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Of***

Paul A. Volcker

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For Release on Delivery
Expected at 10:00 A.M. (E.D.T.)

Statement by

Paul A. Volcker

070711

Chairman, Board of Governors of the Federal Reserve System

before the

Subcommittee on Commerce, Consumer, and Monetary Affairs of the

Committee on Government Operations

House of Representatives

April 30, 1980

Before turning to the substantive questions in your letter to me, Mr. Chairman, let me say I am aware of a good deal of confusion, misinterpretation, and questions engendered by the initial press reports about my, or the Federal Reserve's involvement in certain loans to Hunt interests. In the circumstances, I particularly welcome this opportunity to outline my role, and that of the Federal Reserve, with respect to assessing the financial repercussions of recent silver market speculation.

As you are no doubt aware, the Federal Reserve has no statutory or other authority over commodity markets in general or the silver market in particular, nor over brokerage or commodity houses buying and selling commodities for their own account or for others. We do have supervisory responsibility for member banks, but, with one exception, our legal authority does not reach to particular loans to particular customers, nor are we ordinarily informed of specific loans or lending decisions except as part of the ex-post examination process. The Federal Reserve does, of course, have a general interest in developments in any market that bears significantly upon economic and inflationary developments, and particularly on developments that may affect the safety of our financial institutions, most especially banks.

Because of that general interest, I did initiate inquiries of other agencies with direct responsibility for, or sharing a general interest in, the performance of the commodities markets when reports and rumors first surfaced last fall of unusual

speculative activity in silver. Those discussions led to little or no specific information beyond that publicly available. On October 6, 1979, the Federal Reserve did make a general request to banks to refrain from speculative lending as part of the credit restraint program introduced at that time. That action was not specifically directed to the silver market, but did reflect our growing concern about speculative price developments in a number of sensitive commodity markets. Indeed, as we indicated at the time, the highly speculative atmosphere contributed to our decisions with respect to monetary policy generally.

We continued to follow price developments in the silver and other commodity markets as part of our normal economic intelligence throughout the fall and winter. During this period, we had no knowledge, apart from rumors reported in the press, of the size or value of the Hunt positions in the silver market, or of any bank lending against silver. As you will recall, prices moved sharply higher in December and January, amid intensified inflationary expectations, but began to fall rapidly after an environment of intense credit restraint developed. In January and February, the organized commodity exchanges also acted to increase margin requirements substantially and to limit individual positions.

The first indication I had of any potentially serious financial consequences arising from the sharp fall of the silver price was in an urgent call at midday on Wednesday, March 26 from a leading brokerage house, indicating that Hunt interests were failing to meet substantial margin calls and that certain loans the brokerage

house had with banks, secured by Hunt silver, were either undermargined or in imminent danger of becoming undermargined. As a result, the firm was concerned that its capital position could fall below certain requirements imposed by the SEC or the New York Stock Exchange if the silver price continued declining, and if further margin calls went unanswered.

I immediately alerted the Chairmen of the Commodity Futures Trading Commission and the Securities and Exchange Commission, as well as Treasury officials. That afternoon, as well as in ensuing days, the concerned agencies urgently began to develop further information about the extent of the Hunt involvement in the commodity markets and the potential exposure of other brokerage houses, commodity dealers, and commercial banks involved in Hunt business. While precise and comprehensive data were difficult to obtain, it quickly became apparent that hundreds of millions of dollars were involved in silver credits or personal loans of one form or another. There were also large amounts of credit outstanding to various Hunt business enterprises; while those latter credits basically appeared to grow out of ordinary business requirements and to be well secured, the close relationships of those businesses to the Hunt family warranted close scrutiny of the degree of insulation of those credits from the personal fortunes of the family.

During this period, careful consideration was given by me and others to possible action by the Federal Government with respect to the silver market, but in the event no special government action

regarding the markets was deemed appropriate and desirable. The Federal Reserve, itself, as I noted earlier, has no authority over commodity markets or brokerage houses. However, among other things, the SEC and CFTC undertook to inspect the position of certain brokers or commodity dealers with Hunt-related accounts, and both the Federal Reserve and the Comptroller's Office, using examination authority where appropriate, began to develop more detailed information on the extent of commercial bank loan exposure, including information on the collateral or other security for loans to the Hunts and Hunt-related companies.

Late on Friday, March 28, I learned of some particularly large forward contracts providing for the purchase of silver by Hunt interests from the Engelhard Minerals & Chemical Corporation at prices far above the current market. Settlement was due after the weekend, with no apparent prospect for payment. Engelhard, while itself in a strong profits and asset position, felt they might be faced with a decision on Monday to sue the Hunts for payment, forcing probable bankruptcy and possibly triggering massive liquidation of silver positions to the peril of all creditor institutions (and indirectly placing in jeopardy the customers and creditors of those institutions in a financial chain reaction). The alternative, as the company saw it, was to negotiate with the help of some banks a credit to the Hunts or intermediaries that could provide time for repayment and

avoid forced liquidation of silver in an already nervous, depressed market. The precise nature of the proposed credit was rather vague to me, but the question did arise as to whether such a credit would in any way be considered speculative within the context of our credit restraint program.

After informing other government officials of this development and considering all the implications of the matter, I interposed no objection to Engelhard pursuing whatever negotiations the company felt essential to protect its own position, but made it quite clear that the net result should not be to free funds for renewed speculative activity by any of the parties. In view of the wider implications, I asked to be kept informed of the progress of any negotiations.

While fulfilling a speaking engagement before the Reserve City Bankers Association meeting in Boca Raton, Florida that weekend, I learned that the Engelhard and Hunt interests would together approach a group of banks with a refinancing proposal late in the evening on March 30 in Boca Raton. While the nature of that proposal was not known to me, I asked to be kept informed because of the potential implications for the silver and financial markets. Subsequent to the negotiation (and well after midnight), I was informed that the banks had, or planned to reject the proposal by the Hunts and Engelhard on business grounds. Neither I, nor any other government official, either instigated or guided these negotiations.

Following the rejection of the proposal to consolidate and restructure the Hunt silver indebtedness, negotiations proceeded through much of the night directly between the Hunts and Engelhard. The results of those negotiations, involving in part the transfer of certain oil properties owned by the Hunts to Engelhard, became known to me in the morning, and were announced the same day. This exchange of assets for the Hunt indebtedness to Engelhard involved no credit extension.

In the following days, the Federal Reserve and other agencies continued efforts to develop more comprehensive information on the extent of Hunt and Hunt-related obligations and to appraise the potential vulnerability of banks and other intermediaries. While very large amounts of credit remained outstanding, those creditors who had appeared to be in the most vulnerable position appeared to have extricated themselves, albeit with some losses (some of which, at least, have since been recouped). Together with representatives of other agencies, I also turned attention to ways of developing means of avoiding further extreme speculative episodes of this kind in the future, with all their implications for the stability of financial institutions and financial markets.

The credit referred to in recent press articles first came to my attention in a general way at the initiative of one of the lead banks involved on Easter weekend. By that time, lending banks had more fully appraised their overall exposure to Hunt interests and had reached at least tentative conclusions regarding

the value of available Hunt assets and those of key Hunt-related companies. A small group of banks developed a concept over the next few days about a method of restructuring the Hunt silver indebtedness in a manner that would greatly strengthen the security position of creditors with outstanding silver loans or contracts. In the process, new creditors would in some instances replace existing creditors, while other creditors would essentially exchange old loans with new. The new bank loans would be to and secured by the assets and earning power of, perhaps the strongest of the Hunt-related companies, the Placid Oil Company. Control over the silver and silver contracts, with appropriate safeguards, would pass into the hands of that same company. Silver-related loans to the Hunts would be paid off. The immediate purpose would be to protect more securely the interests of existing Hunt silver creditors, bank and non-bank. That result, in itself, was not, and is not, contrary to the broad public interest in the stability of financial markets and institutions.

I recognize that the outcome, while plainly desirable in the interests of the creditors and financial stability generally, could have as a by-product some stabilization of the financial position of the Hunts themselves. For that reason, my particular concern was that the funds not be used, directly or indirectly, to support new speculation by Hunt interests in the silver or in any other commodity market. Moreover, while the creditors and others have a legitimate interest in not forcing liquidation of silver in an unreceptive

market at the expense of their own stability, that of other institutions, and th market itself, continued concentration of a massive silver position in the hands of one family or institution is fundamentally unhealthy for the performance of markets.

The bank negotiators indicated they fully understood my concerns on these issues; they have assured me that all parties to the potential loan agreement recognize and share the concern.

On that understanding, and after consulting with other government agencies, the bank negotiators were informed that our main concern was that the loan be structured in such a manner, through appropriate covenants or otherwise, that the funds not directly or indirectly be used for speculative purposes; that indeed the parties to the agreements refrain from silver and other speculative commodity purchases for the life of the loan. Provided that stipulation could be met, the banks could reasonably conclude we had no objection, within the framework of our loan restraint program, to the negotiations proceeding along the lines of the general concept of the financing arrangement as a whole as outlined to me. The business and credit judgments involved are, of course, entirely their own.

I would emphasize, too, that the arrangements, if completed, will be essentially a restructuring of existing obligations rather than fresh credit, although the total of new bank loans could exceed outstanding bank loans. The difference would reflect re-financing of obligations on futures or forward contracts or loans extended by brokerage houses from their own funds.

As the negotiations proceeded, I suggested to the banks that they describe the nature of the financing in writing so that I could respond in writing to pin down explicitly the safeguards against speculative activity. As a step toward that end, I and my associates met with bank representatives, as well as with outside counsel involved in writing the loan agreement, so that a clear understanding could be conveyed as to the nature of those safeguards.

These negotiations were then, and are today to the best of my knowledge, incomplete. I believe a fair conclusion from my discussions with the banks would be that the Federal Reserve would not object to the conclusion of the negotiation -- indeed would have no reasonable basis for such an objection in the framework of the loan restraint program -- provided the restructuring of the indebtedness in the manner indicated did not contribute to fresh speculative activity. That remains my judgment today.

I hope this recital makes it evident that neither I, nor any Federal Reserve or government official, instigated or guided the negotiation of the credit. I did repeatedly insist that any possibility of fresh speculation by Hunt interests be avoided, while not barring orderly resolution of the potential credit and market problem. Indeed, we can count ourselves fortunate that while the Hunt family bears the losses and the residual risk, the fabric of our financial institutions has been unimpaired and, assuming the negotiations are completed, we will have in place

protection from renewed Hunt speculation.

The larger issues remain. There is evidence indicating that there was an attempt to control the supply of a significant commodity; to some degree, this stimulated uncertainty and inflationary expectations more generally. As the market price declined, funding of the speculative positions required substantial amounts of credit, and certain market intermediaries had, wittingly or not, committed an excessive amount of their own capital in support of speculative activity in one commodity by a single group of people. As the market values collapsed, some of those institutions were placed in jeopardy, and their failure could in turn have triggered financial losses for others and severe financial disturbances. Even today, a substantial fraction of the privately held stocks of silver remains concentrated in the hands of one group -- an unfortunate heritage of the past.

Organized commodity markets perform important economic functions. They provide a means for producers, middlemen, and consumers alike to hedge positions acquired in the ordinary course of business, facilitating production and commerce. They encourage broader participation in markets, including the kind of "benign" speculation that assures market liquidity and bridges temporary imbalances in ultimate supply and consumption. The markets provide for both buyer and seller a clear set of price quotations established in highly competitive markets.

If the markets are to perform these functions, the costs to those participating in the market cannot be too high, but the legitimate "hedgers" and "speculators" that together make the market cannot effectively function. Yet, those same low costs can attract an unhealthy kind of speculation, exemplified by the Hunt activities. At the extreme, while it is very rare, situations can arise in some of the more limited markets where relatively few operators (or even one group) may be tempted for a time to operate in such a manner as to virtually control the available supply and push the price to extremes in the hope of reaping extraordinary profits.

In the end, the best defense against that type of behavior must be the discipline of the market itself. History is replete with efforts at "cornering" that failed. I hope the recent silver experience has had a chastening influence. But memories are short; human greed leads to temptation; and an attempt to corner, successful or not, can be extremely damaging, not just to the speculator, but to all those who count on the stability of markets and financial institutions.

The question is how to minimize the dangers -- arising rarely -- without smothering the markets in their useful -- even indispensable -- everyday work. I have no specific recommendations to make this morning about the structure and regulation of these markets. Indeed, I would caution against striking out with hastily conceived restrictive legislation with respect to organized futures markets. Those markets already have some considerable financial safeguards

embedded in their structure. One danger from excessive regulation or the imposition of heavy costs is that activity will shift to unregulated channels here or abroad, potentially leaving the markets more vulnerable than before to manipulation or credit weakness.

I do not suggest at all that the status quo should be left unquestioned. In discussions with colleagues in government, I have urged that the interested agencies sponsor, and complete within the shortest feasible time period, a dispassionate study drawing upon thinking and experience outside the government as well as within -- and the simple fact is the requisite knowledge and experience within government is limited. Specific questions of the amount and form of margin requirements, of position limits for traders, prudent capital requirements for market middlemen, and other issues are sure to be relevant, and no single reform is likely to provide a complete answer.

I am simply not able today, in so highly specialized an area, to indicate with any confidence detailed judgments on these questions; indeed, I believe it would be unwise to do so before I can benefit more fully from the thinking of others familiar with market needs and problems. But I assure you I intend to pursue this matter, and to share my conclusions with the relevant Committees of the Congress.

Finally, I cannot refrain from emphasizing that the environment of inflation, and the uncertainty and doubts about the future that accompany inflation, provided the fertile breeding ground for the recent speculative activity in commodity markets generally --

speculation that reached an extreme form in the case of silver. Stable, well functioning markets ultimately depend upon a sense of stability and confidence in our currency -- and certainly that sense of stability is at the center of our policy considerations in the Federal Reserve.

* * * * *

WHITE HOUSE
MAIL ROOM

1980 APR 30 AM 11 21

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OF THE
FEDERAL RESERVE SYSTEM
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THE WHITE HOUSE
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ID 802337

THE WHITE HOUSE

WASHINGTON

DATE: 24 APR 80

FOR ACTION: LLOYD CUTLER (DOUG HURON) STU EIZENSTAT

Concur 5/2/80

INFO ONLY: THE VICE PRESIDENT

SUBJECT: CAB DECISION: CENTRAL AMERICA SHOW CAUSE PROCEEDING

LAST DAY FOR ACTION: MAY 6, 1980

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+ RESPONSE DUE TO DOUG HURON +

+ BY: 1200 PM SATURDAY 25 APR 80 +

+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: () I CONCUR. () NO COMMENT. () HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

APR 23 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decision:

United States - Central America Show Cause Proceeding

Docket 37076

Date Due: May 6, 1980

The Civil Aeronautics Board proposes to grant operating certificates to all U.S. carrier applicants to provide scheduled foreign air transportation between points in the United States, other than Boston, and points in Belize, El Salvador, Guatemala, Honduras, Nicaragua and Panama. The consideration of Boston-Central America authority is deferred pending a decision in the Boston Environmental Study (Docket 36941). The carriers receiving expanded route authority are: Air Florida, Airlift, American, Braniff, Continental, Eastern, Evergreen, Northwest, Pan American, Piedmont, Republic, Texas International, and Western.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the Board's order in whole or in part.

The Office of Management and Budget recommends that you approve the Board's decision by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's order within the 60 days allowed by statute for your review. Also, OMB recommends that you state in your letter that no national defense or foreign policy reason underlies your action. This will preserve whatever opportunity is available under the statute for judicial review.

R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

CAB letter of transmittal
CAB order
Letter to the Chairman

Options and Implementation Actions:

- 1) Approve the Board's order and preserve whatever opportunity is available for judicial review (DOS, DOD, DOJ, DOT, NSC, OMB.)
-- Sign the attached letter to the Chairman.
- 2) Approve the Board's order and do nothing to preserve whatever opportunity is available for judicial review.
-- Implementation materials to be prepared.
- 3) Disapprove the Board's order.
-- Implementation materials to be prepared.
- 4) See me.



FOR OFFICIAL USE ONLY

CIVIL AERONAUTICS BOARD

WASHINGTON, D.C. 20428

IN REPLY REFER TO:

B-1-57

APR 29 1980

Mr. Rodger O. Schlickeisen
Associate Director for Economics
and Government
Office of Management and Budget
Room 246, Old EOB
Washington, D.C. 20503

Dear Mr. Schlickeisen:

I enclose a letter of transmittal to the President, together with the Board's proposed order and certificate amendments sought by Braniff Airways, Incorporated in Docket 35167. The proposed order will, if not disapproved by the President within 60 days of this transmittal, amend the applicant's certificates for Routes 151 and 153 to delete all references to "Balboa and Canal Zone/Panama City, Panama" and substitute "Panama City, Panama."

If the President agrees with the Board that amending these certificates would be in the public interest, I request to be advised of his intent not to disapprove, so that the applicant's certificates can be amended without awaiting the expiration of the 60-day consideration period.

I enclose additional copies of the letter, order, and permit. In connection with any distribution which the Office of Management and Budget may find necessary and desirable, you should note that until the decision is released to the public in accordance with Executive Order 11920, the documents are confidential in nature and should be treated accordingly.

Sincerely,

(Signed) Marvin S. Cohen

Marvin S. Cohen
Chairman

Enclosures

CC: National Security Council
Department of Transportation
Department of State
Department of Defense
Department of Justice
The White House

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FOR OFFICIAL USE ONLY

CIVIL AERONAUTICS BOARD

WASHINGTON, D.C. 20428

IN REPLY REFER TO:

B-1-57

APR 29 1980

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

I transmit the Board's proposed Order on the application of Braniff Airways, Incorporated in Docket 35167 for your consideration under section 801(a) of the Federal Aviation Act of 1958 as amended by the Airline Deregulation Act of 1978. The order will amend Braniff's certificates for Routes 151 and 153 to delete all references to "Balboa and Canal Zone/Panama City, Panama" and substitute "Panama City, Panama" unless you disapprove it within 60 days of this transmittal.

If you should decide earlier that you will not disapprove, please advise me to that effect; this will allow the applicant's certificates to be amended at the earliest possible date.

We are submitting this proposed decision to you before publication under the provisions of section 801(a) of the Federal Aviation Act of 1958. In accordance with Executive Order 11920, however, we plan to release all unclassified portions of the decision upon receipt of authorization from your Assistant for National Security Affairs.

Respectfully yours,

(Signed) Marvin S. Cohen

Marvin S. Cohen
Chairman

Enclosures

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FOR OFFICIAL USE ONLY

UNITED STATES OF AMERICA
CIVIL AERONAUTICS BOARD
WASHINGTON, D.C.

Adopted by the Civil Aeronautics Board
at its office in Washington, D.C.
on the 10th day of April, 1980

Application of :
 :
BRANIFF AIRWAYS, INCORPORATED : Docket 35167
 :
for amendment of its certificates of :
public convenience and necessity for :
Routes 151 and 153 :

ORDER AMENDING CERTIFICATE

On March 30, 1979, Braniff Airways, Incorporated filed an application to amend its certificates of public convenience and necessity for Routes 151 and 153 by deleting all references to "Balboa and Canal Zone/Panama City, Panama" and substituting in their stead, "Panama City, Panama". 1/ Braniff further requested that its application be processed by order to show cause. In support of its application and motion, Braniff states that the Panama Canal Treaty which became effective April 1, 1979, cedes the former Canal Zone to the Republic of Panama; that the requested amendment merely reflects the fact that the "Canal Zone" ceased to exist under the terms of the treaty; and that the Board recently used Panama City, Panama in a permit issued to Transportes Aereos Bolivianos. 2/ Braniff further states that, since its request is noncontroversial and will have no substantive effect on its operating authority or that of any other carrier, we should grant it through show cause proceedings.

1/ Order ~~78-5-167~~ and Order 78-7-108 respectively.

2/ Order 79-1-127.

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No answers or objections to the application have been filed.

We find that the approval of Braniff's application is consistent with the public convenience and necessity. The requested redesignation merely modifies Braniff's certificates to reflect the provisions of the Panama Canal Treaty.

We are making our decision final because neither an oral evidentiary hearing nor a show cause procedure is required in this case. No oral evidentiary hearing is warranted since there are no material determinative issues of fact requiring such hearing. Similarly, show cause procedures are unnecessary because the revised designation involves no change in the operating authority of Braniff or any other carrier and is dictated by the terms of the Panama Canal Treaty. Therefore, we cannot conceive of any possible objections to the proposed redesignation.

We will waive the provisions of Parts 312 and 313 of our Procedural Regulations to the extent they might otherwise be applicable to this case. Since the applicant contemplates no operational, environmental or fuel changes resulting from the proposed redesignation, we find that our action here does not constitute a major Federal regulatory action within the meaning of the National Environmental Policy Act of 1969, or the Energy Policy and Conservation Act.

We conclude, on the basis of the above findings, that, subject to the disapproval of the President, amendment of Braniff's certificate for Routes 151 and 153 to delete all references to "Balboa and Canal Zone/Panama City, Panama", and substitute in their stead "Panama City, Panama" is consistent with the public convenience and necessity and that, on the basis of the officially noticeable data filed under section 302.24(m) of our Procedural Regulations, Braniff is a citizen of the United States and is fit, willing and able to provide air services to the redesignated point Panama City, Panama, and, to conform to the provisions of the Act and our rules, regulations and requirements.

ACCORDINGLY,

1. We grant the application of Braniff to delete all references in its certificate for Routes 151 and 153 to "Balboa and Canal Zone/Panama City, Panama", and substitute in their stead, "Panama City, Panama";

2. We amend Braniff's certificates for Routes 151 and 153 as shown in the appendix; and

3. We direct that the authority granted in paragraphs 1 and 2 become effective on the 61st day after submission of this order to the President of the United States ^{3/} or upon the date of receipt of advice from the President that he does not intend to disapprove the Board's order under section 801(a) of the Act, whichever occurs earlier, unless he disapproves our order under that section.

By the Civil Aeronautics Board:

PHYLLIS T. KAYLOR
Secretary

(SEAL)

All Members concurred.

^{3/} This order was submitted to the President on
The 61st day is

CERTIFICATE AMENDMENTS

Braniff Airways, Inc., for Routes 151 and 153

Change "Balboa and Canal Zone/Panama City, Panama" wherever
it appears in the certificates to "Panama City, Panama".

Certificate Amendment Effective:

ID 802101

THE WHITE HOUSE

WASHINGTON

DATE: 15 APR 80

FOR ACTION: LLOYD CUTLER (DOUG HURON)

Concur
4-17

INFO ONLY: THE VICE PRESIDENT
STU EITZENSTAT

SUBJECT: CAB DECISION DOCKET:32707 RE: LINEAS AEREAS COSTARRICENSES
AND DOCKET: 26477 RE: AEROTRANSPORTES ENTRE RIOS, SRL
LAST DAY FOR ACTION: APRIL 29, 1980

+++++
+ RESPONSE DUE TO DOUG HURON +
+ BY: 1200 PM THURSDAY 17 APR 80 +
+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: (X) I CONCUR. () NO COMMENT. () HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

APR 14 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decisions:

Aerotransportes Entre
Rios, S.R.L.

Lineas Aereas Costarricenses
S.A. (LACSA)

Docket 26477

Docket 32707

Due Date: April 29, 1980

Due Date: April 29, 1980

You will find attached a memorandum for the President about the above international aviation cases. The interested executive agencies have reviewed the Board's decisions and have no objection to the proposed orders.

These are routine, noncontroversial matters. No foreign policy or national defense reasons for disapproving the Board's orders have been identified. I recommend that the President sign the attached letter to the Chairman which indicates that he does not intend to disapprove the Board's orders within the 60 days allowed by statute. Otherwise, the Board's orders become final on the 61st day.

R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

Memorandum to the President
CAB letters of transmittal
CAB orders
Letter to the Chairman



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

APR 14 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decisions:

Aerotransportes Entre
Rios, S.R.L.

Lineas Aereas Costarricenses
S.A. (LACSA)

Docket 26477

Docket 32707

Due Date: April 29, 1980

Due Date: April 29, 1980

The Civil Aeronautics Board proposes to take the following actions with regard to the above international air cases:

- The foreign air carrier permit of Aerotransportes Entre Rios, S.R.L. is renewed until October 31, 1983. Further, the carrier's permit is amended to allow: (1) nonscheduled foreign air transportation of property and mail between points in Argentina, intermediate points in sixteen countries, and the U.S. coterminal points of Miami and New York City, (2) nonscheduled foreign air transportation of property and mail between points in Argentina, intermediate points in fourteen countries, and Los Angeles, and (3) foreign charter trips of property and mail subject to the Board's Regulations.
- The foreign air carrier permit of Lineas Aereas Costarricenses, S.A. (LACSA) is amended to allow both scheduled and charter foreign air transportation of persons and property between San Jose, Costa Rica, intermediate points in Central America and the Caribbean, and the U.S. coterminal points of Miami, New Orleans, and Los Angeles.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the orders in whole or in part.

The Office of Management and Budget recommends that you approve the Board's decisions by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's orders within the 60 days allowed by statute for your review.



R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

CAB letters of transmittal
CAB orders
Letter to the Chairman

Options and Implementation Actions:

- 1) Approve the Board's orders. (DOS, DOD, DOJ, DOT, NSC, OMB.)
-- Sign the attached letter to the Chairman.
- 2) Disapprove the Board's orders.
-- Implementation materials to be prepared.
- 3) See me.

ID 802024

THE WHITE HOUSE
WASHINGTON

DATE: 10 APR 80

FOR ACTION: LLOYD CUTLER (DOUG HURON) STU EIZENSTAT

*Concur
4/14*

INFO ONLY: THE VICE PRESIDENT

SUBJECT: CAB DECISIONS:BRITISH AIRTOURS LTD, DOCKET: 30402;
INTRNATL AVIATION SERVICES, LTD, DOCKET: 33137; BRITANNIA
AIRWAYS LTD, ETC., DOCKET: 35414; LAST DAY - APRIL 22

+++++
+ RESPONSE DUE TO DOUG HURON +
+ BY: 1200 PM SATURDAY 12 APR 80 +
+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: () I CONCUR. () NO COMMENT. () HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

APR 10 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decisions:

British Airtours Limited

Docket 30402

International Aviation
Services (U.K.) Ltd.
d/b/a IAS Cargo Airlines

Docket 33137

Britannia Airways Limited
British Airtours Limited
British Airways Board
British Caledonian Airways Limited
British Midland Airways Limited
Dan-Air Services Limited
International Aviation Services (U.K.) Ltd.
d/b/a IAS Cargo Airlines
Laker Airways Limited
Tradewinds Airways Limited
Transmeridian Air Cargo Limited

Docket 35414

Due Date: April 22, 1980

You will find attached a memorandum for the President about the above international aviation cases. The interested executive agencies have reviewed the Board's decisions and have no objection to the proposed orders.

These are routine, noncontroversial matters. No foreign policy or national defense reasons for disapproving the Board's orders have been identified. I recommend that the President sign the attached letter to the Chairman which indicates that he does not intend to disapprove the Board's orders within the 60 days allowed by statute. Otherwise, the Board's orders become final on the 61st day.



R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

Memorandum to the President
CAB letter of transmittal
CAB orders
Letter to the Chairman



EXECUTIVE OFFICE OF THE PRESIDENT
OFFICE OF MANAGEMENT AND BUDGET
WASHINGTON, D.C. 20503

APR 10 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decisions:

British Airtours Limited

Docket 30402

International Aviation
Services (U.K.) Ltd.

d/b/a IAS Cargo Airlines

Docket 33137

Britannia Airways Limited
British Airtours Limited
British Airways Board
British Caledonian Airways Limited
British Midland Airways Limited
Dan-Air Services Limited
International Aviation Services (U.K.) Ltd.
d/b/a IAS Cargo Airlines
Laker Airways Limited
Tradewinds Airways Limited
Transmeridian Air Cargo Limited

Docket 35414

Due Date: April 22, 1980

The Civil Aeronautics Board proposes to amend the foreign air carrier permits of the ten British air carriers listed above. On April 26, 1979, the Board initiated a proceeding with the goal being to bring the foreign air carrier permits of these ten firms into compliance with the provisions of the United States-United Kingdom bilateral aviation agreement (Bermuda II) and current Board policy. In the same proceeding the Board addressed the earlier applications of British Airtours Limited and International Aviation Services (U.K.) Ltd. which seek amendments to their foreign air carrier permits.

The Board is proposing to amend the permits of all ten firms so that each permit would contain a standardized list of conditions and limitations. In general, each carrier would be allowed to operate an unlimited number of charter flights between the United States and the United Kingdom, but carriers would be required to make advance application and receive Board approval for all U.S.-U.K. charter flights which would carry passengers between the United States and a third country. For example, a charter flight with a routing of London-New York-Mexico City would require prior approval from the Board to carry New York-Mexico City passenger traffic.

The Departments of State, Defense, Justice and Transportation and the National Security Council have not identified any foreign policy or national defense reasons for disapproving the orders and they have no objection to the Board's proposed orders. The Office of Management and Budget recommends that you approve the Board's decision by signing the attached letter to the Chairman which indicates that you do not intend to disapprove the Board's orders within the 60 days allowed by statute. Otherwise, the Board's orders become final on the 61st day.



R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

CAB letter of transmittal
CAB orders
Letter to the Chairman

Options and Implementation Actions:

- 1) Approve the Board's orders. (DOS, DOD, DOJ, DOT, NSC, OMB).
-- Sign the attached letter to the Chairman.
- 2) Disapprove the Board's orders.
-- Implementation materials to be prepared.
- 3) See me.

ID 802102

THE WHITE HOUSE

WASHINGTON

DATE: 15 APR 80

FOR ACTION: LLOYD CUTLER (DOUG HURON)

Concur
4/15

INFO ONLY: THE VICE PRESIDENT

STU EIZENSTAT

SUBJECT: CAB DECISION: TRANSATLANTIC FARE INCREASES PROPOSED BY
CESKOSLOVENSKE AEROLINIE; DOCKET: 38024

LAST DAY FOR ACTION: APRIL 21, 1980

+++++

+ RESPONSE DUE TO DOUG HURON +

+ BY: 1200 PM THURSDAY 17 APR 80 +

+++++

ACTION REQUESTED: YOUR COMMENTS

STAFF RESPONSE: () I CONCUR. () NO COMMENT. () HOLD.

PLEASE NOTE OTHER COMMENTS BELOW:

**Electrostatic Copy Made
for Preservation Purposes**



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

APR 14 1980

ACTION

MEMORANDUM FOR THE STAFF SECRETARY

SUBJECT: Civil Aeronautics Board Decision:

Transatlantic Fare Increases Proposed by

Ceskoslovenske Aerolinie

Docket 38024

You will find attached a memorandum for the President about the above international aviation case. The interested executive agencies have indicated that they have no objection to the proposed order.

The Board's decision becomes final unless the President disapproves the order on or before April 21, 1980.

A handwritten signature in black ink, appearing to read "R. O. Schlickeisen".

R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

Memorandum to the President
CAB letter of transmittal
CAB order



EXECUTIVE OFFICE OF THE PRESIDENT

OFFICE OF MANAGEMENT AND BUDGET

WASHINGTON, D.C. 20503

APR 14 1980

ACTION

MEMORANDUM FOR THE PRESIDENT

SUBJECT: Civil Aeronautics Board Decision:
Transatlantic Fare Increases Proposed by
Ceskoslovenske Aerolinie
Docket 38024

The Civil Aeronautics Board is recommending the suspension of a certain fare increase proposed by Ceskoslovenske Aerolinie (CSA) for passenger travel between New York and Prague. The carrier is seeking increases in all fares from the United States to Czechoslovakia due to the rapidly escalating cost of fuel.

While the Board would grant most of the fare increases, the Board recommends that CSA's basic normal economy fare increase in the New York to Prague market be suspended. Recently the Board established Standard Foreign Fare Level (SFFL) ceilings which are updated every two months and provide a guideline for basic international air fare levels. The ceilings do not apply to first class and promotional fare increases. In this case the SFFL ceiling would permit a maximum increase of 19.76 percent. CSA has requested an increase of 24.3 percent and has provided no justification that the particular SFFL ceiling should be modified or disregarded.

The Departments of State, Defense, Justice and Transportation and the National Security Council have no objection to the Board's proposed order.

The Office of Management and Budget recommends that you take no action and allow the Board's order to go into effect. The Board's order becomes final unless you disapprove the order on or before April 21, 1980.

R. O. Schlickeisen
Associate Director for
Economics and Government

Attachments:

CAB letter of transmittal
CAB order

Options and Implementation Actions:

- 1) Approve the Board's order by taking no action.
(DOS, DOD, DOJ, DOT, NSC, OMB.)
- 2) Disapprove.
-- Appropriate implementation materials to be prepared.
- 3) See me.

FOR OFFICIAL USE ONLY



CIVIL AERONAUTICS BOARD

WASHINGTON, D.C. 20428

IN REPLY REFER TO: B-1-59

APR 11 1980

Mr. Rodger O. Schlickeisen
Associate Director for Economics
and Government
Office of Management and Budget
Room 246, OEOB
Washington, D.C. 20503

Dear Mr. Schlickeisen:

I enclose a letter of transmittal to the President together with the Board's order suspending a transatlantic normal economy fare increase proposed by Czechoslovakia Aerolinie.

I also enclose additional copies of the letter and order.

Sincerely,

(Signed) Marvin S. Cohen

Marvin S. Cohen
Chairman

Enclosures

cc: National Security Council
Department of Transportation
Department of State
Department of Defense
Department of Justice
The White House

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for Preservation Purposes

FOR OFFICIAL USE ONLY



CIVIL AERONAUTICS BOARD

WASHINGTON, D.C. 20428

IN REPLY REFER TO: B-1-59

APR 11 1980

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

I enclose for your review copies of a Board order suspending a transatlantic normal economy fare increase proposed by Ceskoslovenske Aerolinie. Our recommendation of suspension in this case is based on the standard foreign fare level (SFFL) ceilings we have established in accordance with the International Air Transportation Competition Act.

The order institutes an investigation into the lawfulness of these fares, under section 1002(j) of the Federal Aviation Act of 1958, and suspends them for a period of three hundred sixty-five days, pending a hearing and final decision by the Board. Under the Federal Aviation Act of 1958, the Board's order is final unless the President disapproves it not later than ten days following its submission by the Board. No action is necessary if you do not wish to disapprove this order.

Respectfully yours,

(Signed) Marvin S. Cohen

Marvin S. Cohen
Chairman

Enclosures

bcc: Same as OAB letter

FOR OFFICIAL USE ONLY

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for Preservation Purposes

UNITED STATES OF AMERICA
CIVIL AERONAUTICS BOARD
WASHINGTON, D.C.

Adopted by the Civil Aeronautics Board
at its office in Washington, D.C.
on the 10th day of April, 1980

Transatlantic fare increases	:	Docket 38024
proposed by	:	
CESKOSLOVENSKE AEROLINIE	:	

ORDER OF SUSPENSION AND INVESTIGATION

By tariff revisions filed for effectiveness April 25, 1980, Ceskoslovenske Aerolinie (CSA) proposes increases in all fares from the United States to Czechoslovakia. The carrier states that the increases are necessary to offset the rapidly escalating cost of fuel.

We have decided to suspend CSA's basic-season normal economy fare (NEF) increase from New York to Prague. We will permit the carrier's proposed increases in all other fares to take effect.

By Order 80-3-50, March 10, 1980, we established Standard Foreign Fare Level (SFFL) ceilings for the period of April 1 through May 31, 1980. Insofar as they pertain to CSA's filing, we found that we would permit maximum increases over levels in effect on or after October 1, 1979, of 14.06 percent in Atlantic markets. We also decided to permit an additional 5 percent upward flexibility in U.S.-Europe markets, allowing maximum increases in these markets of 19.76 percent. ^{1/} These ceilings generally do not apply to first-class and promotional fares. Like domestic fare ceilings, these maxima may also be exceeded on a case-by-case basis upon sufficient justification.

CSA's proposed New York-Prague basic-season NEF level is 24.3 percent above the October 1, 1979, level, and therefore exceeds the SFFL ceiling for Atlantic markets, including the U.S.-Europe 5 percent upward flexibility allowance, of 19.76 percent. ^{2/} There is no showing of special circumstances.

Accordingly, pursuant to sections 102, 204(a), 403, 801 and 1002(j) of the Federal Aviation Act of 1958, as amended:

1. We shall institute an investigation to determine whether the fares and provisions set forth in the Appendix hereof, and rules and regulations or practices affecting such fares and provisions, are or will be unjust or unreasonable, unjustly discriminatory, unduly preferential, unduly prejudicial or otherwise unlawful; and if we find them to be unlawful, to act appropriately to prevent the use of such fares, provisions or rules, regulations, or practices;

^{1/} 1.1406 x 1.05 = 1.1976.

^{2/} On the other hand, CSA's proposed peak-season NEF level represents an increase of 18.9 percent and is therefore within the "zone of reasonableness".

2. Pending hearing and decision by the Board, we suspend and defer the use of the fares named in the Appendix from April 25, 1980, to and including April 24, 1981, unless otherwise ordered by the Board, and shall permit no changes to be made therein during the period of suspension except by order or special permission of the Board;

3. We shall submit this order to the President 3/ and it shall become effective on April 25, 1980; and

4. We shall file copies of this order in the aforesaid tariff and serve them on Ceskoslovenske Aerolinie and the Ambassador of Czechoslovakia in Washington, D.C.

We shall publish this order in the Federal Register.

By the Civil Aeronautics Board:

PHYLLIS T. KAYLOR
Secretary

(SEAL)

3/ We submitted this order to the President on April //, 1980.

APPENDIX

TRANSATLANTIC PASSENGER FARES TARIFF NO. A-1, C.A.B. NO. 71
ISSUED BY AIR TARIFFS CORPORATION, AGENT

On 5th Revised Page 526-E, all increased "YL" fares between
New York, N.Y. and Prague, Czechoslovakia.

3

NAME TOM DONOVAN

1434

TITLE former aide to Mayors Daley and Bilandic

Sarah

CITY/STATE Chicago, IL

Requested by Weddington

Phone Number--Home (312) 376-9728

Date of Request 5/12/80

Work (312) 435-3614

Other () _____

INFORMATION (Continued on back if necessary)

Donovan is a strong supporter of yours and may have some strings he can pull on this vote with some of the legislators.

Call Sen. Rock

NOTES: (Date of Call 5-12)

will help

Sarah call Tuesday 5/13

Bill
NAME William "Bill" Harris

1431

TITLE Illinois State Representative - 40th District

CITY/STATE Marion, Illinois

Requested by S. Weddington

Phone Number--Home (618) 993-5905

Date of Request 5/6/80

Work (217) 782-8192

Other (618) 997-5000

INFORMATION (Continued on back if necessary)

Voted "yes" twice on ERA. Has strong anti-ERA opposition. Thank him for previous support and "keep up the good work."

NOTES: (Date of Call 5-12) Undecided -

Coal & alcohol interests
Needs appt to some ^{national} Coal Commission -

P7

NAME Henry Klosak R-7

1437

TITLE Representative

CITY/STATE Cicero, IL

Requested by Weddington

Date of Request 5-12-80

Phone Number--Home () _____

Work () 217-782-8152

Other () 312-863-4790

INFORMATION (Continued on back if necessary)

Lame duck; Mayor of Cicero; voted no last time. To be called per request of Governor James Thompson.

NOTES: (Date of Call 5-12)

*Will give much thought - probably YES -
Really honored by call
Photo at WH sometimes*

PM

NAME Vincent Birchler D-58

1440

TITLE Representative

CITY/STATE Chester, IL

Requested by Weddington

Phone Number--Home () 618-826-2212

Date of Request 5-12-80

Work () 217-782-5967

Other () 618-826-4841

INFORMATION (Continued on back if necessary)

Consistent "no" since 1975. Carter supporter from downstate area.

NOTES: (Date of Call 5-12)

No -

BDL NAME George Dunne

1426

TITLE Cook County Democratic Chairman

CITY/STATE Chicago, Illinois

Requested by S. Weddington

Phone Number--Home (312) 443-6400

Date of Request 5/6/80

Work (312) 263-0575 (Cook County Democratic Headquarters)

Other ()

INFORMATION (Continued on back if necessary) Thank him for his help on ERA last year.
Request help with Mayor's list and hard-core "no" votes:

N
N

- Ralph Capparelli -- works for County Board of Appeals. *L+*
- Roman Kosinski -- consistent "no" except on procedural questions. *+*
- Robert Terzich -- same as Kosinski -- get one, both OK. *L-*
- William Laurino -- has voted "yes", "no", "absent", and "present" --
Father is Alderman and Committeeman. *+*

NOTES: (Date of Call 5-12)

312-346-4321

*"We can handle Cook Co. = Check Mike Madigan -
Met this a.m."*

NAME Mike Madigan

1426 A

TITLE _____

CITY/STATE _____

Phone Number--Home () _____

Work (312) 346-4321

Other () _____

Requested by _____

Date of Request _____

INFORMATION (Continued on back if necessary)

Geo Dunne asked me to call

NOTES: (Date of Call _____)

*Gail
D.L. Schister = # 309-486-3722 ° 486-3617 (?)
Monroe Flynn*

Book

NAME: Larry Stuffle

1427

TITLE Illinois State Representative - 53rd District

CITY/STATE Charleston, Illinois

Requested by S. Weddington

Phone Number--Home (217) 345-2746

Date of Request 5/6/80

Work (217) 782-5108 (Springfield)

Other (217) 345-3151

INFORMATION (Continued on back if necessary)

Call to thank for previous ERA support. Carter delegate. States he will vote "no" because of extension. Ask him to vote "yes" again.

NOTES: (Date of Call 5-12)

*Call Bill Harris? Tom Donohue?
Vince Birchler? John Dunne +*

Will vote YES

Mail changing from 2:1 against to even

PAK

1428

NAME James "Jim" Thompson

TITLE Governor of Illinois

CITY/STATE Springfield, Illinois

Phone Number--Home (217) 782-6450

Work (217) 782-6830

Other ()

Requested by S. Weddington

Date of Request 5/6/80

INFORMATION (Continued on back if necessary)

Endorsed Reagan this week, but noted in endorsement that he was pro-ERA and "in support of President Carter's position on ERA." Vote will be scheduled when he is in town for assistance by Gov. Roy Sundquist and Giddy Dyer (with whom you met). Suggest that he could be helpful with these House votes: (OVER)

NOTES: (Date of Call 5-12)

*Most Repubs negative -
Will call those indicated on back (*)*

- > Charles Campbell, Danville -- previous "yes" - lameduck. *possible (?)*
- > Henry Klosak, Cicero -- stepping down to become Mayor of Cicero -- voted "yes", *call (?)* then "no."
- > Dave Jones, Springfield -- voted "yes" in past -- says he will not vote until the *For it (?)* Senate votes.
- * Paul Matula, Berwyn -- lame duck -- replaced a "pro" and beaten by a "pro." *Gov*
- * Jane Barnes, Oak Lawn - Gov. has tried her before without success -- son is *pos* appointee of Governor.
- Harry Woodyard, Charleston -- replaced a "pro" (Gov. lobbyist-Jim Edgar). *no*
- > Sam Vinson, Clinton -- replaced a "no" vote -- close to Gov. *call - int in Rt. 5-1 (?)*
- Phillip Bianco, Chicago -- State Committeeman -- always a "no" but District favorable.
Gov: "promised "yes" - don't trust "

Gene Slickman has switched - now yes

23

NAME David Jones R-50

1438

TITLE Representative

CITY/STATE Springfield, IL

Requested by Weddington

Date of Request 5-12-80

Phone Number--Home () _____

Work () 217-782-8041

Other () 217-544-5953

INFORMATION (Continued on back if necessary)

Says he won't vote until the Senate votes.

Republican. To be called per request of Governor James Thompson.

NOTES: (Date of Call 5-12)

Has voted on CRA 13 times

1437 → Phil
 1431 → Watson
 Miller
 1434 → make
 sure Sarah
 calls
 today

FOR STAFFING
FOR INFORMATION
<input checked="" type="checkbox"/> FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

	VICE PRESIDENT
	JORDAN
	CUTLER
	DONOVAN
	EIZENSTAT
	MCDONALD
	MOORE
	POWELL
	WATSON
<input checked="" type="checkbox"/>	WEDDINGTON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
	SPETH
	STRAUSS
	TORRES
	VOORDE
	WISE

<input type="checkbox"/>	FOR STAFFING
<input type="checkbox"/>	FOR INFORMATION
<input checked="" type="checkbox"/>	FROM PRESIDENT'S OUTBOX
<input type="checkbox"/>	LOG IN/TO PRESIDENT TODAY
<input type="checkbox"/>	IMMEDIATE TURNAROUND
<input type="checkbox"/>	NO DEADLINE
<input type="checkbox"/>	FOR APPROPRIATE HANDLING
<input type="checkbox"/>	LAST DAY FOR ACTION

info
Asp/hoon
cc: Gretchen

<input type="checkbox"/>	ADMIN CONFID
<input type="checkbox"/>	CONFIDENTIAL
<input type="checkbox"/>	SECRET
<input type="checkbox"/>	EYES ONLY

ACTION
FYI

<input type="checkbox"/>	VICE PRESIDENT
<input type="checkbox"/>	JORDAN
<input type="checkbox"/>	CUTLER
<input type="checkbox"/>	DONOVAN
<input type="checkbox"/>	EIZENSTAT
<input type="checkbox"/>	MCDONALD
<input type="checkbox"/>	MOORE
<input type="checkbox"/>	POWELL
<input type="checkbox"/>	WATSON
<input checked="" type="checkbox"/>	WEDDINGTON
<input checked="" type="checkbox"/>	WEXLER
<input type="checkbox"/>	BRZEZINSKI
<input type="checkbox"/>	MCINTYRE
<input type="checkbox"/>	SCHULTZE
<input type="checkbox"/>	
<input type="checkbox"/>	ANDRUS
<input type="checkbox"/>	ASKEW
<input type="checkbox"/>	BERGLAND
<input type="checkbox"/>	BROWN
<input type="checkbox"/>	CIVILETTI
<input type="checkbox"/>	DUNCAN
<input type="checkbox"/>	GOLDSCHMIDT
<input type="checkbox"/>	HARRIS
<input type="checkbox"/>	KREPS
<input type="checkbox"/>	LANDRIEU
<input type="checkbox"/>	MARSHALL

<input type="checkbox"/>	MILLER
<input type="checkbox"/>	VANCE
<input type="checkbox"/>	
<input type="checkbox"/>	BUTLER
<input type="checkbox"/>	CAMPBELL
<input type="checkbox"/>	H. CARTER
<input type="checkbox"/>	CLOUGH
<input type="checkbox"/>	CRUIKSHANK
<input type="checkbox"/>	FIRST LADY
<input type="checkbox"/>	FRANCIS
<input type="checkbox"/>	HARDEN
<input type="checkbox"/>	HERTZBERG
<input type="checkbox"/>	HUTCHESON
<input type="checkbox"/>	KAHN
<input type="checkbox"/>	LINDER
<input type="checkbox"/>	MARTIN
<input type="checkbox"/>	MILLER
<input type="checkbox"/>	MOE
<input type="checkbox"/>	PETERSON
<input type="checkbox"/>	PRESS
<input type="checkbox"/>	SANDERS
<input type="checkbox"/>	SPETH
<input type="checkbox"/>	STRAUSS
<input type="checkbox"/>	TORRES
<input type="checkbox"/>	VOORDE
<input checked="" type="checkbox"/>	WISE

PK

NAME MARY TYLER MOORE

1280

TITLE _____

CITY/STATE _____

Requested by Jerry Rafshoon

Date of Request 4/15/80

Phone Number--Home () _____

Work () _____

Other (212) 355-3000

INFORMATION (Continued on back if necessary)

I recommend you call Mary Tyler Moore. As you know, she has endorsed you and did attend the "Broadway Salutes Carter/Mondale" fundraiser in New York City last month. She is currently starring in "Whose Life is This Anyway?" on Broadway. She has mentioned she would like to meet you. The theater is dark on Mondays and I'm sure if asked she would love to come down for a brief meeting. She is very much interested
(OVER)

NOTES: (Date of Call 5-12)

May come by WH when she is in Wash

in helping you, and hopefully, would be available to do some commercials for us in the general election. (Her play will be travelling to Washington in June.)

FOR STAFFING
FOR INFORMATION
FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND
NO DEADLINE
FOR APPROPRIATE HANDLING
LAST DAY FOR ACTION

ADMIN CONFID
CONFIDENTIAL
SECRET
EYES ONLY

ACTION
FYI

	VICE PRESIDENT
	JORDAN
	CUTLER
	DONOVAN
	EIZENSTAT
	MCDONALD
	MOORE
	POWELL
	WATSON
	WEDDINGTON
	WEXLER
	BRZEZINSKI
	MCINTYRE
	SCHULTZE
	ANDRUS
	ASKEW
	BERGLAND
	BROWN
	CIVILETTI
	DUNCAN
	GOLDSCHMIDT
	HARRIS
	KREPS
	LANDRIEU
	MARSHALL

	MILLER
	VANCE
	BUTLER
	CAMPBELL
	H. CARTER
	CLOUGH
	CRUIKSHANK
	FIRST LADY
	FRANCIS
	HARDEN
	HERTZBERG
	HUTCHESON
	KAHN
	LINDER
	MARTIN
	MILLER
	MOE
	PETERSON
	PRESS
	SANDERS
	SPETH
	STRAUSS
	TORRES
	VOORDE
	WISE

Back NAME Senator Alan Cranston

1441

TITLE D-Calif.

Requested by Frank *JWA*

CITY/STATE _____

Date of Request 5-12-80

Phone Number--Home () WH Operator

Work () _____

Other (213) 747-2433 (UCLA Medical Center)

INFORMATION (Continued on back if necessary)

Senator Cranston's 32 year old son, Robin, was struck by a van on Friday evening and is in grave condition at UCLA Medical Center. There is no reasonable expectation that he will live. The Senator is with him. You should call to express your sorrow and offer any assistance possible.

NOTES: (Date of Call 5-12)

Little hope for Robin

Out-Box...5/12/80

Lane & Irena -caine

Infl → Unemp
Reindustrialization

Auto mtg 3/14

Demo Convention

ILO

Ind Union Dept

Lunch with Lane Kirkland
Monday, May 12, 1980

Ind Union Dept 5-12-80
56 UNIONS - 6 MILLION
Howard Samuel, Pres + U. Sec. Lab

5/12/80

Labor - Ideals, right
Industry - bedrock, security
Reindustrialization of America
Energy - WPT - ESC - EMB
MTN - dumping, unfair trade
Steel - TPM - \$550M Loan
Textiles, Shoes
Autos - Xition - 5/4 -
PARTNERSHIP - NAT ACCORD
Jobs - 93 mil - PROTECT
Labor Law Reform
OSHA - X Schweicker Bill
PROBS - Δ - US ADVANTAGE
PRODUCTIVITY HIGHEST

Reception for Industrial
Union, Dept of AFL-CIO

Mr. President F/H/1

This is written by
Henry Topel



THE DEMOCRATIC STATE COMMITTEE
State of Delaware

May 5, 1980

From the Office of the State Chairman
HENRY TOPEL
(302) 656-3384

621 Delaware Avenue
Wilmington, Delaware 19801

Re: [unclear]

TO: Association of State Democratic Chairs

FROM: Henry Topel, Delaware

A recent memo from Morley Winograd which suggests that we, the Association of State Democratic Chairs, a major force in the Democratic Party, bow out of the battle to re-elect a Democratic administration, shocked me almost beyond words. (Fortunately, I have a few left!)

The inference that we should sit on our hands as an Association, that we should abrogate our responsibility to use our strength to keep a Democratic White House, is a disservice to our Association, and to our Party. If Morley perceives this Association, the ASDC, as a debating society; and we Chairs as sextons of a congregation, then he ought to learn that this business is hard, and as State Chairs, we play to win! We are in politics, not academia.

A "No Endorsement" Policy, especially at this stage, with 80% of the delegate count in favor of the incumbent, and only a dozen or more primaries and caucuses left, contributes to the division of the Democratic Party, as had occurred during the McGovern candidacy. Does Morley forget so soon? The dry spell that we suffered during the Nixon-Ford Years, which set our nation back so severely, and caused harm that we still must remedy, is a bleak outlook for our Party, if we refuse to face up to our responsibility.

Morley's observations in writing and through the mails, that our Association not back an incumbent President whose far-sighted goals, whose honesty and commitment to peace, whose potential for greatness in continuing service, is of such negative psychological impact, that I wonder what he plans for the convention.

Morley's Policy gives aid and comfort to the Republican National Committee, and to Ronald Reagan, regardless of its philosophical disguise. We live in a real world, with definite time limits. Our commitment is to the strongest Democratic slate possible, in every state and as a whole. We have less than six months before the process is over for another four years. Now is the time to stand up for a Democratic incumbency which will be re-elected. Most every poll conducted with Democratic State Chairs shows an overwhelming majority for the President.

No argument will convince the Democratic Chairman of Delaware that Morley's logic makes any sense whatsoever. In fact, I see it as weak, and an abrogation of duty.

I will support our incumbent President, and urge this same position for the sake of a cohesive, positive direction for the ASDC.

HT/db

THE WHITE HOUSE
WASHINGTON

12 May 80

Sarah Weddington

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE
WASHINGTON

May 9, 1980

MEMORANDUM FOR THE PRESIDENT
FROM SARAH WEDDINGTON
RE: ERA PHONE CALLS

Sarah

9

In follow-up to your conversation with the ERA leaders from Illinois, I enclose 8 ERA calls.

A copy has been sent to Rosalynn for her information.

(The vote could be as early as Wednesday, so you might want to try to make some of these calls this weekend.)

(We hope to be submitting a call for Congressman Rostenkowski and Mayor Byrne as soon as we get consensus from the staff.)

BSH NAME Clarence Darrow

1432

TITLE Illinois State Representative - 36th District

CITY/STATE Rock Island, Illinois

Requested by S. Weddington

Phone Number--Home (309) 788-0055

Date of Request 5/6/80

Work (217) 782-5957

Other (309) 794-1466 (District Office)

INFORMATION (Continued on back if necessary)

all to than for previous ERA support. Carter delegate. Always "yes" in the past, but very slow to come forward. Leadership on the issue would be helpful (Vice Chair Appropriations I).

NOTES: (Date of Call 5-11)

*Few votes short - Will be
working for ratification
Believes Mayor Byrne the key*

BSK

NAME Richard Daley

1425

TITLE State Senator, Illinois

CITY/STATE Chicago, Illinois

Requested by S. Weddington

Phone Number--Home (312) 254-7229

Date of Request 5/6/80

Work (217) 782-5280

Other (312) 254-~~XXXX~~ (Campaign ~~XXXXXX~~)

6677

INFORMATION (Continued on back if necessary)

He is a supporter of ours. Stress the importance of his help on the effort. Importance of the Cook County delegation to success on the EPA vote.

Daley assistance generally is critical and the following are particular targets from his Senatorial district:

- John Vitek -- "yes" in the past, but shakey
- William Margalus -- has voted both "yes" and "no"

NOTES: (Date of Call 5-11)

Very close - broader = religious/family leaders
Vitek has been +, -, absent 77 yrs old - Wife against
Margalus - Republican - may be defeated
Mayor Byrne is going all out for SLA

RFK
NAME Monroe Flinn

1430

TITLE Illinois State Representative - 57th District

CITY/STATE Cahokia, Illinois

Requested by S. Weddington

Phone Number--Home (618) 337-5564

Date of Request 5/6/80

Work (217) 782-0104

Other (618) 451-3815 (Grant City Steel Company)

INFORMATION (Continued on back if necessary)

Call to request support for ERA. Majority Whip. Only negative vote in 57th District. Carter Delegate. Key to downstate Democratic votes.

NOTES: (Date of Call 5-11)

*For in 72, 73, but since strong NO - Cannot change now -
Not against ERA, not trying to influence other votes -
Will be glad to get the issue resolved one way or other*

THE WHITE HOUSE
WASHINGTON

March 13, 1980

12:20 p.m.

MR. PRESIDENT:

We defeated the motion to recommit 185 to 227 and the Windfall Profits Tax Conference report is passing by a three to one margin.

BILL CABLE

THE WHITE HOUSE

WASHINGTON

May 11, 1980

C
✓

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON

Jack

SUBJECT: Cuban Refugees -- Status Report #3

Yesterday, for some undetermined reason, the Mariel Harbor in Cuba was closed. Consequently, only 247 persons arrived in Key West all day yesterday. Soon after midnight, however, the Coast Guard began to sight small craft en route to Key West from Cuba. By 6:00 a.m. this morning, approximately 1500 people had already arrived. Although it is difficult to predict how many more will arrive today, I suspect that Sunday's total will exceed any single day's total so far.

	<u>Cumulative</u>	<u>May 10</u>	<u>May 9</u>
Arrivals	30,741	247	4,183
Boats (full)	779	5	63
Boats (empty)	360	8	26

Location of Arrivals:

Key West		4,318	5,399
Eglin		9,488	9,253
Miami/Dade		3,325	2,490
Chaffee		2,631	244
Detained (because of criminal record or otherwise posing a threat to the community)	349	32	48
Resettled	12,646	1,120	1,040

Facilities

Because the influx is continuing in very large numbers, I have directed DoD to bring two additional processing/staging facilities on-line beginning next weekend. The facilities selected are the former Naval Air Station at Bainbridge, Maryland, and Fort Indiantown Gap in Pennsylvania. Prenotification of the Pennsylvania and Maryland Congressional delegations and Governors Thornburgh and Hughes began this afternoon. We will issue an announcement Monday afternoon.

Indiantown Gap and Bainbridge will each have a maximum capacity of 20,000. Their proximity to New Jersey and the large Cuban/American community there will facilitate resettlement efforts in New Jersey and the Northeast generally.

Resettlement

The guidelines we have established for resettlement primarily focus on finding relatives or sponsors who are able to provide immediate financial support to the new Cuban arrivals. We are conducting the search for appropriate families/sponsors primarily through voluntary organizations who are working closely with the State Department. Resettlement is, of course, a slower process and makes necessary having suitable holding-staging areas that are equipped to provide for the populations waiting to be resettled.

Congressional Hearings

Senator Kennedy is chairing hearings before the Judiciary Committee on Monday morning, and Congresswoman Holtzman, at the request of Chairman Rodino, is holding hearings in the House on Tuesday. A number of Administration officials have been invited to testify. Members of the Task Force who will be testifying next week met with Frank Moore's staff, OMB and DPS staff yesterday to shape and organize the testimony. We will have another meeting on the testimony early tomorrow morning to try to ensure accurate and consistent Administration presentation.

Miscellaneous

The INS continues to fine all incoming boats. The Coast Guard continues to take action to cite outgoing and incoming boats for safety violations in an effort to reduce the life-threatening hazards that overloading presents.

DAVID WAYNE SMITH
344 S. CANDLER ST.
DECATUR, GA. 30030

R

April 29, 1980

Dear Rosalynn:

Here is a poem I wrote for you and the President.

The Sun Still Continues to Shine

When the clouds make the heavens grow gray,
And when daybreak seems so far away,
Still the sun continues to shine,
Still the sun continues to shine.

When dark pain comes and seems without end,
And when torn hearts just refuse to mend,
Still the sun continues to shine.
Still the sun continues to shine.

When God is the sun throughout our lives,
He transforms all our suffering and strife
And the sun does continue to shine.
Yes, the sun does continue to shine.

End.
In these difficult days, as well as those days
when the sun is not obscured by the clouds of adversity,
God is there. He is more constant than the sun He made.
He will never forsake those who follow His ways, but
will vindicate them as He glorifies Himself thru them.

My daily prayers go up for you. Love, Wayne

the c
CEN

the christian CENTURY

MAY 14, 1980

JAMES M. WALL
EDITOR

407 SOUTH DEARBORN STREET
CHICAGO, ILL. 60605
312 - 427-5380
HOME 312 - 279-7166



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Robert McAfee Brown

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William P. Wood



Idi Amin.

- Cuba, Hunger and Geopolitics
- Christianity in Zimbabwe

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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

①

Mr. President:

The Loan Guarantee Board has
unanimously voted its approval of the
Chrysler Loan and this decision has
been announced by Sec. Miller.

Bob

KV.

1433
~~#23~~

NAME W. TAP BENNETT

TITLE _____

CITY/STATE _____

Phone Number--Home (404) 549-3254

Work () _____

Other () _____

Requested by Amb. Bennett

Date of Request May 6, 1980

INFORMATION (Continued on back if necessary)

In your meeting today with Ambassador Tapley Bennett, you inquired about his father, Tap Bennett, and indicated you would call him to wish him a happy 89th birthday on Saturday, May 10. (NOTE: Mr. Bennett is hard of hearing and you will have to speak loudly to make yourself heard.)

NOTES: (Date of Call _____)

done J

Ball

NAME Jack Williams

1429

TITLE Illinois State Representative - 5th District

CITY/STATE Franklin Park, Illinois

Requested by S. Weddington

Phone Number--Home () Unpublished

Date of Request 5/6/80

Work (217) 782-8080

Other (312) 671-4460 (District Office)

INFORMATION (Continued on back if necessary)

Only Democratic anti-ERA vote in Suburban Chicago. Strong Carter supporter.
Lost primary to a pro-ERA person.

NOTES: (Date of Call 5-12)

*Cong Hyde's district = Sentiment strongly against
"hanging loose, but unlikely to support"*

THE WHITE HOUSE
WASHINGTON

12 May 80

Jack Watson

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

cc: H. Carter

2741

THE WHITE HOUSE
WASHINGTON

5/12/80

Rick --

I put unopened envelope
in the in-box this morning.

Since Hugh Carter is
liaison with former first
families, would you please
also send him a bcc of
attached for his info?

thanks--Susan



GERALD R. FORD

*Watson-
Comment
J*

May 5, 1980

Dear Mr. President:

We are delighted to know that the implementation of the National Commission on Alcoholism and Other Alcohol-Related Problems is at hand.

As you consider your appointment of a Chairman for this Commission, we would heartily endorse Senator Harold Hughes for this position. During the years we knew and worked with Senator Hughes, we knew of his deep commitment to public awareness as a means of reducing alcohol abuse. His strong spiritual strength and his personal courage would serve him well in this capacity and do much to assure the success of the Commission.

Thank you for your consideration.

Warmest best wishes,

*Gerald R. Ford
Betty Ford*

The Honorable James E. Carter
President of the United States
The White House
Washington, D. C. 20505

THE WHITE HOUSE
WASHINGTON

5/12/80

FOR THE RECORD:

GIVEN TO EV SMALL FOR DELIVERY
AND APPROPRIATE DISTRIBUTION ON
CL STAFF.

THE WHITE HOUSE
WASHINGTON

May 9, 1980

MEMORANDUM FOR ~~SUSAN CLOUGH~~

FROM: FRANK MOORE *F.M.*

SUBJECT: NOTE TO CHAIRMAN FOLEY

Tom Foley has been working very hard to get quick action on food stamp legislation before the May 15 deadline.

I'd prefer that the President do a hand-written note to him and I've attached an extra sheet of paper for that purpose. However, in case that is not possible, a clean copy of the typed letter is provided.

Thanks.

THE WHITE HOUSE

WASHINGTON

May 9, 1980

Dear Tom:

Thank you for your good efforts at resolving the current problem with food stamp funding.

I know the progress we made this week was due largely to your hard work.

If there is anything I can do to help with the Conference, please let me know.

Sincerely,

The Honorable Thomas S. Foley
Chairman
Committee on Agriculture
U.S. House of Representatives
Washington, D.C. 20515

THE WHITE HOUSE

WASHINGTON

5-12-80

To Tom Foley

I appreciate the good effort you are making on food stamps. Let me know if we can help with the conference -

Jimmy

THE WHITE HOUSE
WASHINGTON

12 May 80

Jack Watson
Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE
WASHINGTON

②

MEMORANDUM FOR THE PRESIDENT

FROM:

JACK WATSON *Jack*
ARNIE MILLER *AM*

SUBJECT:

Civil Aeronautics Board (CAB) - PAS

In February, you accepted the resignation of Richard O'Melia, a Republican Member of the CAB. We join Chairman Marvin Cohen in recommending the nomination of James R. Smith, of Florida.

The CAB needs an aviation expert with a working knowledge of small community service, and airport access issues. Smith, 35, is currently Manger of the Sarasota-Bradenton Airport. He has previously served as Deputy Director of Aviation for the City of Philadelphia, Operations Manager of the Portland (Oregon) International Airport, and Assistant Airport Director in Columbia, South Carolina. He was graduated from Auburn University with a Bachelor of Aviation Management degree in 1967, and earned his Masters in Transportation at the University of South Carolina in 1974.

Smith, a registered Independent, was an early proponent of airline deregulation and is a strong supporter of sunseting the CAB. He will bring to the Board a thorough understanding of the effect of airline deregulation on small and mid-sized communities. In addition, he has hands-on experience in balancing the needs of users and suppliers of air service.

Neil Goldschmidt, Stu, Fred Kahn, Frank Moore and Phil Wise join in the following recommendations.

RECOMMENDATIONS

Nominate James R. Smith, of Florida, to be a Member of the Civil Aeronautics Board, vice Richard O'Melia, resigned.

approve

disapprove

The term for which Mr. Smith will be nominated expires in December, 1980. We recommend that he also be nominated for a full term which would expire in December 1984, when the CAB sunsets.

approve

disapprove

COMMENTS ON JAMES R. SMITH

F. R. Hoyt, Executive Vice President, American Association of Airport Executives, Washington, D. C.

"We strongly support the nomination of Jim Smith. He would give a dimension to the CAB which we believe is urgently needed. Jim has become the "Mr. Aviation" of the communities served by the airports he has managed. He has gained considerable experience and understanding not only of an airport's needs, but, more importantly, those of the communities and travelling public. In short, Jim would bring a background to the CAB which we believe is highly desirable to reflect adequately a balance between the providers and the users of air service."

James Rose, Regional Manager of Properties, Delta Airlines, Inc., Atlanta, Georgia

"Jim is a highly qualified candidate. His awareness and understanding of current issues is excellent. He has been exposed to the problems facing the carriers, the airport tenants, and the members of various communities. He would be an excellent spokesman for the President's deregulation initiatives. He is extremely sensitive to community concerns, but weighs all arguments before making a determination. He is flexible in his thinking and willing to compromise, as is needed in a collegial body such as the CAB. I highly recommend his nomination."

Charles M. Barclay, Chief Counsel, Senate Aviation Subcommittee

"I have known Jim for several years. He was one of the earliest supporters of airline deregulation, and would do a superb job as a CAB Member. Smith would bring a small community perspective to the Board. He is an expert on the airport access issue, which is the key problem deregulation now faces. He is also knowledgeable about the technical aspects of operating an airport facility, and would bring a wealth of knowledge regarding problems faced by communities and air carriers. This would be an excellent appointment for the President and for supporters of deregulation."

James Hawley, Airport Manager, Portland International Airport, Portland, Oregon

"I hired Jim in 1975 to manage the expansion of our airport. He did an outstanding job. He is very talented and articulate, and has a tremendous grasp of transportation issues - especially the regulatory and economic aspects. Jim is a great team player. He is a strong advocate of deregulation, but flexible enough to weigh the impact of decisions on various constituencies, such as the carriers, the general public, and the airport operators. He would bring a much-needed perspective to the CAB, and I strongly recommend his nomination."

JAMES ROBERT SMITH
Florida

EXPERIENCE

1979 - Date	Airport Manager, Sarasota-Bradenton Airport Sarasota, Florida
1977 - 1979	Deputy Director of Aviation, City of Philadelphia Philadelphia, Pennsylvania
1975 - 1977	Operations Manager, Portland International Airport Portland, Oregon
1970 - 1975	Assistant Airport Director, Columbia Metropolitan Airport Columbia, South Carolina
1967 - 1970	Administrative Assistant to the Airport Manager, Norfolk Regional Airport Norfolk, Virginia

EDUCATION

1974	University of South Carolina, M.A. (Transportation)
1967	Auburn University, B.A. (Aviation Management)

PERSONAL

White Male
Age 35
Independent

THE WHITE HOUSE
WASHINGTON

12 May 80

Jack Watson
Arnie Miller

The attached was returned in
the President's outbox today
and is forwarded to you for
appropriate handling.

Rick Hutcheson

THE WHITE HOUSE
WASHINGTON

9

MEMORANDUM FOR THE PRESIDENT

FROM: JACK WATSON *Jack*
ARNIE MILLER *AM*

SUBJECT: United States Metric Board

The United States Metric Board coordinates the voluntary conversion to the metric system. The Board consists of 17 members appointed by you to serve six-year terms. The terms of two members will expire in June.

We recommend the reappointment of Dennis Smith to represent educational interests and the appointment of Dr. James Rosser to represent scientific interests. Dr. Rosser would be the first minority appointment to the Board.

Dennis R. Smith (Massachusetts): Teacher of mathematics at Middleboro Junior High School. Recommended by Speaker O'Neill and the National Education Association.

Dr. James M. Rosser (California): President, California State University at Los Angeles and Member, Task Force on Retention of Minorities in Engineering, National Research Council. Recommended by 14 members of the California Congressional delegation.

RECOMMENDATION:

Reappoint Dennis Smith and appoint Dr. James Rosser as members of the United States Metric Board.

✓
_____ approve _____ disapprove

JAMES M. ROSSER

Home Address:

225 El Cielo Lane
Bradbury, California 91010
213-358-9340

Business Address:

California State University, Los Angeles
5151 State University Drive
Los Angeles, California 90032
213-224-3201

Date of Birth:

April 16, 1939

Place of Birth:

East St. Louis, Illinois

EDUCATION:

Southern Illinois University, Carbondale, Illinois:

Ph.D. in Health Education (Health Administration)

M.A. in Microbiology

B.A. in Microbiology, with honors

PROFESSIONAL EXPERIENCE:

California State University, Los Angeles:

President, September, 1979 -

Professor of Health Care Management, September, 1979 -

State of New Jersey, Department of Higher Education, Trenton, New Jersey:

Acting Chancellor, April, 1977 - August, 1977.

Vice Chancellor (Deputy Chancellor), October, 1974 - September, 1979.

University of Kansas, Lawrence, Kansas, August, 1970 - October, 1974:

Tenured Associate Professor of Education, Pharmacology and Toxicology,
August, 1971 - October, 1974.

Member, Graduate Faculty, August, 1970 - October, 1974.

Associate Vice Chancellor for Academic Affairs (Senior Deputy),
August, 1970 - October, 1974.

Lecturer in Education, August, 1970 - May, 1971.

Southern Illinois University, Carbondale, Illinois, January, 1962 -
September, 1970:

Assistant to the Chancellor, March, 1970 - September, 1970.

Member, Graduate Faculty in the Functional Area of Administration and
Foundations, College of Education; Director, Black American Studies;
Assistant Professor of Health Education, June, 1969 - September, 1970.

Coordinator, Black American Studies; Instructor, Health Education;
Instructor, Extension Services, June, 1967 - September, 1967.

Instructor, Extension Services, June, 1967 - September, 1967.

Teaching Assistant, Health Education, September, 1966 - June, 1967.

Research Assistant, Microbiology, March, 1962 - September, 1963.

Teaching Assistant, Microbiology, January, 1962 - March, 1962.

Research Bacteriologist, Eli Lilly and Company, Indianapolis, Indiana, September, 1963 - September, 1966.

Diagnostic Bacteriologist, Holden Hospital, Carbondale, Illinois, April, 1961 - April, 1963.

OTHER PROFESSIONAL EXPERIENCE:

Chairman, Planning Committee for the Development of a Black American Studies Program, Southern Illinois University, Summer, 1968.

Member, Academic Administrative Committee, University of Kansas, 1970-1972.

Member, ex-officio, Council of Directors of University Divisions, University of Kansas, Fall, 1970 - Fall, 1974.

Member, State Colleges and Universities Coordinating Committee, Kansas State Board of Regents, Topeka, Kansas, 1971 - 1972.

Coordinator, New Faculty Orientation Program, University of Kansas, Lawrence, Kansas, Fall, 1971 - Fall, 1974.

Chairman, University Computing Committee, and Executive Committee for Computing, University of Kansas (continued membership representing Academic Affairs through August, 1974) Fall, 1971 - Spring, 1973.

Member, Affirmative Action Board, University of Kansas, Spring, 1972 - Spring, 1973.

Chairman, ad hoc Committee on Easy Access (a program to provide easy access to the University of Kansas for adult, part-time, and continuing education) University of Kansas, Lawrence, Kansas, Fall, 1973 - Spring, 1974.

PROFESSIONAL RECOGNITION:

Member, General Advisory Publication Committee for the Office of the Illinois Superintendent of Public Instruction. The Committee was charged with the responsibility for the presentation of the rationale and guidelines which provided the format for The Role and Contributions of American Negroes in the History of the United States and of Illinois. Special Series Bulletin Number S-1, September, 1970.

Consultant, Research Council, The Association for Supervision and Curriculum Development, San Francisco, California, March 14-18, 1970.

Consultant, Kansas Regional Medical Program, Kansas City, Kansas, March 8, 1972.

Consultant, HUD Seminar for the Community Development Specialist, Bethesda, Maryland, April 19, 1972.

Staff Member, Research Training Session entitled, "The Research Component of Black Studies," 1971 Annual Meeting of the American Educational Research Association, New York, January 30 - February 3, 1971.

Coordinator, School Health Workshop, Annual Meeting of the American Association of Health, Physical Education and Recreation, Detroit, Michigan, April 3, 1971.

Member, Editorial Board of the University Press of Kansas, March 4, 1971 to July 1, 1973. Vice Chairman, Editorial Board of University Press of Kansas, August, 1972 to October, 1974.

Listed in Outstanding Young Men of America, 1971.

Panelist, Workshop: "Women and Minorities: Allied or Antagonists?" Conference on Equal Opportunity for Women: University Affirmative Action (Sponsored by Urban Research Corporation), Chicago, Illinois, February 25-27, 1973.

Consultant-Evaluator Associate Program participant, Commission on Institutions of Higher Education, North Central Association of Colleges and Secondary Schools, 1973 - 1974. Consultant-Evaluator, 1974 -

Consultant, Commission on Education, National Academy of Engineering, Washington, D. C., March 21, 1973 - June 30, 1973.

Member, Council for the Progress of Non-Traditional Study, Fall, 1973 - Fall, 1974.

Listed in Outstanding Educators of America, 1974.

Member, ad hoc Planning Committee to develop under the aegis of the Mid-America State Universities Association a regional open learning mechanism, March, 1974 - May, 1974; Member, Academic Council, May, 1974 - October, 1974.

Member, Technical Resource Panel, "Budgetary Criteria for Allocation of State Support to Higher Education," Project Center for Research and Development in Higher Education, University of California, Berkeley, California, March, 1975 - June, 1976.

Member, Health Maintenance Organization Committee, State Health Planning Council, New Jersey State Department of Health, June, 1975.

Member, Standing Committee on Research and Development of the Board of Trustees of the Educational Testing Service, Princeton, New Jersey, February, 1976 - February, 1977.

Consultant, National Institute of Health, National Heart and Lung Institute, Mayo Foundation Program Site Visit, August 11-12, 1975.

Member, Steering Committee and Task Force on Retention of Minorities in Engineering, Assembly of Engineering, National Research Council, Washington, D.C., October 1975 -

Consultant, (External Advisory Committee) Competency-Based Liberal Education Project (FIPSE), Governors State University, Park Forest, South, Illinois, February 26-27, 1976.

Listed in Who's Who Among Black Americans, 1976.

Listed in Men of Achievement, 1977.

Discussant, Applied Research in Black Education: Some Contemporary Issues-- Symposium, 1977. Annual Meeting, American Educational Research Association, New York, April 7, 1977.

Listed in Who's Who in Health Care, 1977.

Member, Consultant Panel on the Bakke versus the California State Board of Regents, Educational Testing Service and the Carnegie Policy Council of Higher Education regarding "The Pursuit of Fairness in Admissions to Higher Education" (Winton H. Manning) and "The Status of Selective Admissions," in Selective Admissions in Higher Education (San Francisco: Jossey-Bass Publishers, August, 1977), May, 1977 - July, 1977.

Panelist, "Key Developments in the States: Annual Reports from the States," 24th Annual Meeting, State Higher Education Executive Officers, Big Sky, Montana, August 1-5, 1977. Presentation: "Access and Student Aid: The New Jersey Approach."

Member, State of New Jersey Board of Medical Examiners, September 1978 --

SELECTED PUBLISHED MATERIALS AND RESEARCH:

"Biological and Physical Characteristics of an Oncolytic Agent Isolated from Mouse Ascites Cells," presented at American Society for Cell Biology, Fifth Annual Meeting, Philadelphia, Pennsylvania, November, 1965.

"Population and Environment: A Minority Perspective," special issue of Daily Egyptian, Southern Illinois University, Carbondale, Illinois, October 10, 1970, p. 7.

"Student Opinions and Black Studies," co-authors, Harold R. Bardo and Dr. Donald Beggs, Pre-session, Annual Meeting of the American Educational Research Association, New York, February 3, 1971.

"Values and Health," The Journal of School Health, XLI, No. 7, 1971. pp. 386-390.

"A Formulation Process for a Master Plan for Higher Education in Kansas," report submitted to the Council of Chief Academic Officers of the Kansas State Board of Regents, Wichita, Kansas, April 22, 1970. (Mimeographed)

"Is Health Science Education Developing Socially Conscious Practitioners?," Second Annual Pharmacist in Society Seminar (Kansas City, Missouri: UMKC Division for Continuing Education and School of Pharmacy in cooperation with the Kansas University School of Pharmacy, 1972).

"Higher Education and the Black American: An Overview," The Journal of Afro-American Issues, Volume 1, No. 2, 1972, pp. 189-203. Also in Black Scholars on Higher Education in the Seventies, ed. Roosevelt Johnson (Columbus, Ohio: Educational and Community Consultants Association, Inc., 1974).

"A Study of the Governance Structure of the Public Senior Institutions of Higher Education in the State of Illinois," co-author, Jerry E. Hutchinson, (Columbus, Ohio: Educational and Community Consultants Association, Inc., 1972). (The Study was conducted for the Illinois Board of Higher Education.)

"Reflections: Black Studies - Black Education?," co-author, E. Thomas Copeland, University of Kansas, Journal of Black Studies, Volume 3, No. 3, 1973, pp. 287-295.

"A Student-Initiated Minority Engineering Program: The University of Kansas," Proceedings: Symposium on Increasing Minority Participation in Engineering (Washington, D.C.: National Academy of Engineering, May 6-8, 1973, pp. 56-57, Abstract).

"A Factorial Study of Health Values," co-author, Dr. Charles E. Richardson, Annual Convention of the American School Health Association, Chicago, Illinois, October 12-15, 1973.

The Black Studies Debate, eds. Jacob U. Gordon and James M. Rosser (Lawrence, Kansas: The University of Kansas, 1974).

"The Consumer, Health, and the Health Professional," Dialogue, March, 1975, pp. 18-20.

An Analysis of Health Care Delivery, co-author, Dean Howard Mossberg, School of Pharmacy, University of Kansas (New York: John Wiley and Sons, Inc., 1977).

Case Study and Postscript on New Jersey in State Budgeting for Higher Education: State Fiscal Stringency and Public Higher Education, eds. Frank M. Bowen and Lyman A. Glenny (Berkeley: Center for Research and Development in Higher Education, University of California, 1976), pp. 161-191.

CIVIC AND COMMUNITY RELATED ACTIVITIES AND EXPERIENCE:

Member, Carbondale, Illinois Human Relations Commission, 1969-1970.

Member, Rotary International, 1969-1974; Member, Board of Directors, Lawrence Rotary Club, 1973-1974.

Member, Board of Directors, Architect's Community Center, Kansas City, Missouri, 1972-1974.

Member, Board of Directors and Vice Chairperson, Future Studies Committee, Lawrence Chamber of Commerce, Lawrence, Kansas, 1973-1974.

MEMBERSHIPS IN HONORARY ORGANIZATIONS, AWARDS, ETC.

Kappa Delta Pi, Honor Society in Education.
Phi Kappa Phi, National Honorary Scholastic Society.
Omega Psi Phi Freshman Scholarship Award, Langston University, 1957-58.
College Student of the Year, East St. Louis, Illinois, 1957-58.
National Science Foundation Undergraduate Research Fellowship, Summer, 1961.
National Defense Education Act Fellowship, September, 1967 - September, 1968.

REFERENCES:

- Dr. E. L. Chalmers, Jr., (former Chancellor, University of Kansas),
President, Chicago Art Institute, Chicago, Illinois 60603. (312-443-3505)
- Dr. Clifford D. Clark, President, State University of New York at
Binghamton, Binghamton, New York 13901. (607-798-2131)
- Mr. Ralph A. Dungan, (former Chancellor, New Jersey Department of Higher
Education), U. S. Member of the Board of Executive Directors, Inter-
American Development Bank, 808 17th St., N.W., Washington, D.C. 20577.
(202-634-8044)
- Dr. Francis H. Heller, Roberts Professor of Law and Political Science,
School of Law, University of Kansas, Lawrence, Kansas 66045.
(913-864-4550)
- Mr. Richard L. von Ende, Executive Assistant to the Chancellor, University
of Kansas, Lawrence, Kansas 66045. (913-864-3134)
- Dr. Stephen J. Wright, former Vice President and present consultant to the
College Entrance Examination Board, 1620 West Queen Street., Hampton,
Virginia 23666. (804-827-0197)

AUTHORITY: P.L. 94-168, December 23, 1975

METHOD: Nominated to the Senate

MEMBERS: SEVENTEEN as follows:

The Chairman, a qualified individual who shall be appointed by the President, by and with the advice and consent of the Senate
Sixteen members who shall be appointed by the President, by and with the advice and consent of the Senate, on the following basis:

- (1) One to be selected from lists of qualified individuals recommended by engineers and organizations representative of engineering interests
- (2) One to be selected from lists of qualified individuals recommended by scientists, the scientific and technical community, and organizations representative of scientists and technicians
- (3) One to be selected from a list of qualified individuals recommended by the National Association of Manufacturers or its successor
- (4) One to be selected from lists of qualified individuals recommended by the United States Chamber of Commerce, or its successor, retailers, and other commercial organizations
- (5) Two to be selected from lists of qualified individuals recommended by the American Federation of Labor and Congress of Industrial Organizations or its successor, who are representative of workers directly affected by metric conversion, and by other organizations representing labor
- (6) One to be selected from a list of qualified individuals recommended by the National Governors Conference, the National Council of State Legislatures, and organizations representative of State and local government

Continued

MEMBERS:
(Continued)

- o (7) Two to be selected from lists of qualified individuals recommended by organizations representative of small businesses
- c (8) One to be selected from lists of qualified individuals representative of the construction industry
- c (9) One to be selected from a list of qualified individuals recommended by the National Conference on Weights and Measures and standards making organizations
- c (10) One to be selected from lists of qualified individuals recommended by educators, the educational community and organizations representative of educational interests
- (11) Four at-large members to represent consumers and other interests deemed suitable by the President and who shall be qualified individuals

As used above, each "list" shall include the names of at least three individuals for each applicable vacancy.

CHAIRMAN:

Shall be appointed by the President, by and with the advice and consent of the Senate.

TERM:

SIX YEARS, except the terms of office of the members first taking office shall expire as designated by the President at the time of nomination; five at the end of the 2d year; five at the end of the 4th year; and six at the end of the 6th year.

The term of office of the Chairman shall be 6 years

Members, including the Chairman, may be appointed to an additional term of 6 years, in the same manner as the original appointment. Successors to members of the Board shall be appointed in the same manner as the original members and shall have terms of office expiring 6 years from the date of expiration of the terms for which their predecessors were appointed.

Any individual appointed to fill a vacancy occurring prior to the expiration of any term of office shall be appointed for the remainder of that term. (NOT HOLDOVERS)

Continued

UNITED STATES METRIC BOARD

Independent

SALARY:

Members who are not in the regular full-time employ of the U. S. shall be entitled to receive compensation at a rate not to exceed the daily rate for a GS-13, including traveltime. While so serving, on the business of the Board away from their homes or regular places of business, members may be allowed travel expenses, including per diem in lieu of subsistence.

PURPOSE:

Devise and carry out a broad program of planning, coordination, and public education, consistent with other national policies and interests, with the aim of implementing the voluntary conversion to the metric system.

TERMINATION:

The Board shall cease to exist when the Congress, by law, determines that its mission has been accomplished.

WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Resume	of Dennis R. Smith with S.S. number	5/12/1980	C

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Staff Secretary Office; Presidential Files; Folder: 5/12/80 [2]

RESTRICTION CODES

- (A) Closed by Executive Order 12356 governing access to national security information.
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