federation of Teachers, The Illinois Office of Education, the National Institute of Education, and the United States Office of Education. He is also an advisor to Representative Michael Brady, Chair of the Illinois House of Representatives Education Appropriation Committee. He was co-founder of the Illinois Association of Colleges for Teacher Education, serves on the advisory board of Prime Time School Television, is a board member of the Day Care and Child Development Council of America, is a member of the Board of Directors, the North Shore Country Day School, Winnetka, and is a member of the steering committee of the Illinois Urban Education Seminar. His research interests include education policy studies, theories of personality and instruction, and ecological psychology.

439 South Michigan  
Chicago, Illinois 60605  
(312) 341-3706

Home: 794 Highland Place  
Highland, Illinois 60035  
(312) 433-4890

VITA

NAME: Robert H. Koff

DATE OF BIRTH: June 5, 1938, Chicago, Illinois

EDUCATION:	<u>Degree</u>	<u>Institution</u>	<u>Year</u>
	A.B. in Psychology (Deans List)	University of Michigan	1961
	A.M. Educational Psychology	University of Chicago	1962
	Ph.D. Clinical and Educational Psychology	University of Chicago	1966

PROFESSIONAL EXPERIENCE:

1972-	Professor of Education and Psychology and Dean, College of Education	College of Education, Roosevelt University
1966-72	Assistant Professor and Director of Teacher Education	School of Education, Stanford University
1966-72	Research and Development Associate and Member Executive Committee	Stanford Center for Research and Development in Teaching, Stanford University
1966-72	Visiting Scientist	Laboratory for Hypnosis Research, Department of Psychology, Stanford University
1965	Visiting Scholar	Trinity College, Oxford University
1965	Visiting Scholar	Hempstead Clinic, London, England
1964-66	Instructor	University of Chicago
1964-66	Project Co-Director, Use of Small Groups to Adapt Problem Students	University of Chicago
1964-66	Director, Department of Education Graduate Student/Faculty Research Seminar	University of Chicago
1964	Instructor	University of Illinois, Champaign

VITA: Robert H. Koff

1963-64	Teacher (grades 5-7)	University of Chicago Laboratory School
1962-63	Counselor	Jewish Vocational Service, Chicago, Illinois
1961-64	Counselor and Teacher	University of Chicago Sonia Shankman Orthogenic School
1961	Psychiatric Aide	University of Michigan Children's Psychiatric Hospital

CERTIFICATION:

1965	Psychologist (#72-558)	State of Illinois
1968	Psychologist (PL3149)	State of California

JOURNAL EDITING:

Advisory Editor, Journal of Educational Psychology, 1974-77.  
Occasional Reviewing: Contemporary Psychology, American  
Educational Research Journal, Review of Educational Research,  
Child Development.  
Editor, Pupilometry (an informal journal of comparative pupil-  
ography), 1967-72).

HONORS:

University of Chicago Ford Foundation Fellow 1961-66  
Doctoral Dissertation nominated for American Institute for  
Research Creative Talent Award, 1966  
Outstanding Teacher Award, University of Chicago, 1965

MEMBERSHIP IN PROFESSIONAL ORGANIZATIONS:

American Psychological Association  
1971-74 Committee on Pre-College Psychology; Chair, 1973-74  
Nominated for Fellowship status, Division 15, 1978  
American Educational Research Association  
1971-72 Program Committee -- Division C  
American Association for the Advancement of Science  
Society for Research in Child Development  
National Society for the Study of Education  
Society for the Psychological Study of Social Issues  
Phi Delta Kappa

VITA: Robert H. Koff

CONSULTANTSHIPS/COMMITTEES/CIVIC ACTIVITIES:

Illinois House of Representatives Education Appropriations Committee, Advisor to Chair, Representative Michael Brady, 1978 to present.

School City of Hammond, Hammond, Indiana (evaluation of Hammond Middle Schools), 1977-78.

Day Care and Child Development Council of America, 1972 to present; Executive Board 1972-78.

Co-founder and member Steering Committee, Illinois Urban Education Seminar (offered in cooperation with the Institute for Educational Leadership, Washington, D.C.), 1978 to present.

Chicago Board of Education School Finance Study Group 1977-78.

Chicago Board of Education School Violence and Vandalism Advisory Board, 1977 to present.

Citizens Advisory Board on Desegregation, Chicago Board of Education, 1977-78.

Big 8, Big 10 and Private School Deans of Education Network, 1972 to present.

Prime Time School Television Advisory Board, 1973 to present.

Board of Education, School District 108 (Highland Park, Ill.) Presidents' Council, 1975-77, President 1976-77.

University of Chicago, Sonia Shankman Orthogenic School Advisory Board to the Director, 1972 to present.

Illinois State Teacher Certification Board (on questions concerning certification and teacher education program approval policy) 1975-78; (on multicultural education policy) 1978.

National Institute of Education (on institute mission/organization), 1971-72; (on program planning), 1974-75.

Program and proposal reviewing for the following agencies: NIE; NIMH; NSF; USOE.

Illinois Association of Colleges for Teacher Education, Co-Founder and Member Executive Committee 1972-76.

Board of Directors, North Shore Country Day School, Winnetka, Illinois, 1978 to present; Member Search Committee for Headmaster, 1978.

VITA: Robert H. Koff

American Federation of Teachers, Chicago, Illinois (on questions concerning teacher stress and school violence), 1976 to present.

Chicago Principals Association (on matters concerning continuing education for administrators), 1973-76.

VITA: Robert H. Koff

SPONSORED RESEARCH:

Project Co-Director, Use of Small Groups to Adapt Problem Students. Supported under provisions of a grant from the National Institute of Health and the University of Chicago (\$250,000) 1964-66.

Project Director, Pupilometry-Pupillography Research Program, Laboratory for Hypnosis Research and Stanford Center for Research and Development in Teaching, Stanford University (\$30,000) 1967-69.

Project Director, Training of Instructional Teams for a Differentiated Approach to Learning. Supported under provisions of a grant from the U.S. Office of Education (\$115,000) 1969-71.

Project Director, Group Process Training Curriculum and Crisis Reduction and Management Program, Stanford Center for Research and Development in Teaching and the U.S. Office of Education (\$50,000) 1971-72.

Research Director, Microteaching and Data Bank Program, Stanford Center for Research and Development in Teaching and the U.S. Office of Education (\$250,000) 1967-72.

Program Director, Research and Development Grant awarded to the College of Education, Roosevelt University by the Spencer Foundation, Chicago, Illinois (\$256,000) 1972-76.

Project Director, Illinois Policy Study: Accreditation, Certification and Continuing Education. Supported under provisions of a contract with the National Institute of Education (\$60,000) 1975-76.

Project Co-Director, Values Imposed by the Behavioral and Social Disciplines: Implications for Education Research and Development Policy. Supported under provisions of a grant from the Ford Foundation (\$20,000) 1978-79.

VITA: Robert H. Koff

PUBLICATIONS AND REPORTS:

Systematic changes in children's word associations, 1916-1963. Child Development, 1965, 36, 299-305.

A manual of computer programs for scoring a process for in-school screening of children with emotional handicaps. Mimeographed, 1966 (with J. Yeidel).

The relationships between maladjustment and sociometric status. Mimeographed, 1966 (with T. H. Hawkes).

An observational technique for assessing maladjustment. Mimeographed, 1966 (with T. H. Hawkes).

Scoretest: A fortran IV program for test scoring. Mimeographed, 1967 (with A. Lewy).

Cognitive processes in the social science curriculum. Report of the Cognitive Processes Panel to the Statewide Social Sciences Study Committee, State of California, 1967 (with M. Covington, J. R. Suchman, H. Taba and W. Ward).

Dynamics of task and process: The classroom as social organism. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 15, November, 1967.

Dynamics of task and process: The classroom as social organism. Interaction Analysis Newsletter, 1967, 3 (1), 23-26.

The definition of cognitive control principle: A case of diminishing returns. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 16, December, 1967.

Pre-theoretical considerations of uncertainty: An aspect of classroom communication. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 19, January, 1968 (with R. L. Warren).

Sociometric choice: A study in pupillary response. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 20, February, 1968 (with T. H. Hawkes).

Systematic changes in adult word-association norms 1910-1967: Implications for the language of the classroom. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 28, April, 1968 (with D. H. Feldman).

Personality correlates of sociometric status. Stanford Center for Research and Development in Teaching, Research and Development Memorandum No. 21, May, 1968 (with T. H. Hawkes).

Rachel B. Tompkins  
Director  
Citizens' Council for Ohio Schools  
517 The Arcade  
Cleveland, Ohio 44114

Education:

- A.B. - West Virginia University, 1965  
Major fields of study were biology, chemistry, English literature. Graduated with highest honors. Member of Phi Beta Kappa
- M.P.A. - Syracuse University, 1968  
Major field was public administration. Degree awarded with distinction
- Ed. D. - Harvard University, 1975  
Major area of study was administration, planning and policy analysis

Employment:

Director, Citizens' Council for Ohio Schools

Responsible for management of organization with staff of eight and an annual budget of \$250,000. Supervision of research, writing, technical assistance and monitoring on desegregation, finance, exclusion, and citizen participation in schools

1975-78 Associate Director, Citizens' Council for Ohio Schools

Responsible for Council research, writing, and publication in areas of school desegregation, school attendance, and school finance. Also engaged in building networks of citizens concerned about these particular education issues. Additional tasks include proposal writing and fund raising

1975-76 Consultant, National Institute of Education Research project in rural education

Prepared two papers on rural school organization and rural school finance (see publications)

1972-74 Staff Associate, University of Massachusetts, President's Office

- Policy analysis on issues of student financial aid, admission of adult students, continuing education, and community services
- Program development with other state agencies.  
Organized an educational release program for prisoners in state institutions
- Represented the University on various state and regional groups concerned with continuing education, adult programs, and regional planning

- 1972 Teaching Assistant, Harvard  
Developed and taught with two other faculty a course in university planning using the case study method
- 1971 Research Assistant, Center for Educational Policy Research, Harvard  
Assisted in preparation of evaluation of Title I ESEA programs  
Developed and taught a course in "The Effects of Schooling" with four others
- 1970 Assistant to Vice President, Off Campus Education and Assistant Professor of Political Science, West Virginia University  
- Policy analysis and program development for university off campus programs
- 1968-70 Area Program Chairman, West Virginia University Appalachian Center  
- Program assistance to county extension agents on educational programs for young people and adults  
- Implemented a federally funded nutrition education program which included managing the hiring and training of paraprofessionals  
- Implemented a computer based management and reporting system  
- Organized and conducted staff training programs
- 1965-67 County Extension Agent 4-H  
- Organized and implemented non-formal educational programs for young people ages 9-19  
- Recruited and trained volunteer leaders

Personal:

Born June 1, 1944  
Married to Richard F. Tompkins  
Mother of Rebecca and Daniel

Publications:

1. "Economy, Equality, and Efficiency: The Myths of Rural School Consolidation" (co-author with Jonathan Sher), Educational Forum, Vol. XLI, No. 1, November, 1976, and Vol. XLI, No. 2, January, 1977. Issued as an occasional paper by the National Institute of Education, July, 1976, and as a chapter in Education in Rural America: A Reassessment of Conventional Wisdom, Edited by Jonathan P. Sher, Westview Press, Boulder, Colorado, 1977.
2. "Coping with Sparsity: A Review of Rural School Finance" in Education in Rural America: A Reassessment of Conventional Wisdom, Edited by Jonathan P. Sher, Westview Press, Boulder, Colorado, 1977.
3. "Outline of a Court Desegregation Process", "The Courts and Desegregation", "Outcomes of Desegregation", "White Flight", "Status Report, Cleveland Case", and "The Cleveland School Desegregation Decision Reed v. Rhodes". Issues of The Bulletin published by Greater Cleveland Project.
4. "Community Education and Planning", "Techniques of Desegregation", and "Outcomes of Desegregation for Schools and Communities" in Citizen Guide to Desegregation, Citizens' Council for Ohio Schools, February, 1976.
5. "How the Public Proposes to Regain School Control", Book Review, Phi Delta Kappan, November, 1976.
6. "Community Preparation for Desegregation: Cleveland", (with Charles Case, R. Jerrald Shive, and Joseph Rogus), prepared under contract to the National Institute of Education, November, 1976.
7. Editor, Desegregation Update, periodic publication of the Citizens' Council for Ohio Schools.
8. "Current Status of Desegregation in Ohio Cities," Ohio School Boards Journal, Vol. 21, No. 8, August, 1977.
9. "School Desegregation in Ohio: The Current Scene," Greater Cleveland Bar Association Journal, February, 1978.
10. Editor, Citizen Guide to Quality Education, Citizens' Council for Ohio Schools, July, 1978.
11. "The Dilemmas of Standardized Achievement Tests" in Citizen Guide to Quality Education, Citizens' Council for Ohio Schools, July, 1978.
12. "Preparing Communities for School Desegregation," Theory Into Practice, Vol. XVII, No. 2, April, 1978.

Publications:  
(Continued)

13. "Information for Desegregation in Six Ohio Metropolitan Areas," NIE-G-78-0127, in process.
14. "State and Federal Policy Toward Educating Educators," in Professional Education, The Future, and Human Services, National Society for the Study of Education Yearbook, 1980, in preparation.

Professional and Community Activities:

1. Board member, Children's Defense Fund
2. Education Advisory Committee, Cleveland Urban League
3. Desegregation Advisory Committee, Federation for Community Planning
4. Program Committee, two years, Health and Welfare Institute, Federation for Community Planning
5. Member, Lomond Neighborhood Association
6. Member, American Educational Research Association
7. Board Member, Trinity Day Care Center

Lectures:

Case Western Reserve University, School of Social Work, Social Work and the School, "The School Finance Crisis in Cleveland", February 7, 1978.

Case Western Reserve University, Undergraduate Program in Urban and Environmental Studies, "School Desegregation, 1978," Four lectures, April, 1978.

Case Western Reserve University, School of Social Work, and the School, "Urban School Problems - Some History," February, 1977.

RESUME'

FRED L. BANKS, JR.

ADDRESS:

Home: 959 Arbor Vista Boulevard  
Jackson, Mississippi 39209  
Phone: (601) 354-0786

Office: 318 East Pearl Street  
Jackson, Mississippi 39201  
Phone: (601) 948-7301

DATE OF BIRTH: September 1, 1942

PLACE OF BIRTH: Jackson, Hinds County, Mississippi

MARITAL STATUS: Married  
Two Children: Rachel & Jonathan

EDUCATION:

High School: Holy Ghost Catholic School, 1956-58  
Lanier High School 1958-60  
Jackson, Mississippi

College: Howard University, College of Liberal Arts,  
Washington, D. C., 1960-65; B.A. Business  
Administration (Accounting)

Law School: Howard University School of Law, J. D.,  
1968, Cum Laude

ACADEMIC HONORS AND  
PUBLICATIONS:

Howard University National Competitive  
Scholarship Winner (1960).  
Corpus Juris Secundum Award (1966) for first  
year law student contributing the most to  
academic achievement.  
Plaque for second year student with the highest  
academic average (1967).  
Several awards for student attaining the highest  
grade in a particular course.  
Law Journal Member, 1965-68.  
Civil Rights and Book Review Editor - Law  
Journal, 1967-68.  
Recent Development, 13 Howard Law Journal 450  
(1967).

STUDENT WORK EXPERIENCE: Non-Legal

Clerk (part-time) U.S. Patent office, 9/62-1/64  
Clerk (part-time) Freedman's Hospital, 2/64-10/64  
Accounting Technician (part-time and summer)  
Federal Aviation Agency, 4/66-5/67.

Legal:

Ford Foundation Fellow, 1966-67. Research in civil rights cases under Professors Herbert O. Reid and Frank D. Reeves at the Howard School of Law.

Legal Assistant to the Director of OEO Legal Services Program, summer 1967 and part-time until July, 1968. While at OEO, I prepared an article for R. Sargent Shriver entitled "Law Reform And The Poor" which appeared in the American University Law Review, Vol. 17, No. 1 December, 1967.

BAR MEMBERSHIPS:

Mississippi, District of Columbia (Federal District Courts of Mississippi, Fifth Circuit Court of Appeals, and United States Supreme Court.)

PROFESSIONAL EXPERIENCE:

Member, Mississippi House of Representatives, 1976-present.

Associate Counsel for Mississippi NAACP Legal Defense and Educational Fund, Inc., 1968 - present.

Partner - Banks & Nichols, Attorneys, 1968 - present.

City Attorney, Town of Fayette, Mississippi, 1970 - present.

Consulting Attorney - Mississippi Association of Educators, 1977 - present.

Member, Mississippi Board of Bar Admissions, appointed 1978.

ACTIVITIES:

Business:

Director, State Mutual Federal Savings and Loan Association.

Director/General Counsel, Assembly Manufacturing Corporation.

General Counsel, Peoples Undertaking Company,

Civic:

President, Jackson Branch NAACP.

Director, United Way.

Director, Big Brothers/Big Sisters Program.

Member, Jackson Urban League

Political:

Fellow, Mississippi Institute of Politics.

Member, National Democratic Party Commission on Presidential Nomination And Party Structure ("Winograd Commission").

Co-Manager, Carter/Mondale Campaign in Mississippi (1976).

Delegate to 1976 Democratic National Convention

Professional:

Director, North Mississippi Rural Legal Service

Member, American, National, Mississippi, Hinds County, Magnolia Bar Associations, American Judicature Society, National Conference of Black Lawyers.

NATIONAL ADVISORY COUNCIL ON THE EDUCATION  
OF DISADVANTAGED CHILDREN

Independent

AUTHORITY: 20 U.S.C. 241E, & 1233c  
P.L. 91-230, Sec. 112 (34 Stat. 125)  
1233b

METHOD: Appointed by the President

MEMBERS: FIFTEEN - Where the President fails to appoint a member to fill a vacancy in the membership of a Presidential advisory council within sixty days after it occurs, then the Secretary of HEW shall immediately appoint a member to fill such vacancy. (P.L. 93-389, 8/21/74 (88 Stat. 575). -

CHAIRMAN: No provision.  
(President designated the Chairman by ORDER)  
*Pres designates*

TERM: THREE YEARS - except that in the case of initial members  
FIVE shall be appointed for terms of ONE year  
FIVE shall be appointed for terms of TWO years  
Appointments to fill vacancies shall be only for such terms as remain unexpired. (NOT HOLDOVERS)

SALARY: Members who are not regular full-time employees of the U. S. shall be entitled to receive compensation at a rate fixed by the Commissioner of Education, but not exceeding the daily rate of a GS-13, including traveltime. (20 U.S.C. 1233c)

NATIONAL ADVISORY COUNCIL ON THE EDUCATION  
OF DISADVANTAGED CHILDREN

Independent

PURPOSE:

To review the administration and operation of Title I of the Elementary & Secondary Education Act of 1965, including its effectiveness in improving the educational attainment of educationally deprived children, and making recommendations for its improvement and its administration and operation.

REPORT:

Shall report annually to the President and the Congress not later than March 31 of each calendar year. The President is requested to transmit to the Congress such comments and recommendations as he may have with respect to such report.

TERMINATION:

Subject to section 448 (b) of the General Education Provisions Act, the Council shall continue to exist until July 1, 1978 (P. L. 93-380, 8/21/74 (88 Stat. 612) ~~September 30, 1978~~

*Oct. 1979*  
*1984*

ORDER

-----

I hereby designate Owen F. Peagler as  
Chairman of the National Advisory Council on the  
Education of Disadvantaged Children.

*Herold R. Ford*

THE WHITE HOUSE,  
December 11, 1975

THE WHITE HOUSE  
WASHINGTON

8-16-79

To Sen Civiletti -

Have South African  
funds been used im-  
properly to influence  
U.S. elections or  
U.S. media?

J. C.

THE WHITE HOUSE  
WASHINGTON

16 Aug 79

The Vice President

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

Please forward copies to  
Stu Eizenstat and Frank  
Moore.

cc: Hamilton Jordan

3469

	FOR STAFFING
	FOR INFORMATION
<input checked="" type="checkbox"/>	FROM PRESIDENT'S OUTBOX
<input checked="" type="checkbox"/>	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND
	NO DEADLINE
	LAST DAY FOR ACTION -

ACTION  
FYI

*ask UP to  
give copies to  
Stu + Frank*

	ADMIN CONFID
	CONFIDENTIAL
	SECRET
	EYES ONLY

<input checked="" type="checkbox"/>	VICE PRESIDENT
<input checked="" type="checkbox"/>	EIZENSTAT
<input checked="" type="checkbox"/>	JORDAN
<input checked="" type="checkbox"/>	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE



OFFICE OF THE VICE PRESIDENT

WASHINGTON

August 15, 1979

*Fritz*  
*@*

MEMORANDUM FOR: THE PRESIDENT

FROM: THE VICE PRESIDENT *WJ*  
STU EIZENSTAT *su*  
EXECUTIVE COMMITTEE

SUBJECT: LEGISLATIVE AGENDA

We have prepared an update of the 1979 legislative agenda focussing on major priorities for the remainder of this Congressional session.

The purpose of this process is to:

- Give firm direction to the Cabinet and White House staff on priorities for the next 90-120 days, enabling us to place maximum emphasis in scheduling, public liaison, Congressional liaison and other activities on legislative issues of greatest importance to you.
- Provide Congress with a clear sense of our legislative objectives, including priorities for scheduling of bills during the remainder of the session.
- Establish a more targeted set of benchmarks against which we expect the Congress and the Administration to be judged at the end of this legislative session.

In contrast with past practice, the third objective suggests that we may wish to announce publicly your priorities decisions following consultation with the House and Senate leadership. A discussion of the pro's and con's of such a strategy is provided in the attached decision memorandum.

Following the Speaker and the Majority Leader's return to Washington, we wish to consult with them and seek agreement to accommodate your priorities in Congressional scheduling decisions.

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for Preservation Purposes**

Memorandum for The President  
Page 2

Finally, as you know there are two tough, contentious issues (Defense supplementals/SALT and MFN) which we do not believe appropriate to surface as part of this process.

## PRIORITIES RECOMMENDATIONS AND DECISIONS

### I. Presidential priorities for the Remainder of this Congressional Session.

#### A. Recommended Priorities

1. Energy. Among the major initiatives announced in April and July, the following should be designated for final action during the remainder of this session.

- Synfuels Bill/Energy Security Corporation
- Energy Mobilization Board
- Windfall Profits Tax
- Rationing Authority/Mandatory State Conservation Plans
- Aid to the Poor
- Solar Bank

Initiatives targeted for final action if possible this session include:

- Residential and Commercial Conservation Program
- Mass Transit/Auto Efficiency

Initiatives designated for final action next session are:

- Utility Oil Backout Program

2. SALT. Continuing heavy emphasis will be needed throughout the fall.

3. Hospital Cost Containment. A strong push will be needed to secure an acceptable bill. House Commerce Committee mark-up is anticipated before September 15, and Senate floor action is also expected in September.

4. Urban Package. Both the EDA Authorization and the UDAG expansion are in good shape. The Budget Resolution provides room for Countercyclical Revenue Sharing. While it will still be a difficult fight, the most recent economic forecasts increase the odds of ultimate Congressional approval.

5. Department of Education. Following Conference Committee agreement, a strong effort will once again be required in the House. The Vice President, with Secretary Harris, will continue to take the lead on this legislation.

6. Panama Implementing Legislation. High priority will be needed for successful completion of action in Conference Committee.

7. Welfare Reform. Priority should be assigned to securing House approval if possible this session, to provide the momentum necessary for final passage next year.

8. National Health Insurance. While first priority in the Senate Finance Committee must go to the Windfall Tax, we should seek Senate approval of health insurance legislation if possible before the Congress adjourns.

9. Fair Housing Amendments. An important civil rights initiative, this legislation should be targeted for House approval this session. Though previously a Departmental priority it is moving much more quickly than expected in the House. Pat Harris strongly recommends elevation to the Presidential level.

We recommend a special category for Alaska lands legislation indicating that it remains a Presidential priority for action but only after the Senate has completed action on the higher priority energy bills. We would also emphasize that strong administrative protections will continue until new legislation is passed.

While major budget issues remain a critical priority, they are not identified as a specific item for several reasons. The Budget Task Force has largely succeeded in affirmative efforts to establish the broad contours of your FY80 recommendations in the House and Senate Budget resolutions. Ongoing efforts must now be directed toward a number of separate bills, including:

Foreign Assistance. There is a chance that the foreign aid appropriations bill will pass the House soon after Labor day; it is possible, however, that we may have to ask for a continuing resolution.

Public Works, Interior, DOD Appropriations. Each is a potentially significant budget threat and will be carefully watched.

Clinch River Breeder Reactor. Will remain a high priority of the Budget Task Force.



II. Explanation of Presidential Priorities Recommendations

A. Priorities Recommended. Energy and SALT are by far and away the leading priorities, and should be considered as super-priorities for the year. This priority could be underscored by asking that every Administration speaker focus primary attention on one or both of these issues between now and December. If favorable action could be secured on the above measures, Real Wage Insurance would be the only item designated for highest tier Presidential priority last January on which we did not achieve a major victory or make substantial progress.

Time

B. Priorities Achieved, Deferred, or Deleted

1. Achievements. Congress has already completed or nearly completed action on the following Presidential priority initiatives:

- Taiwan Omnibus
- MTN/Countervailing Duties
- COWPS Reauthorization
- Middle East Assistance

2. Priorities Deferred. The following measures -- initially designated for second and third tier Presidential priority -- are potential candidates for final action next year:

- Regulatory Reform (Process Legislation, Rail and Truck Deregulation)
- Mental Health Amendments
- Federal Compensation Reform
- FBI/Intelligence Charters (some action this year if possible)

try to move

Approve  \_\_\_\_\_ Revise \_\_\_\_\_

3. Priorities Deleted. Public Financing is dead for this Congress. Major provisions of our Small Savers proposal -- once targeted as a regulatory reform priority -- are unlikely to be enacted either in 1979 or 1980.

Approve  \_\_\_\_\_ Revise \_\_\_\_\_

### I.II. Departmental Priorities

Priorities Recommendations. Among measures initially recommended for Departmental lead, the following initiatives should be considered priorities for final action this session. It should be emphasized that except in exceptional circumstances, the Departments will have exclusive responsibility for congressional action on these measures and that commitment of your time should be kept to a minimum. Normal White House clearance functions will, of course, continue should policy or budget issues arise.

1. DOD Authorization. Once again the nuclear carrier is an issue. In addition, Selective Service registration will be an important issue. Lead: Brown. ✓
2. Turkish Assistance. There are serious problems which must be resolved in conference committee on the security assistance bill. Lead: Vance. ✓
3. Refugee Assistance. Existing authorities expire on September 30. Mark-up is underway in the House and Senate floor consideration is likely in September. High priority will be needed to secure favorable action. Lead: Civiletti - Vance. ✓
4. Export Administration Act. This current authorization expires September 30. Legislation has passed the Senate, but priority will be needed to obtain early consideration on the House floor. Lead: Kreps. ✓
5. Arms Sales. Several items are currently pending. Affirmative action is not needed, but continuing care must be taken to avoid legislative vetoes. Lead: Vance. ✓
6. Housing and Community Development Amendments. Both houses have approved legislation and a conference committee is pending. Components providing for UDAG expansion are flagged under Presidential priority (Urban package) above. Lead: Landrieu. ✓
7. Dairy Price Supports. Congressional passage is likely, and the Administration should if possible be postured to claim success on an important piece of farm legislation. Lead: Bergland. ✓
8. Ratification of International Sugar Agreement. Prospects are still uncertain for passage of sugar legislation this year. The Administration has attempted to work out a reasonable approach. Lead: Bergland. ✓
9. Nuclear Waste Management. The report of the Three Mile Island Commission is expected in October. The Administration should be in a position to move as quickly as possible following completion of the study. Lead: Duncan. ✓

*report status to me*

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for Preservation Purposes**

10. Inland Energy Impact Assistance. Priority is important to agreement on synfuels legislation. Lead: Kreps.

11. Water Policy. While favorable action is unlikely on new authorizing legislation, this must remain an important defensive priority. Lead: Andrus.

12. Reclamation Act Amendments. Both the Senate and the House Committees are moving. Priority should be attached to resolving this controversial issue if at all possible in 1979. Lead: Andrus.

13. Judicial Efficiency Package. Action this year is possible on parts of the package especially the Magistrates bill. It should remain a high Departmental priority. Lead: Civiletti.

14. Justice Department and LEAA Authorizations. The full Senate and House Committees have acted. High Departmental priority is attached to completion of action this year. Lead: Civiletti.

15. Child Welfare Reform. This is important Administration proposal to improve adoptions/foster care programs affecting severely disadvantaged children. The House has completed action and Senate Finance Committee action is likely once the calendar has cleared. Lead: Harris.

16. Child Health Assurance Program. The Senate Finance committee has acted and favorable House Committee action is likely. Should be an important Departmental priority. Lead: Harris.

17. Federal Crop Insurance. Expiration of the disaster payments program provides a strong lever to press for approval of reforms. USDA urges high Departmental priority. Lead: Bergland.

18. Meat Import Legislation. USDA believes chances for Congressional approval of acceptable legislation are strong and urges high priority on completion of action this session. Lead: Bergland.

19. Trade Reorganization. Our best chance for approval is this session, especially if Senator Ribicoff will agree to move by plan. Lead: OMB.

*Prob. plan or  
nothing*



#### IV. Public Release of Agenda Decisions

A decision is needed on whether to release or to keep your priorities decisions confidential. In the past, priorities decisions have been announced only in partial form or in the broad context of the State of the Union speech and message.

The major disadvantages of public announcement include:

- Potential that unexpected legislative opportunities could be lost through Administration decisions to defer final action on many initiatives until next year.
- Potential that Congressional subcommittee and committee chairmen may criticize the Administration for changing signals on priorities in mid-year.
- Negative reaction from constituent groups, party and elected officials if highest priority is not attached to proposals which they consider most important.

The major advantages of public announcement are that it could:

- Provide a more realistic benchmark than the comprehensive State of the Union Message from which to judge Administration achievements at the end of this Congressional session.
- Help to underscore the priority attached to progress on energy.
- Provide a clear and unified response to questions that the press will inevitably raise and ask us to address.

We do not request your final decision at this time. We do believe the potential advantages are sufficiently important that a strategy should be prepared for public announcement should you deem it advisable following consultation with the House and Senate leadership.

*Announce "super-priorities" - Try to pick up all the others possible as bonuses -*

THE WHITE HOUSE  
WASHINGTON

16 Aug 79

Bob Lipshutz

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
appropriate handling.

Rick Hutcheson

Jim McIntyre

The signed original has been  
given to Bob Linder for  
appropriate handling.



FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

ACTION  
FYI

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

	VICE PRESIDENT
	EIZENSTAT
	JORDAN
	KRAFT
	LIPSHUTZ
	MOORE
	POWELL
	WATSON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE

	ARAGON
	BOURNE
	BUTLER
	H. CARTER
	CLOUGH
	COSTANZA
	CRUIKSHANK
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HUTCHESON
	JAGODA
	LINDER
	MITCHELL
	MOE
	PETERSON
	PETTIGREW
	PRESS
	RAFSHOON
	SCHNEIDERS
	VOORDE
	WARREN
	WISE

	ADAMS
	ANDRUS
	BELL
	BERGLAND
	BLUMENTHAL
	BROWN
	CALIFANO
	HARRIS
	KREPS
	MARSHALL
	SCHLESINGER
	STRAUSS
	VANCE

THE WHITE HOUSE  
WASHINGTON

August 14, 1979

MEMORANDUM FOR THE PRESIDENT

FROM: BOB LIPSHUTZ *RLS*

RE: Executive Order Entitled: Director of  
the Office of Management and Budget

The attached Order should be signed immediately following approval of Enrolled Bill H.R. 4616.\* The Order is technical in nature and clarifies certain delegations of Presidential authority to the Director of OMB.

The attached Order has been approved by OMB and Justice. We recommend approval.

Approve

Disapprove

\*signed 8/14/79

THE WHITE HOUSE

WASHINGTON

August 14, 1979

MEMORANDUM FOR THE PRESIDENT

FROM:

BOB LIPSHUTZ *RLA*

RE:

Executive Order Entitled: President's  
Management Improvement Council

The attached proposed Order would implement your directive of May 3 on Improving Management and Combating Fraud and Waste in Federal Programs by establishing a committee of Federal, state, local and private representatives to advise the President and executive agencies on solutions to management problems. Administrative and staff support will be provided by the Office of Personnel Management, and the Council itself will be chaired by the Directors of OMB and OPM.

The Order has been approved by OMB and Justice. We recommend approval.

Approve

Disapprove

THE WHITE HOUSE  
WASHINGTON

16 Aug 79

Jack Watson

The attached was returned  
in the President's oubox  
today and is forwarded to  
you for appropriate handling.

Rick Hutcheson

Jim McIntyre

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

ACTION  
FYI

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

VICE PRESIDENT
EIZENSTAT
JORDAN
KRAFT
LIPSHUTZ
MOORE
POWELL
WATSON
WEXLER
BRZEZINSKI
MCINTYRE
SCHULTZE

ARAGON
BOURNE
BUTLER
H. CARTER
CLOUGH
COSTANZA
CRUIKSHANK
FALLOWS
FIRST LADY
GAMMILL
HARDEN
HUTCHESON
JAGODA
LINDER
MITCHELL
MOE
PETERSON
PETTIGREW
PRESS
RAFSHOON
SCHNEIDERS
VOORDE
WARREN
WISE

ADAMS
ANDRUS
BELL
BERGLAND
BLUMENTHAL
BROWN
CALIFANO
HARRIS
KREPS
MARSHALL
SCHLESINGER
STRAUSS
VANCE

*Jack -  
Give me a breakdown  
by agency. ~~as of~~  
J*

THE WHITE HOUSE

WASHINGTON

August 15, 1979

INFORMATION

MEMORANDUM FOR: THE PRESIDENT  
FROM: Jack Watson *jam* and John White *JW*  
SUBJECT: The Administration's Minority Procurement Performance

In March 1978, you set a 1979 goal to triple the \$1.1 billion level of Federal minority procurement achieved in 1977. Earlier this summer, you mentioned that Congressman Stokes and others in the minority business community were concerned about whether the Administration's statements on minority procurement performance were true.

We have completed a thorough review of the status of the Administration's efforts to meet the \$3.3 billion goal, as well as a review of the reliability of the data systems used to measure our performance in this area. While we have some concerns about the varying ways the data are collected by individual agencies, overall, we think that the data system -- which has been in place for nearly a decade -- provides an accurate representation of Federal minority procurement activity and is the appropriate basis for gauging whether we are meeting our goal.

It appears from our review that we may not reach our tripling goal. We expect that the 1979 figures will show that we have more than doubled our 1977 levels, and that minority procurement will probably be in the range of \$2.6-\$2.8 billion. This will be a positive demonstration of our commitment to the minority business community to continue working to achieve a very tough goal.

We have several steps under way to build upon our experiences to date and to improve the Administration's performance in the future. A new computerized data system developed by the Office of Federal Procurement Policy will soon be operational. This system will vastly improve our data collection and analysis capabilities and provide the basis for an outreach effort to identify concrete minority procurement opportunities by geographic region. In addition, Luther Hodges at Commerce has renewed the efforts of the Interagency Council for Minority Enterprise to develop and fulfill new goals for 1980 and 1981. At the same time, OMB will use the budget process to focus attention on the importance of this program to insure that agencies adhere to the agreed-upon goals for the future.

We are sending a memorandum to the agencies to inform them of the results of our review and to reiterate your strong support for the minority procurement program. We will continue to monitor the Administration's performance in this area closely and keep you appropriately informed.

THE WHITE HOUSE  
WASHINGTON  
16 Aug 79

Administrator Weaver

The attached was returned in  
the President's outbox today  
and is forwarded to you for  
your information.

Rick Hutcheson



FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
LAST DAY FOR ACTION -

cc  
*Wheeler*

ACTION  
FYI

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

VICE PRESIDENT
EIZENSTAT
JORDAN
KRAFT
LIPSHUTZ
MOORE
POWELL
WATSON
WEXLER
BRZEZINSKI
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BLUMENTHAL
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CALIFANO
HARRIS
KREPS
MARSHALL
SCHLESINGER
STRAUSS
VANCE



U.S. SMALL BUSINESS ADMINISTRATION  
WASHINGTON, D.C. 20416

Vernon -  
Good  
J

OFFICE OF THE ADMINISTRATOR

August 14, 1979

The President  
The White House  
Washington, D.C. 20500

Dear Mr. President:

I can report to you that the Small Business Administration is better managed and a more aggressive, demanding and successful advocate for small business than when you took office. We, also, are making progress in expanding and orienting our programs to the requirements of the small and minority business community. This letter presents the actions we have taken to strengthen our management effectiveness. Shortly, you will hear from us about important program changes now underway.

Personnel

In the last few months, we have changed 12 of our 26 top managers. The fundamental management and program changes being introduced need the full support of these managers. To accomplish this, we recently brought them together for 3-1/2 days at the Naval War College in Newport. This conference resulted in an Agency strategy statement which lays out an agreed upon plan of action. The "Spirit of Newport," as our new management initiatives are referred to, is alive and well. Morale is high. We achieved 100 percent participation in the Senior Executive Service. You have a team that is capable and dedicated to the goals of your Administration. ✓

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Management Changes

In addition to critical personnel initiatives, we have accomplished other key management changes:

1. Reorganized Washington Central Office
2. Reorganized the 10 Regional Offices
3. Instituted a New Planning and Budgeting System
4. Delegated Additional Authority to Regional Administrators
5. Developed the Merit Pay System for Middle-Level Managers (We are first Department or Agency to do so.)
6. Planned an On Line, Real Time Data Management and Communications System for All Our Field Offices
7. Generated a Comprehensive Employee Training Plan
8. Strengthened the Offices of Advocacy and Minority Small Business with More Personnel

Risk Management

We have attacked aggressively, situations requiring improvement to avoid or reduce potential shortcomings in Agency operations. I discussed with you the problems we face in the minority procurement and business development program. We have completed two out of the three phases of a comprehensive investigation. We will complete our investigation next month. I believe the program will be stronger and more widely supported as a result of this thorough examination.

To ensure continuing surveillance, I have laid out a plan with the Inspector General for "risk management" so that program areas representing the highest risks receive the greatest attention.

White House Conference on Small Business

The White House Conference on Small Business was showing signs of management weakness and disunity. We made a change in the Director of the Conference to alleviate these problems.

In summary, Mr. President, our management team, organization, and direction are in place. Our real work has just begun. The task before us is to move ahead aggressively on the programmatic front. We have several major thrusts to make services, assistance and economic incentives available to the small business community. We look forward to these challenges with confidence.

Respectfully,

A handwritten signature in dark ink, appearing to read 'A. Vernon Weaver', with a stylized flourish at the end.

A. Vernon Weaver  
Administrator

3:00 PM

THE WHITE HOUSE

WASHINGTON

August 15, 1979

BRIEFING ON SALT FOR COMMUNITY LEADERS FROM  
MAINE, NEBRASKA, AND VIRGINIA

Thursday, August 16, 1979  
3:00 p.m. - 3:15 p.m.  
The East Room

From: Anne Wexler *AW*

**Electrostatic Copy Made  
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I. PURPOSE

To educate a group of prominent community leaders from Maine, Nebraska, and Virginia on SALT, with the expectation that these leaders will carry our message back to their home states.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLAN

A. Background

1. This is the second in a series of SALT briefings for community leaders from key states. The persons in attendance were generally selected because of their ability to influence public opinion in the States of Maine, Nebraska and Virginia.

2. When you arrive, Zbig Brzezinski will be answering questions from the audience at the completion of a one-hour briefing. After you make your remarks and (if you choose) take questions, there will be a reception in the State Dining Room. (See attached agenda.)

B. Participants

Of the 350 persons invited, the largest group consists of persons recommended to us by Senators Cohen, Muskie, Exon and Zorinsky. (Senator Warner submitted a list too late for invitation; Senator H. Byrd chose not to submit a list.) In general, the audience will consist of political leaders, businesspersons, trade union leaders, attorneys, publishers, university administrators, and interest group leaders. The six Senators from the involved states were invited but are not expected to attend.

C. Press Plan

White House Photo and Press Pool for the first five minutes of your remarks. In addition, several members of the press will be in the audience for the entire briefing; they represent media outlets in Maine, Nebraska and Virginia.

III. TALKING POINTS

Talking points prepared by National Security Council staff are attached. In addition to points on SALT, these include a discussion of the MX and defense spending, subjects on which you can expect questions.

SALT BRIEFING FOR COMMUNITY LEADERS

August 16, 1979

The East Room

AGENDA

2:00 p.m.	Opening Remarks	Anne Wexler
2:05 p.m.	The SALT II Agreement and U.S.-Soviet Relations	Zbigniew Brzezinski
2:25 p.m.	Questions and Answers	Zbigniew Brzezinski
3:00 p.m.	Remarks	The President
3:15 p.m.	Reception -- The State Dining Room	

PRESIDENT'S TALKING POINTS  
BRIEFING ON SALT FOR COMMUNITY LEADERS

August 1979

1. The SALT II treaty was hammered out by the sustained work of three Administrations: President Nixon's, President Ford's, and yours. It builds on the work of every American President since the end of World War II.
2. SALT must be examined realistically. It is not a panacea. It will not end the arms race. It is a supplement -- not a substitute -- for a strong national defense. But it is a major step in the long, historic process of bringing nuclear weapons under rational control.
3. SALT II is based on self-interest, ours and the Soviet Union's. Although the competition between us will continue as far into the future as anyone can see, we share a mutual interest in survival and in steering our competition away from its most dangerous element, an uncontrolled strategic nuclear arms race.
4. SALT II is not based on trust. The treaty will be adequately verifiable by our own national technical means of verification. In addition, it is in the interest of the Soviet Union to abide by this treaty. Despite predictions to the contrary, the Soviets have observed the terms of the SALT I treaty.
5. Whether or not the treaty is ratified, we must be able to make accurate assessments of Soviet capabilities. But SALT II will make this task much easier -- not only because the treaty forbids concealment measures and interference with means of verification, but also because the treaty gives us basic standards with which we can compare the information we derive independently from our satellites and other methods.
6. The details of ICBMs and SLBMs, throwweight and yield and all the rest are important. It was largely because of these details that the treaty took seven years to negotiate. But these details should not blind us to the real significance of the treaty as a contribution to stability, security and peace.

7. The treaty must be judged on its merits, but we must consider the consequences of rejection:
  - radical departure from the process of arms control that began with the atmospheric test ban and SALT I and will continue with SALT III and a comprehensive test ban;
  - heightened possibility of confrontation in each local crisis;
  - triggering an expensive, dangerous race for a nuclear superiority that each side has the means and will to prevent the other from attaining, with a loss of security for both;
  - calling into question our ability to manage a stable East-West relationship, thus undermining our leadership of the Western alliance;
  - implications for nuclear proliferation;
  - gravely compromising our Nation's position as a leader in the search for peace.
8. Importance of the coming debate; solicitation of support.

## Talking Points on SALT and the Defense Budget

-- There is no question in my mind that there is a strong consensus for the modernization of our strategic forces, and this Administration has pushed vigorously in that direction. We are moving ahead in an orderly manner with plans to modernize all 3 legs of our strategic TRIAD -- with the new M-X on land, cruise missiles for our bomber force, and TRIDENT submarines and missiles at sea.

-- In addition to our strategic programs, we are continuing to make major improvements in our ground and air forces. The Army procurement budget in 1980 is almost double that of 1975 in real terms. Air Force tactical air wings have been expanded in size and modernized. We have funded large increases in equipment prepositioned in Europe in order to improve early combat capability.

-- I will continue to support prudent increases in defense spending -- and I have every intention of meeting our NATO commitments. I have no greater responsibility as President than maintaining our nation's security.

-- We have a strong record on defense which is reflected in the fact that the previous pattern of declining defense spending has been reversed. I am therefore opposed to the idea of postponing consideration of the SALT II Treaty until a

supplemental defense appropriation and a new five-year defense plan have been submitted and approved. Such a delay is unnecessary. Our commitment to a strong defense is clear.

-- As a first step in helping us to meet this commitment, I would like the Congress to restore the level of defense spending I asked for last January.

[FYI -- At this point the Congress seems to be headed toward a cut of some \$2B in the FY 80 budget you submitted in January.]

## Talking Points on M-X

-- In June, at the end of a comprehensive NSC review of the MINUTEMAN vulnerability issue, I made a decision to go ahead with a large new M-X missile to be based on land within hardened shelters.

-- Following my decision, the Defense Department embarked on final examination of alternative basing modes using the concept of multiple hardened shelters. The purpose of this examination is to determine the best way to achieve the levels of survivability and SALT verifiability we need.

-- This examination is now nearly complete, and the Secretary of Defense is preparing a report to me on the results, including his recommendation. My final decision will be made shortly after I receive that report.

-- As I am sure you appreciate, many important factors have to be considered in making this decision, including --

- ° Costs: I want a program that fits within our planned levels of defense spending.

- ° Environmental Impact: I want a program that will not remove significant amounts of our western lands from public use.

° Arms Control: There are many ways to achieve essential equivalence -- I want a way that keeps open the path to further strategic force reductions and greater stability. I believe that proceeding with a survivable, verifiable M-X system will create a situation where significant force reductions will be the easiest and most comfortable path open to both sides.

-- One final point: some have argued that we should have moved faster on this program. Until recently, however, the only basing modes presented posed unreasonable risks of wasting the taxpayer's money or undermining SALT. If Secretary Brown recommends a satisfactory basing mode, and I expect him to do that very soon, it will be full-steam ahead for our new M-X system.

THE WHITE HOUSE  
WASHINGTON  
8/16/79

Hamilton Jordan

The attached was returned in the  
President's outbox today and is  
forwarded to you for appropriate  
handling.

Rick Hutcheson

THE WHITE HOUSE  
WASHINGTON

8-16-79

To Ham

This is a superb young  
man, whose family was the  
first to take me in during  
my campaigning in Mass-  
achusetts.

I would like to see  
him appointed.

J.C.

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for Preservation Purposes

August 16, 1979

Dear Mr. President,

The purpose of this letter is to express my feelings to you in a more personal manner than was afforded me by the circumstances of today's meeting.

In May of this year I submitted my name as a candidate for the position of Regional Director of the Federal Emergency Management Agency (FEMA). At my own expense I traveled to Washington, D.C. to meet with the acting Director Mr. Gordon Vickers and Joe Mitchell. During my talk with Mr. Mitchell I learned that a search and screening committee had forwarded my name as the best candidate for the Boston position. Joe Mitchell advised me that he would recommend me as the "White House candidate."

Just last week, however, I learned that it was unlikely that I would receive this appointment. The reason given was that the recently appointed Director John Macy turned aside all of the recommendations of the screening committee terming them as "Too Political."

Mr. President, it hurts me very deeply that my governmental service as a state senator and my close association and friendship with you should now jeopardize my chances of being part of your administration, especially when my background more than qualifies me for this position.

I want to reassure you that no matter what the future holds in store for either one of us, my family and I will continue to remain loyal to you and your vision of America.

Mr. President my desire is to serve  
in the Carter Administration in any capacity  
where I may be of assistance to you.

The McAnail family will always be  
friends of the Carters and we look forward  
to the 1980 Election and Primaries

God bless you and your family.

Your Friend,

Steve McAnail

STEPHEN JOHN McGRAIL

31 Tilden Road  
Scituate, Massachusetts 02066

Telephone: (617) 545-3292 (Res.)  
(617) 494-4606 (Bus.)

SELECTED ACCOMPLISHMENTS AND EMPLOYMENT HISTORY

January, 1978 to  
Present

Office of the District Attorney  
Middlesex County Courthouse  
Cambridge, Massachusetts 02141

ASSISTANT DISTRICT ATTORNEY

Extensive trial experience in both the district and Superior Courts. Areas of responsibility include the conducting of inquests and investigations; presentation of evidence to the Grand Jury; plea-bargaining sessions with defense counsels; management and training of student prosecutors; represent the District Attorney before Legislative Committees on relevant legislation, including the budget of the District Attorney's office (\$1.5 million).

September, 1978 to  
January, 1979

New England Regional Commission  
53 State Street  
Boston, Massachusetts 02109

ASSISTANT TO THE FEDERAL CO-CHAIRMAN

(A level IV Presidential Appointee)

Major duties and responsibilities were to represent the Commission's Federal Co-Chairman and the six New England Governors before Congressional Committees, Federal Agencies, and White House Staff. Areas of Major concern were transportation, energy, and economic development. Assisted in formulation of the goals and objectives of the Commission and management and evaluation of its \$7 million budget.

January, 1973 to  
January, 1977

Massachusetts State Senate  
State House  
Boston, Massachusetts 02133

MASSACHUSETTS STATE SENATOR

Elected to two terms from the Third Middlesex District. My duties were to represent the cities of Malden and Melrose and the town of Wakefield and Stoneham - a total population of 140,000 people. After my first term in office, I was appointed Senate Chairman of the Joint Committee on Local Affairs. As chairman it was

my responsibility to conduct public hearings on hundreds of petitions for legislative approval. The Committee consisted of sixteen members from the House of Representatives and five Senate members plus a staff of ten research assistants under my direct supervision. On all legislation reported out of my Committee it was my responsibility to carry the Committee's report on the floor of the Senate.

In addition to my chairmanship, I also served on eight standing Committees and six special Commissions. Service on these Committees allowed me to accumulate a wealth of knowledge in the areas of transportation, energy, insurance, health care, welfare and the environment. In addition, the state budget of over \$3 billion was a most important piece of legislation which consumed much of my time - but gave me valuable experience in the budgetary process.

After finishing my second term in the Senate I relinquished my seat in order to campaign for a seat in the United States Congress. I lost the primary election to Rep. Edward J. Markey - (D. Malden).

September, 1975

Named, "LEGISLATOR OF THE YEAR" for 1975. This award is given yearly to the legislator who has worked most effectively with the Mayors and Selectman of Massachusetts in solving municipal problems.

March, 1971 to  
March, 1973

Board of Selectman  
Town of Wakefield  
Town Hall  
Wakefield, Massachusetts 01880

SELECTMAN, TOWN OF WAKEFIELD

Elected to the Board of Selectman. In the town form of government the Board Selectmen (usually three to five members) is the chief executive office of the town. The population of the Town of Wakefield is over 25,000 while the annual budget is \$20 million. As a chief executive officer this position provided me with direct managerial authority over 800 town employees including the police, fire department and civil defense. Other experience gained in this position included budget preparation, local disaster preparation, collective bargaining, public hearings, insuring all public buildings, personnel management, land planning, and economic development for orderly growth.

September, 1966 to  
June, 1971

Northeastern University  
360 Huntington Avenue  
Boston, Massachusetts 02115

CO-OPERATIVE EDUCATION EMPLOYMENT PROGRAM

While enrolled as an undergraduate I participated in the "Co-op" program from which I gained management and marketing experience while paying my own way through college. My employment was with the following companies:

1967 - 1968

Firemen's Fund Insurance Company  
Center Plaza  
Boston, Massachusetts

INSURANCE UNDERWRITER: Employed as an underwriter in the automobile/casualty underwriting department. Gained extensive knowledge about the insurance industry.

1968 - 1969

Kraft Foods Corporation  
37 A Street  
Needham, Massachusetts

RETAIL SALES REPRESENTATIVE: Employed as a retail sales representative with my major responsibility being to call on wholesalers and retailers to promote the product line of the company.

1969 - 1971

The General Electric Company  
Large Lamp Division  
50 Industrial Place  
Newton, Massachusetts

RETAIL AND INDUSTRIAL SALES REPRESENTATIVE:  
Employed as a sales representative with my major responsibility being to promote and sell the entire product line of the company to wholesale and industrial accounts.

EDUCATION

1973 - 1977

Suffolk University Law School  
Temple Place  
Boston, Massachusetts

JURIS DOCTORATE DEGREE

1966 - 1971

Northeastern University  
Huntington Avenue  
Boston, Massachusetts

BACHELOR OF SCIENCE DEGREE

Major course of study in Management

1963 - 1966 Wakefield Memorial High School  
Main Street  
Wakefield, Massachusetts

COURTS ADMITTED TO PRACTICE LAW

Massachusetts Supreme Judicial Court, 1977  
United States District Court, 1978  
United States Court of Appeals, 1978

COMMITTEES AND COMMISSIONS APPOINTED TO WHILE  
SERVING IN THE MASSACHUSETTS STATE SENATE

1975 - 1976 Chairman, Joint Legislative Committee on  
Local Affairs

1975 - 1976 Member of the Special Commission on Nuclear  
Power and Energy

1975 - 1976 Member of the Special Commission on the  
Environment

1973 - 1976 The Massachusetts delegate to Consumer  
Protection Committee for the Eastern Region  
to the National Conference of State Legislatures

1973 - 1976 Member of the Joint Committee on Transportation

1975 - 1976 Member of the Joint Committee on Health Care

1975 - 1976 Member of the Joint Committee on Insurance

1973 - 1976 Member of the Joint Committee on Urban Affairs

1973 - 1976 Member of the Joint Committee on Local Affairs

1973 - 1976 Member of the Joint Committee on Social Welfare  
and Elderly

1973 - 1974 Member of the Joint Committee on State  
Administration

1973 - 1974 Member of the Joint Committee on Public Service

1975 - 1976 Chairman, Municipal Problems Commission  
1974 - 1976 Chairman, Commission to Investigate Marketing  
and Pricing Procedures of Food Companies in  
the Commonwealth

1975 - 1976 Member of the Special Legislative Commission  
on Furloughs and Prison Reform

1973 - 1976 Member of the Special Commission Investigating  
the Care and Treatment of Children

DISTINGUISH SERVICE AWARDS

1973 - 1976

Heart Fund District Chairman Award

1975

Named "LEGISLATOR OF THE YEAR" by the Massachusetts Selectmen's Association for a firm commitment to solving municipal problems with municipal leaders.

1976

Recipient of the Veterans of Foreign Wars Award for "Meritorious and Distinguished Service" as a State Senator.

PRIMARY ASSETS

- .Excellent communicator--writing and speaking
- .Strong aptitude for managing/motivating people
- .Effective use of ostensible authority
- .Ability to evaluate problems analytically and devise effective solutions
- .Capacity to set correct priorities and re-appraise when necessary
- .Strong proponent of own ideas
- .Competitive, aggressive, assertive
- .Ability to establish and maintain excellent rapport with all levels of management

PERSONAL

Married; Excellent Health; Date of Birth: 9/23/48  
Activities/Interests: Tennis, Golf, Reading,  
Football Official

REFERENCES

Further details and references furnished upon request.